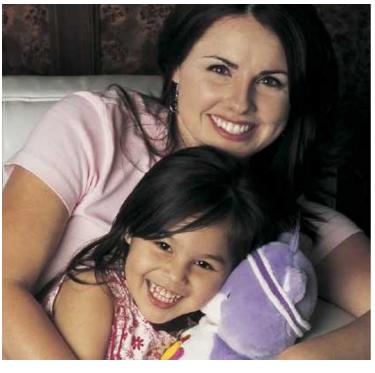


Something for Everyone.







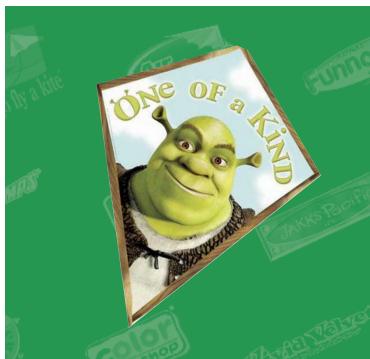


Our customers are diverse ...









... as are our products.



Michelle and Leah

Michelle and Leah snuggle with Harmony Care Bear.



We revitalize and introduce classic favorites to new generations.



Petro and Jacob

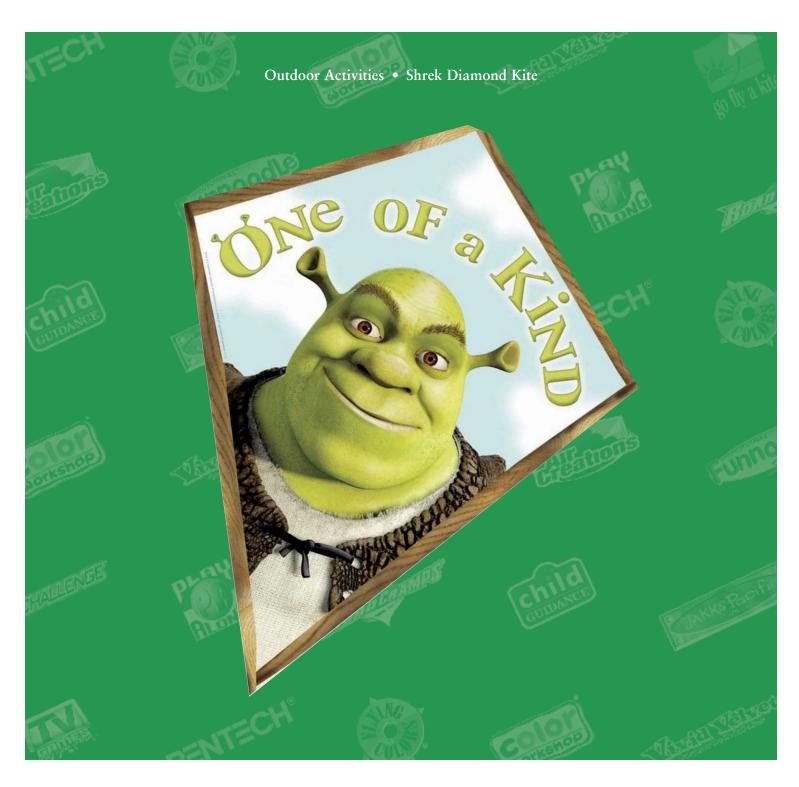
Petro and Jacob master Spider-Man TV Games.



We use innovation and technology to capitalize on popular trends.



Kylie and Zoë Kylie and Zoë fly Tigger and SpongeBob kites.



With an entrepreneurial approach, we seek out unique acquisitions.



anne-Marie and Shane

Anne-Marie and Shane get creative with Vivid Velvet activities.



And we sell our products in virtually every retail channel.

## Traditional Toys

























### Outdoor activities





















Our licenses and brands are key.

## Plug It In & Play TV James





















JAKKS/THQ Video Game Joint Venture



PlayStation<sub>®</sub>2





### art activities, Stationery & Writing Instruments























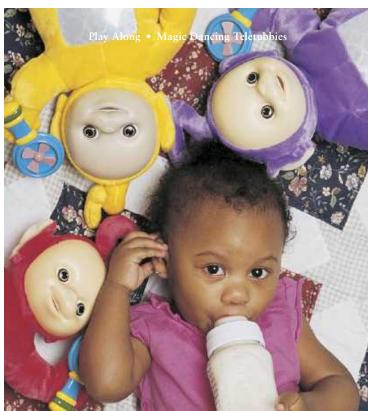


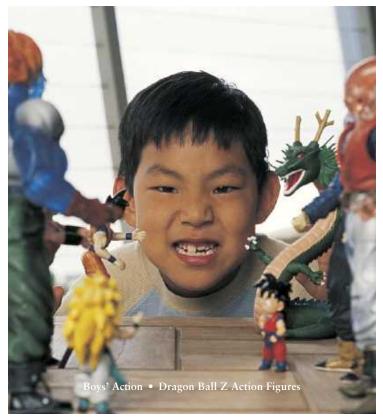


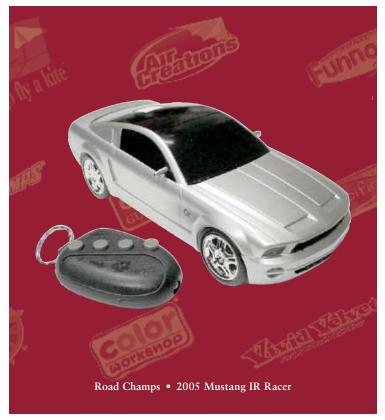


There's something for everyone.









JAKKS Pacific, Inc. and Subsidiaries

## Traditional Toys

Whether it's a doll that girls first fell in love with 20 years ago or an action figure of an iconic wrestler, JAKKS bridges the gap between parents and children through play.

JAKKS started as a traditional toy company, and now with our Play Along acquisition and beloved favorites such as Cabbage Patch Kids® and Care Bears® now part of our toy offerings, our portfolio is packed with winners. The successful re-introduction of the world-famous Cabbage Patch Kids late in 2004 immediately positioned JAKKS as one of the industry leaders in the large doll category. Nominated by the Toy Industry Association and our industry peers as *Girls Toy of the Year* and *Property of the Year*, Play Along's Cabbage Patch Kids line prominently increased retail presence for JAKKS in the toy aisles for 2004.

Care Bears and Teletubbies®, which Play Along has shipped for more than three consecutive years each, helped establish JAKKS Pacific as a major player in the preschool plush toy category. Care Bears was the number one licensed plush brand at retail in 2004 and we expect this popularity to continue. JAKKS has also extended the Care Bears license into the Flying Colors brand for art activities, and even kites.

New product lines for 2005 include Sky Dancers® action dolls and Doodle Bear® Plush, both of which were big hits in the '90s, and which we look forward to introducing to a new generation of young kids today.

JAKKS continues to offer toys that boys from 4 to 84 years old love to play with. In 2004, we introduced the WWE™ Classic Superstars assortment, which in 2004 included great wrestlers from the past such as Andre the Giant and Jimmy "Superfly" Snuka. WWE action figure sales increased in 2004, and we believe this growth was largely due to JAKKS recognizing that the Classic Superstars line would be a favorite with both the kid and adult collector market.

As we look to ways to capitalize on popular and growing trends, we pinpointed vehicle customization and created a line of performance and collectible wheels called Fly Wheels™, which launched late in 2004, and is off to a phenomenal start. The product has presence in all the major accounts domestically and many countries throughout the world, and sell-through of the core line is strong. JAKKS will add new playsets, wheels assortments and accessories in 2005—all 100% licensed with the top names in the industry.

### Outdoor activities

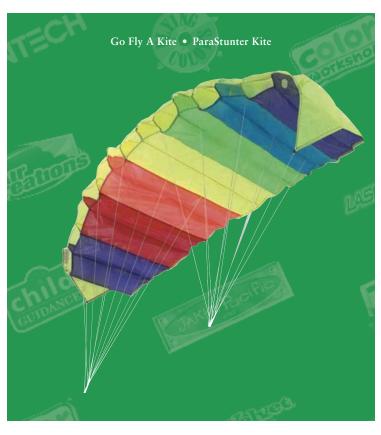
JAXXS keeps kids and adults active outdoors with a stellar line-up from Funnoodle, Jo Fly A Kite and Storm.

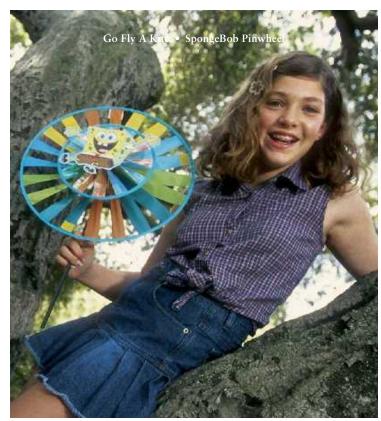
From toddlers to seniors, Funnoodle continues to be a top choice in water activity toys, with an innovative lineup of pool floats and water recreational products that will be seen bobbing in pools and at the beach this summer. We've combined technologies from our Go Fly A Kite products with our traditional Funnoodle foam noodles to create vibrant sea-themed creatures, taking the classic Funnoodle product to the next level.

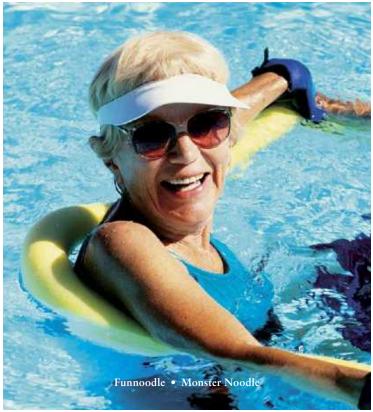
This year, kids and adults can watch their favorite characters, including Spider-Man®, Care Bears™ and Shrek™, soar across the skies with brand new kite designs that will please kids and recreational kite fliers, and top-level designs that appeal to the most expert kite enthusiasts. Under our Go Fly A Kite division's Air Creations® brand, we have strategically driven sales in the licensed poly kite category by incorporating key licenses from JAKKS' robust license portfolio.

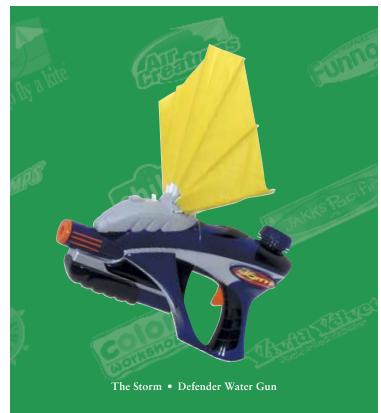
You won't have to look far to find JAKKS outdoor products—our kites are offered in Wal-Mart, Target, Toys "R" Us and over 6,400 specialty stores nationwide. In 2004, the addition of "Dollar" store accounts, including Dollar General, Dollar Tree and Family Dollar, have further expanded our presence at retail. JAKKS also secured the Sam's Club kite business, the largest kite retailer (in dollars) in the U.S.

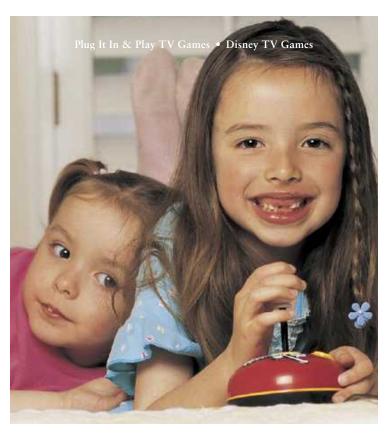
Our Storm water blasters and Laser Challenge<sup>™</sup> laser guns are great alternative outdoor products that get kids active and running loose outdoors. We took the time in 2004 to re-design the Storm line of water guns and have re-launched the line in 2005 with new designs and features.

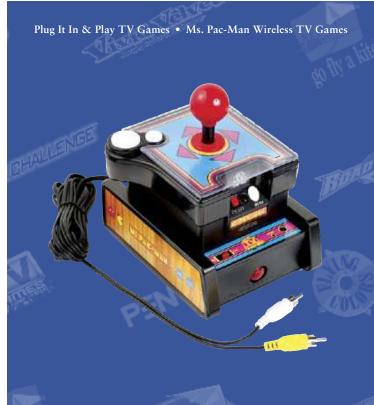




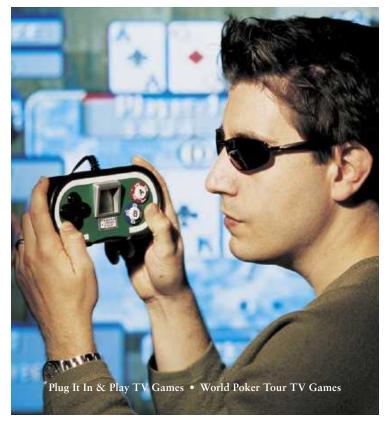












Plug It In & Play TV James

We built a brand for JAKKS Pacific, a burgeoning category for our industry, and grew our customer base in the process.

JAKKS Pacific continues to dominate the growing plug and play video game category—a category first created by JAKKS—with our award-winning Plug It In & Play TV Games™ product line. The TV Games story first began in 2002, when JAKKS acquired ToyMax and saw the tremendous potential of one particular product they had in their mix— a line of hand-held controllers that contained multiple games and plugged into a standard TV. In 2003, we quietly began amassing top properties and gaming licenses that we felt had a true fit with the brand.

And 2004 saw a new era for TV Games with the introduction of over 12 new TV Games units, such as Ms. Pac-Man, Spider-Man and World Poker Tour® TV Games, and our lineup of preschool titles also launched in 2004, featuring *Blue's Clues*®, Disney® characters and *SpongeBob SquarePants*™. Our Ms. Pac-Man® TV Games topped a remarkable number of retailers' hot holiday toy lists, and the TV Games brand overall received numerous prestigious industry awards, including the TIA's nomination for *Best Electronic Entertainment Toy of the Year* and the *Best Videogame of the Year Award* at the Ultimate Toy Awards Show.

We established and expanded our presence at traditional toy and electronic outlets such as Wal-Mart, Toys "R" Us, Target, Best Buy, Circuit City and Game Stop, to name a few. In addition, TV Games distribution continued to grow in non-traditional outlets such as Walgreens, Bed Bath & Beyond, Robinsons-May and Urban Outfitters. We are now selling our TV Games in more than 500 different retail customers worldwide.

With new product innovations and licenses, we expect to see tremendous growth both domestically and internationally for this product line, and as we enter 2005, we have over 20 new TV Games titles slated to launch, including *Star Wars*<sup>®</sup>: *Revenge of the Sith*<sup>TM</sup> and Dragon Ball Z TV Games, Dora the Explorer and Disney Princess TV Games and game show classics like *Wheel of Fortune*<sup>®</sup> and *Jeopardy!*<sup>®</sup> TV Games.

## Art Activities, Stationery and Writing Instruments

Our writing instruments and office supplies inspire writers, spark creativity in artists and help adults work.

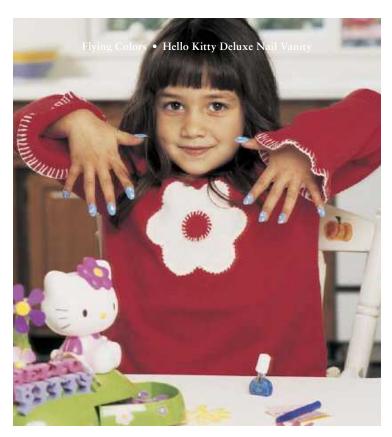
At JAKKS, we look for ways to add unique technology, new play patterns and top licenses to old favorites to make them better and more applicable for today's time. Our Vivid Velvet<sup>®</sup> line is a prime example. Essentially, we infused the line with innovative and creative new features. We found success with Vivid Velvet poster activity sets and back-to-school products, and are expanding printed velvet onto new mediums and materials, including sun catchers, jewelry boxes and even fabric design-your-own purses.

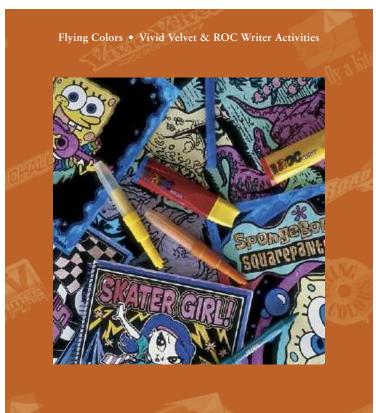
Our expanded and improved upon line of Pentech professional writing instruments and office supplies for school or work can be found at office superstores and drugstore channels. This is an example of how we strive to have diversified product offerings and retail distribution to offset seasonality and shifts in consumer buying patterns.

In 2005, we are introducing a revolutionary new pencil under our Pentech brand, called Ultra Sharp—a pencil that never needs to be sharpened—as well as new paper products and other stationery items. We have new marketing and product development teams whose goal is to grow both our activity and stationery businesses and have already made strategic partnerships with Office Depot, one of the top office superstores in the nation, and other key retailers for this category.

Other new introductions for 2005 include activities based on beloved properties, My Little Pony™ and Care Bears, and our new compound Splish Splat®, based on the Nickelodeon game show, is a new twist on a classic play pattern.

Also for 2005, we are working to improve on our existing lines with new technologies and licenses, and increasing our marketing, advertising and product development efforts across all of JAKKS' product lines and categories. We believe our commitment will result in revenue growth, an increasingly diversified product portfolio, expanded shelf space and top-selling products for JAKKS Pacific.









January '0 February '	
May '04	JAKKS Pacific signs World Poker Tour® and Star Wars® licenses for TV Games
June '04	JAKKS Pacific completes acquisition of the Play Along companies  JAKKS Pacific signs multiple new TV Games licenses, including Warner Bros. and additional Marvel characters  Play Along named Best Licensee of the Year for Care Bears by the Licensing Industry's Merchandiser's Association
July '04	JAKKS Pacific signs TV Games license with Electronic Arts, Inc.
October '0 November	JAKKS Pacific recognized on <i>Forbes</i> magazine's List of 200 Best Small Companies, for the third consecutive year '04 JAKKS Pacific signs multiple TV Games licenses for classic game shows including <i>Family Feud®</i> , <i>Price is Right®</i> , Wheel of Fortune® and Jeopardy!®
December	Ms. Pac-Man TV Games receives Toy Wishes' Best Videogame of the Year Award at the Ultimate Toy Awards Ms. Pac-Man TV Games and Cabbage Patch Kids included on Toys "R" Us' Joy List of top 13 toys for the holidays and on Wal-Mart Canada's Top 10 toy list for the holidays TV Games, Cabbage Patch Kids® and WWE™ action figures included on KB Toys' Top Toys for the Holidays list
	TV Games included on Wal-Mart's 12 Toys of Christmas list  AOL Kids names TV Games, Cabbage Patch Kids and Fit 'N Fun Care Bears on AOL Kids' Top Holiday Toys list  Cabbage Patch Kids included on Toy Wishes' Hot Dozen List and All-Star Doll Category  Toys "R" Us Canada includes Cabbage Patch Kids on their Top 13 Hot Toy for the Holidays list
January '0. February '	
	TV Games nominated for <i>Best Electronic Entertainment Toy of the Year</i> by the Toy Industry Association Cabbage Patch Kids nominated for <i>Girls Toy of the Year</i> and <i>Property of the Year</i> by the Toy Industry Association JAKKS Pacific announces the launch of Wireless TV Games and TV Games GAMEKEY Expansion Packs JAKKS Pacific named Toys "R" Us Vendor of the Year for 2004
March '05	JAKKS Pacific named Wal-Mart Vendor Partner of the Year for 2004 and Wal-Mart Canada Vendor Partner of

Significant Events 2004-2005

the Year for 2004

### To Our Fellow Stockholders:

Two thousand and four was a year of growth for JAKKS Pacific. Many of our peers experienced a challenging retail environment, yet we increased our sales by 82%, realizing record sales of \$574.3 million. Our net income was \$45.8 million, an increase of over 100% from 2003, and diluted earnings per share for the year was \$1.49.

We set out at the beginning of 2004 to execute on several key initiatives. We were determined to increase our focus on our existing lines; to leverage our extensive portfolio of brands along with today's and yesterday's most popular licenses; and to empower our product development teams to create new, proprietary products, based on proven play patterns and exciting new trends. We aimed to further strengthen our relationships with our diverse customer base, and increase our shelf space and the types of retail channels into which we sell. We also committed to expanding our marketing and advertising efforts for our licensed and non-licensed products. We believe our dedication to these areas has led to our strong revenue growth and an increasingly diversified portfolio of top-selling products.

Several stars shined amongst the JAKKS Pacific portfolio in 2004. One area of significant growth was our award-winning Plug It In & Play TV Games line. We continued to lead the industry in this area, and what started out as a single item in 2002 grew into over a dozen in 2004. While units based on classic titles, such as Namco's Pac-Man and Ms. Pac-Man and Atari's Pong, were the big drivers, the play pattern and technology also proved to be a perfect fit for today's top licenses. As a prime example, our SpongeBob SquarePants unit, with its unique toy-like controller and fun, original content, sold like a classic title. The Disney, Spider-Man and World Poker Tour TV Games units, to name a few, reached different demographics and contributed to the story.

With Plug It In & Play TV Games, we believe we have truly created a long-term product category for all ages by combining top licenses, quality games, unique controllers and a low retail price point of approximately \$20. We have established and expanded our presence at traditional toy and electronic outlets such as Wal-Mart, Toys "R" Us, Target, Best Buy, Circuit City and Game Stop. We have continued to grow our distribution in non-traditional outlets such as Walgreens, Bed Bath & Beyond, Robinsons-May and Urban Outfitters, and today we sell TV Games units to more than 500 different retail customers in over 35 countries worldwide. In 2005, we expect to ship over twenty new exciting titles, including Star Wars Episode III: Revenge of the Sith, Dragon Ball Z, Wheel of Fortune, Mortal Kombat, Care Bears and Dora the Explorer. In addition, throughout the year we will further expand the line with new TV Games technology, highlighted by wireless versions, GAMEKEY expansion packs and AC adapters.

In 2004, we also strategically reached into the archives and re-launched well-loved brands from prior years. Products that young parents and grandparents can identify with not only bring generations together with play patterns that transcend time, but they also translate into solid sales for JAKKS Pacific in 2004 and beyond. Key items from our most recent acquisition, Play Along were big contributors in this area.

We acquired Florida-based Play Along in June 2004, which contributed \$165.5 million in sales in 2004, and is comprised of a portfolio of nostalgic and well-known brands. Play Along has proven to be a tremendous resource for these re-introductions with Care Bears plush, (the number one licensed plush brand at retail in 2004), Teletubbies, (a top preschool brand at retail), and the giant phenomenon, Cabbage Patch Kids dolls. Play Along further diversified our product offerings and immediately positioned JAKKS Pacific as one of the industry leaders in the plush toy and soft body doll categories. New lines that we'll see from Play Along in 2005 are Sky Dancers and Doodle Bears—a small action doll line and plush bear line—both of which were big hits in the 1990s, and which we believe will be loved by a new generation of young kids today.

In boys' action, our WWE Classic Superstar assortment brought old wrestling superstars to toy aisles today, and, once again, old favorites meant increased year over year sales for JAKKS. For our Dragon Ball action figure line, we partnered with Bandai in late 2004 to distribute authentic Japanese consumer-packaged Dragon Ball action figures in the U.S. to maximize the opportunities for that brand by further tapping into the collector market.

In our stationery area, we have been working to expand our Vivid Velvet activities by adding licenses, new play patterns and special features, and have seen increases in sales of velvet. Additionally, we're marketing new revolutionary pencil and paper products, and our new marketing and product development team has already made inroads to grow the business with strategic partnerships with Office Depot and other key retailers for this category.

In seasonal, we expanded distribution of our kite business in 2004 into dollar stores, club stores, drug store chains and specialty channels, and we added licensed characters, such as SpongeBob SquarePants, Tigger and Shrek, to our poly and nylon kites. We also set out to redesign our water guns under The Storm brand, and in early 2005 we re-launched the line into the specialty and international markets. We expect to further expand the line to mass retailers in 2006.

We sought out and secured increased International business during the year, and grew our International sales by over 50% from \$44.7 million to \$68.5 million, year over year. We began to streamline our International operations, which included securing a new distributor in the UK region. We believe this move will improve our International efficiencies and prove to be more cost-effective for the long-term expansion of our International division.

During the year, profit from our World Wrestling Entertainment video game joint venture was approximately \$7.9 million, up \$0.5 million from same period last year. We continue to work with WWE and THQ to develop WWE video games for Xbox, PlayStation2 and GameCube consoles, in addition to PC games, hand-held units, mobile gaming and online gaming.

We are also very proud of being recognized for our dedication to customer service, on-time shipping and for our stellar product portfolio by our esteemed retail partners, Wal-Mart, Wal-Mart Canada and Toys "R" Us, as Toy Vendor of the Year, Vendor Partner of the Year, and Boys Toys Vendor of the Year, respectively.

We believe our product lines are well positioned for continued growth in 2005 and beyond, and our financial position remains strong. As of December 31, 2004, our working capital was approximately \$225.4 million, including cash and equivalents and marketable securities of \$195.6 million. We continue to grow our business by executing on internal growth initiatives, securing new licenses that provide both near- and long-term market share expansion opportunities, and actively pursuing accretive and complementary acquisitions.

We believe the future is bright for JAKKS Pacific. We have an extremely diverse product portfolio of toys, writing instruments, stationery, outdoor products and other consumer products, and are proud of the company we have built today. We believe we truly have *Something for Everyone*. We work day-in and day-out to increase the value of JAKKS Pacific, and we thank you, our Stockholders, for the ongoing support we receive from you.

Very sincerely,

Jack Friedman

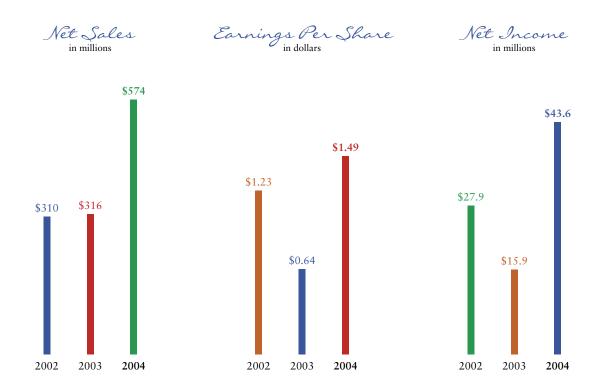
Chairman and Chief Executive Officer

Stephen G. Berman

President and Chief Operating Officer



## Financial Highlights



25 Selected Financial Data 26 Management's Discussion and Analysis of Financial Condition and Results of Operations 40 Consolidated Balance Sheets
41 Consolidated Statements of Operations 41 Consolidated Statements of Other Comprehensive Income 42 Consolidated Statements of Stockholders' Equity 43 Consolidated Statements of Cash Flows 44 Notes to Consolidated Financial Statements 64 Schedule II - Valuation and Qualifying Accounts 65 Management's Annual Report on Internal Control Over Financial Reporting 66 Report of Independent Registered Public Accounting Firm 68 Shareholder Information

### Selected Financial Data

You should read the financial data set forth below in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and our consolidated financial statements and the related notes.

Year Ended December 31, (In thousands, except per share data)		2000		2001	2	2002		2003		2004
Consolidated Statement of Operations Data:										
Net sales	\$25	2,288	\$28	4,309	\$310	,016	\$3	15,776	<b>\$</b> 5	74,266
Cost of sales	14	9,881	16	4,222	180	,173	1	89,334	3	48,259
Gross profit	10	2,407	12	0,087	129	,843	1	26,442	2	26,007
Selling, general and administrative expenses	8	30,435	8	9,575	98	,111	1	13,053	1	72,282
Acquisition shut-down and product recall costs		1,469		1,214	6	,718		2,000		_
Income from operations	2	20,503	2	9,298	25	,014		11,389		53,725
Profit from joint venture	(1	5,906)	(	6,675)	(8	,004)		(7,351)		(7,865)
Interest, net	(	(3,833)	(	2,057)	(1	,141)		1,405		2,498
Other (income) expense, net		(92)		_		_		_		
Income before provision for income taxes										
and minority interest	4	10,334	3	8,030	34	,159		17,335		59,092
Provision for income taxes	1	1,697		9,797	6	,466		1,440		15,533
Income before minority interest	2	28,637	2	8,233	27	,693		15,895		43,559
Minority interest		_		_		(237)		_		_
Net income	\$ 2	28,637	\$ 2	8,233	\$ 27	,930	\$	15,895	\$	43,559
Basic earnings per share	\$	1.50	\$	1.55	\$	1.27	\$	0.66	\$	1.69
Weighted average shares outstanding	1	9,060	1	8,199	21	,963		24,262		25,797
Diluted earnings per share	\$	1.41	\$	1.45	\$	1.23	\$	0.66	\$	1.49
Weighted average shares and equivalents outstanding	2	20,281	1	9,410	22	,747		27,437		31,406
At December 31, (In thousands)		2000		2001	2	2002		2003		2004
Consolidated Balance Sheet Data:										
Cash and cash equivalents	\$ 2	29,275	\$ 2	5,036	\$ 68	,413	\$1	18,182	<b>\$</b> 1	76,544
Working capital	8	36,897	11	6,492	129	,183	2	32,601	2	29,543
Total assets	24	8,722	28	4,041	408	,916		29,997		96,762
Long-term debt, net of current portion		1,000		77		60		98,042		98,000
Total stockholders' equity	20	04,530	24	4,404	357	,236	3	77,900	4	51,485

This annual report contains forward-looking statements (within the meaning of the Private Securities Litigation Reform Act of 1995) that are based on current expectations, estimates and projections about JAKKS Pacific's business based partly on assumptions made by its management. These statements are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such statements due to numerous factors, including, but not limited to, those described above, changes in demand for JAKKS' products, product mix, the timing of customer orders and deliveries, the impact of competitive products and pricing, and difficulties with integrating acquired businesses. The forward-looking statements contained herein speak only as of the date on which they are made, and JAKKS undertakes no obligation to update any of them to reflect events or circumstances after the date of this release.

# Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of various factors. You should read this section in conjunction with our consolidated financial statements and the related notes.

#### **Critical Accounting Policies**

The accompanying consolidated financial statements and supplementary information were prepared in accordance with accounting principles generally accepted in the United States of America. Significant accounting policies are discussed in Footnote 2 to the Consolidated Financial Statements. Inherent in the application of many of these accounting policies is the need for management to make estimates and judgments in the determination of certain revenues, expenses, assets and liabilities. As such, materially different financial results can occur as circumstances change and additional information becomes known. The policies with the greatest potential effect on our results of operation and financial position include:

The allowance for doubtful accounts is based on our assessment of the collectibility of specific customer accounts and the aging of the accounts receivable. If there were a deterioration of a major customer's creditworthiness, or actual defaults were higher than our historical experience, our estimates of the recoverability of amounts due to us could be overstated, which could have an adverse impact on our operating results.

Our revenue recognition policy is significant because our revenue is a key component of our results of operations. In addition, our revenue recognition determines the timing of certain expenses, such as commissions and royalties. We follow very specific and detailed guidelines in measuring revenues; however, certain judgments affect the application of our revenue policy. Revenue results are difficult to predict, and any shortfall in revenue or delay in recognizing revenue could cause our operating results to vary significantly from quarter to quarter.

We assess the impairment of long-lived assets and goodwill at least annually or whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Factors we consider important which could trigger an impairment review include the following:

- significant underperformance relative to expected historical or projected future operating results;
- significant changes in the manner of our use of the acquired assets or the strategy for our overall business; and
- significant negative industry or economic trends.

When we determine that the carrying value of long-lived assets and goodwill may not be recoverable based upon the existence of one or more of the above indicators of impairment, we measure any impairment based on a projected discounted cash flow method using a discount rate determined by our management to be commensurate with the risk inherent in our current business model. Net long-lived assets, including goodwill, amounted to \$312.0 million as of December 31, 2004.

#### **Recent Developments**

On June 10, 2004, we purchased substantially all of the assets and assumed certain liabilities of Play Along, Inc., Play Along (Hong Kong) Limited and PA Distribution, Inc. (collectively "Play Along"). The total purchase price of approximately \$85.7 million consisted of cash in the amount of \$70.8 million, 749,005 shares of our common stock at a value of \$14.9 million and the assumption of certain liabilities and resulted in goodwill of \$67.8 million. In addition, we agreed

to pay an earn-out of up to \$10.0 million per year for the four calendar years following the acquisition up to an aggregate amount of \$30.0 million based on the achievement of certain financial performance criteria which will be recorded as goodwill when and if earned. Our results of operations have included Play Along from the date of acquisition.

On October 19, 2004, we were named as defendants in a lawsuit commenced by WWE in the U.S. District Court for the Southern District of New York concerning our toy licenses with WWE and the video game license between WWE and the joint venture company operated by THQ and us, encaptioned World Wrestling Entertainment, Inc. v. JAKKS Pacific, Inc., et al., 1:04-CV-08223-KMK (the "WWE Action"). The complaint also named as defendants THQ, the joint venture, certain of our foreign subsidiaries, Jack Friedman (our Chairman and Chief Executive Officer), Stephen Berman (our Chief Operating Officer, President and Secretary and a member of our Board of Directors), Joel Bennett (our Chief Financial Officer), Stanley Shenker and Associates, Inc., Bell Licensing, LLC, Stanley Shenker and James Bell.

WWE sought treble, punitive and other damages (including disgorgement of profits) in an undisclosed amount and a declaration that the video game license with the joint venture, which is scheduled to expire in 2009 (subject to joint venture's right to extend that license for an additional five years), and an amendment to our toy licenses with WWE, which are scheduled to expire in 2009, are void and unenforceable. This action alleged violations by the defendants of the Racketeer Influenced and Corrupt Organization Act ("RICO") and the anti-bribery provisions of the Robinson-Patman Act, and various claims under state law.

On February 16, 2005, we filed a motion to dismiss the WWE Action. On March 30, 2005, the day before WWE's opposition to our motion was due, WWE amended its complaint to, among other things, add the Chief Executive Officer of THQ as a defendant and to add a claim under the Sherman Act. On March 31, 2005, the WWE sent a letter to the Court proposing, *inter alia*, a briefing schedule for defendants' motions to dismiss the amended complaint.

In November 2004, several purported class action lawsuits were filed in the United States District Court for the Southern District of New York: (1) Garcia v. JAKKS Pacific, Inc. et al., Civil Action No. 04-8807 (filed on November 5, 2004, (2) Jonco Investors, LLC v. JAKKS Pacific, Inc. et al., Civil Action No. 04-9021 (filed on November 16, 2004), (3) Kahn v. JAKKS Pacific, Inc. et al., Civil Action No. 04-8910 (filed on November 10, 2004), (4) Quantum Equities L.L.C. v. JAKKS Pacific, Inc. et al., Civil Action No. 04-8877 (filed on November 9, 2004), and (5) Irvine v. JAKKS Pacific, Inc. et al., Civil Action No. 04-9078 (filed on November 16, 2004) (the "Class Action"). The complaints in the Class Actions allege that defendants issued positive statements concerning increasing sales of our WWE licensed products which were false and misleading because the WWE licenses had allegedly been obtained through a pattern of commercial bribery, our relationship with the WWE was being negatively impacted by the WWE's contentions and there was an increased risk that the WWE would either seek modification or nullification of the licensing agreements with us. Plaintiffs also allege that we misleadingly failed to disclose the alleged fact that the WWE licenses were obtained through an unlawful bribery scheme. The plaintiffs in the Class Actions are described as purchasers of our common stock, who purchased from as early as October 26, 1999 to as late as October 19, 2004. The Class Actions seek compensatory and other damages in an undisclosed amount, alleging violations of Section 10(b) of the Securities Exchange Act of 1934 (the "Exchange Act") and Rule 10b-5 promulgated thereunder by each of the defendants (namely the Company and Messrs. Friedman, Berman and Bennett), and violations of Section 20(a) of the Exchange Act by Messrs. Friedman, Berman and Bennett. On January 25, 2005, the Court consolidated the Class Actions under the caption In re JAKKS Pacific, Inc. Shareholders Class Action Litigation, Civil Action No. 04-8807.

# Management's Discussion and Analysis of Financial Condition and Results of Operations (cont.)

We believe that the claims in the WWE Action and the Class Actions are without merit and we intend to defend vigorously against them. However, because these Actions are in their preliminary stages, we cannot assure you as to the outcome of the Actions, nor can we estimate the range of our potential losses.

On February 16, 2005, we filed a motion to dismiss WWE's Complaint in the WWE Action. The motion is currently scheduled to be fully briefed on April 14, 2005, with oral argument to be scheduled thereafter.

On December 2, 2004, a shareholder derivative action was filed in the Southern District of New York by Freeport Partner, LLC against us, nominally, and against Messrs. Friedman, Berman and Bennett, Freeport Partners v. Friedman, et al., Civil Action No. 04-9441 (the "Derivative Action"). The Derivative Action seeks to hold the individual defendants liable for damages allegedly caused to us by their actions and in particular to hold them liable on a contribution theory with respect to any liability we incur in connection with the Class Actions. On or about February 10, 2005, a second shareholder derivative action was filed in the Southern District of New York by David Oppenheim against us, nominally, and against Messrs. Friedman, Berman, Bennett, Blatte, Glick, Miller and Skala, Civil Action 05-2046 (the "Second Derivative Action"). The Second Derivative Action seeks to hold the individual defendants liable for damages allegedly caused to us by their actions as a result of alleged breaches of their fiduciary duties. On or about March 16, 2005, a third shareholder derivative action was filed. It is captioned Warr v. Friedman, Berman, Bennett, Blatte, Glick, Miller, Skala, and JAKKS (as a nominal defendant), and it was filed in the Superior Court of California, Los Angeles County (the "Third Derivative Action"). The Third Derivative Action seeks to hold the individual defendants liable for (1) damages allegedly caused to us by their alleged breaches of fiduciary duty, abuse of control, gross mismanagement, waste of corporate assets and unjust enrichment; and (2) restitution to us of profits, benefits and other compensation obtained by them.

On March 1, 2005, we delivered a Notice of Breach of Settlement Agreement and Demand for Indemnification to WWE (the "Notification"). The Notification asserted that WWE's filing of the WWE Action violated A Covenant Not to Sue contained in a January 15, 2004 Settlement Agreement and General Release ("General Release") entered into between WWE and us and, therefore, that we were demanding indemnification, pursuant to the Indemnification provision contained in the General Release, for all losses that the WWE's actions have caused or will cause to us and our officers, including but not limited to any losses sustained by us in connection with the Class Actions. On March 4, 2005, in a letter from its outside counsel, WWE asserted that the General Release does not cover the claims in the WWE Action.

On March 31, 2004, our consolidated financial statements as of December 31, 2002 and 2003 and for the two years in the period ended December 31, 2003 were restated from those originally issued to reflect certain adjustments related to the accounting for the acquisitions of Toymax, Trendmasters and P&M in accordance with Statement of Financial Accounting Standards No. 141. Specifically, the purchase price of these acquisitions was originally allocated substantially to goodwill, and, based on studies and valuations completed in 2005 by a third-party valuation consultant, the purchase price of these acquisitions was reallocated in part to intangible assets other than goodwill, including those with limited lives. The resulting adjustment to amortization expense related to the limited life intangible assets of \$6.3 million in 2002 and \$7.3 million in 2003 and the resulting charge to cost of sales related to the mark-up of acquired inventory of \$0.7 million in 2002 and \$0.2 million in 2003, which led to a reduction of operating income in 2002 and 2003.

These adjustments impacted the consolidated balance sheets as of December 31, 2002 and 2003, and the consolidated statements of operations, other comprehensive income, stockholders' equity and cash flows for each of the two years ended December 31, 2002 and 2003.

#### **Results of Operation**

The following table sets forth, for the periods indicated, certain statement of operations data as a percentage of net sales.

Year Ended December 31,	2000	2001	2002	2003	2004
Net sales	100.0%	100.0%	100.0%	100.0%	100.0%
Cost of sales	59.4	57.8	58.1	60.0	60.6
Gross profit	40.6	42.2	41.9	40.0	39.4
Selling, general and administrative expenses	31.9	31.5	31.6	35.8	30.0
Acquisition shut-down and product recall costs	0.5	0.4	2.2	0.6	_
Income from operations	8.2	10.3	8.1	3.6	9.4
Profit from joint venture	(6.3)	(2.3)	(2.6)	(2.3)	(1.4)
Interest, net	(1.5)	(0.7)	(0.4)	0.4	0.4
Income before income taxes and minority interest	16.0	13.3	11.1	5.5	10.4
Provision for income taxes	4.6	3.4	2.1	0.5	2.7
Income before minority interest	11.4	9.9	9.0	5.0	7.7
Minority interest	_	_	_	_	_
Net income	11.4%	9.9%	9.0%	5.0%	7.7%

#### Comparisons of the Years Ended December 31, 2004 and 2003

Net Sales. Net sales were \$574.3 million in 2004 compared to \$315.8 million in 2003, representing an increase of 81.9%. This increase in net sales was primarily due to the addition of \$151.6 million in sales of traditional toys from our recent Play Along acquisition, as well as the addition of (i) \$147.5 million in sales of some of our other traditional toy products, including primarily TV Games (with 15 titles in release in 2004, as compared to 3 titles in release in 2003) and WWE action figures and accessories; and (ii) \$23.7 million in international sales (including \$13.9 million by Play Along). The increase in net sales was offset in part by decreases in sales of our crafts and activities and writing instruments of \$48.2 million and our seasonal products, including water guns and junior sports toys, of \$16.1 million.

With the addition of Play Along, in addition to our other initiatives, we believe that the increased level of net sales should continue into 2005.

Gross Profit. Gross profit increased \$99.6 million, or 78.8%, to \$226.0 million, or 39.4% of net sales, in 2004 from \$126.4 million, or 40.0% of net sales, in 2003. The overall increase in gross profit was attributable to the significant increase in net sales. The decrease in gross profit margin of 0.6% of net sales was primarily due to an increase in royalty expense as a percentage of net sales due to changes in the product mix to more products with higher royalty rates from products with lower royalty rates or proprietary products with no royalties.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were \$172.3 million in 2004 and \$113.1 million in 2003, constituting 30.0% and 35.8% of net sales, respectively. The overall increase of \$59.2 million in such costs was primarily due to the impact of stock-based compensation (\$5.2 million), an increase in legal fees and settlements (\$6.8 million) and bonus expense (\$4.5 million), an increase in amortization expense related to intangible assets other than goodwill acquired in the Play Along acquisition and the addition of overhead related to the operations of Play Along (\$27.2 million). Due to the increases in our grants of restricted stock awards and the price of our common

# Management's Discussion and Analysis of Financial Condition and Results of Operations (cont.)

stock in 2004, compared to a moderate increase in the price of our common stock in 2003, we had stock-based compensation charges of \$13.6 million compared to \$8.4 million in 2003. The increase in direct selling expenses (\$19.3 million) is primarily due to an increase in advertising and promotional expenses in 2004 in support of the sell-through of our various products at retail. We produced and aired television commercials in support of several of our products, including World Wrestling Entertainment, Dragon Ball and Mucha Lucha action figures, TV Games, Care Bears, Cabbage Patch Kids and Flying Colors products in 2004, and World Wrestling Entertainment and Dragon Ball action figures and Flying Colors products in 2003. From time to time, we may increase our advertising efforts, if we deem it appropriate for particular products.

Product Recall Costs. There were no product recall costs in 2004. In the second quarter of 2003, we accrued a \$2.7 million charge for the recall of one of our products, and in the third quarter of 2003, we recorded a credit of \$0.7 million for the recovery of recall costs from one of our third-party factories.

The remaining component of the product recall costs is as follows (in thousands):

	Accrued Balance			Accrued Balance
	December 31, 2003	Accrual	Actual	December 31, 2004
Product recall costs	\$490	\$—	\$(490)	<b>\$</b> —

Profit from Joint Venture. Profit from joint venture increased by \$0.5 million in 2004 due to the joint venture having lower unit sales at lower wholesale prices of its two vehicle combat games of the five games released in 2003 compared to releasing all new titles with higher unit sales at higher wholesale prices in addition to having higher sales of carryover titles in 2004. New releases typically generate higher unit sales resulting in higher overall sales as compared to carryover titles. Profit from the joint venture contributed significantly to our pre-tax profit, representing 22.2% of pre-tax income in 2003 and 12.7% in 2004. We expect to continue to receive a preferred return over the remaining term of the license agreement ending December 31, 2009, although we cannot predict with certainty what levels of return will be achieved and, in any case, we anticipate substantial fluctuations in the amount of the preferred return distributed to us from year to year.

**Interest**, Net. Interest income increased due to higher average cash balances during 2004 than in 2003, but was offset by interest expense of \$4.5 million related to the convertible notes issued in June 2003.

Provision for Income Taxes. Provision for income taxes included Federal, state and foreign income taxes in 2003 and 2004, at an effective tax rate of 8.3% and 26.0%, respectively, benefiting from a flat 17.0% Hong Kong Corporation Tax on our income arising in, or derived from, Hong Kong for 2003 and 2004. For 2004, the effective rate increased as a result of the recognition of U.S. taxes on a greater proportion of foreign earnings deemed to be subject to U.S. taxes. As of December 31, 2004, we had net deferred tax assets of approximately \$1.9 million. In making this determination, management believes it considered all available evidence, both positive and negative, as well as the weight and importance given to such evidence.

Comparisons of the Years Ended December 31, 2003 and 2002

Net Sales. Net sales were \$315.8 million in 2003 compared to \$310.0 million in 2002, representing an increase of 1.9%. The increase in net sales of \$17.6 million by our seasonal products, including Trendmasters, Go Fly a Kite, Funnoodle and sports toys, and new product introductions, including Dragon Ball and NASCAR action toys, TV games and

ColorWorkshop craft products, were offset by a decrease of \$20.6 million in sales of our other traditional products, and \$8.5 million in international sales, which included a reduction in sales of our karaoke machines and Equalizer radio control vehicle in 2003, both higher priced items.

Gross Profit. Gross profit decreased \$3.4 million, or 2.7%, to \$126.4 million, or 40.0% of net sales, in 2003 from \$129.8 million, or 41.9% of net sales, in 2002. The overall decrease in gross profit was attributable to a decrease in gross profit margin. The decrease in gross profit margin of 1.9% of net sales was due to higher sales of seasonal products with lower margins and an increase in royalty expense as a percentage of net sales due to changes in the product mix resulting from the sale of more products with higher royalty rates, though offset in part by a decrease in amortization expense of molds and tools used in the manufacture of our products.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were \$113.1 million in 2003 and \$98.1 million in 2002, constituting 35.8% and 31.6% of net sales, respectively. The overall increase of \$15.0 million in such costs was primarily due to a charge for the grant of restricted stock of \$8.4 million, a charge of \$2.1 million to bad debt relating to the bankruptcy of several of our customers, including Kay Bee Toys, and an increase in direct selling expenses, product development costs, option compensation expense resulting from the price reset of options in 2000 and operating expenses incurred in connection with the P&M asset acquisition. We produced and aired television commercials in support of several of our products, including WWE and Dragon Ball Z action figures and Flying Colors products in 2003 and WWE action figures and Flying Colors products in 2002. From time to time, we may increase our advertising efforts, if we deem it appropriate for particular products.

Acquisition Shut-Down and Product Recall Costs. Acquisition shut-down costs in 2002 relate to shut-down costs, including lease termination, fixed asset abandonment and other costs, of certain operations of Toymax and Kidz Biz. There were no such costs in 2003. Operations impacted by these shut-downs were sales, design, distribution, and administration. The integrations of Toymax and Kidz Biz were completed in 2002. In 2003, we accrued a net amount of \$2.0 million for the recall of one of our products, compared to having accrued \$2.2 million in 2002 for the recall of the same product.

The remaining component of the acquisition shut-down and product recall costs is as follows (in thousands):

	Accrued Balance December 31, 2002	Accrual	Actual	Accrued Balance December 31, 2003
Lease abandonment costs Product recall costs	\$2,310	\$ — 2,000	\$(2,310) (1,510)	\$ — 490
Total	\$2,310	\$2,000	\$(3,820)	\$490

Profit from Joint Venture. Profit from joint venture decreased by \$0.7 million in 2003 due to the joint venture having lower unit sales at lower wholesale prices of its two vehicle combat games of the five games released in 2003 compared to releasing all new titles with higher unit sales at higher wholesale prices in addition to having higher sales of carryover titles in 2002. New releases typically generate higher unit sales resulting in higher overall sales as compared to carryover titles.

# Management's Discussion and Analysis of Financial Condition and Results of Operations (cont.)

Profit from the joint venture contributed significantly to our pre-tax profit, representing 19.5% of pre-tax income in 2002 and 22.2% in 2003. We expect to continue to receive a preferred return over the remaining term of the license agreement ending December 31, 2009, although we cannot predict with certainty what levels of return will be achieved and, in any case, we anticipate substantial fluctuations in the amount of the preferred return distributed to us from year to year.

**Interest, Net.** Interest income increased due to higher average cash balances during 2003 than in 2002, but was offset by interest expense of \$2.5 million related to the convertible notes issued in June 2003.

Provision for Income Taxes. Provision for income taxes included Federal, state and foreign income taxes in 2002 and 2003, at an effective tax rate of 18.9% and 8.3%, respectively, benefiting from a flat 16.5% and 17.0%, Hong Kong Corporation Tax on our income arising in, or derived from, Hong Kong for 2002 and 2003, respectively. For 2003, the effective rate decreased as a result of a higher proportionate share of income arising in Hong Kong as opposed to losses arising in the higher statutory jurisdictions. As of December 31, 2003, we had deferred tax assets of approximately \$4.5 million for which no allowance has been provided since, in the opinion of management, realization of the future benefit is probable. In making this determination, management believes it considered all available evidence, both positive and negative, as well as the weight and importance given to such evidence.

#### Quarterly Fluctuations and Seasonality

We have experienced significant quarterly fluctuations in operating results and anticipate these fluctuations in the future. The operating results for any quarter are not necessarily indicative of results for any future period. Our first quarter is typically expected to be the least profitable as a result of lower net sales but substantially similar fixed operating expenses. This is consistent with the performance of many companies in the toy industry.

The following table presents our unaudited quarterly results for the years indicated. The seasonality of our business is reflected in this quarterly presentation.

First Quarter \$59,895	Second Quarter	Third Quarter	Fourth Quarter
		Quarter	Quarter
\$59,895	¢70 002		
	\$ / 0,332	\$102,640	\$68,489
19.3%	25.5%	33.1%	22.1%
\$26,470	\$35,192	\$ 41,812	\$26,369
20.4%	27.1%	32.2%	20.3%
44.2%	44.6%	40.7%	38.5%
\$ 1,420	\$ 7,863	\$ 16,835	\$ (1,104)
5.7%	31.4%	67.3%	(4.4)%
2.4%	10.0%	16.4%	(1.6)%
\$ 2,985	\$ 8,800	\$ 17,884	\$ 4,490
5.0%	11.1%	17.4%	6.6%
\$ 2,156	\$ 6,973	\$ 13,085	\$ 5,717
3.6%	8.8%	12.7%	8.3%
\$ 0.11	\$ 0.32	\$ 0.54	\$ 0.23
20,236	21,953	24,059	24,800
	19.3% \$26,470 20.4% 44.2% \$ 1,420 5.7% 2.4% \$ 2,985 5.0% \$ 2,156 3.6% \$ 0.11	19.3% 25.5% \$26,470 \$35,192 20.4% 27.1% 44.2% 44.6% \$1,420 \$7,863 5.7% 31.4% 2.4% 10.0% \$2,985 \$8,800 5.0% 11.1% \$2,156 \$6,973 3.6% \$8.8% \$0.11 \$0.32	19.3%     25.5%     33.1%       \$26,470     \$35,192     \$41,812       20.4%     27.1%     32.2%       44.2%     44.6%     40.7%       \$1,420     \$7,863     \$16,835       5.7%     31.4%     67.3%       2.4%     10.0%     16.4%       \$2,985     \$8,800     \$17,884       5.0%     11.1%     17.4%       \$2,156     \$6,973     \$13,085       3.6%     8.8%     12.7%       \$0.11     \$0.32     \$0.54

_	$^{\circ}$	^	1
•	0	11	ń

(In thousands, except per share data)	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
Net sales	\$67,759	\$ 73,290	\$ 90,308	\$ 84,419
As a % of full year	21.5%	23.2%	28.6%	26.7%
Gross profit	\$27,442	\$ 27,906	\$ 36,226	\$ 34,868
As a % of full year	21.7%	22.1%	28.7%	27.6%
As a % of net sales	40.5%	38.1%	40.1%	41.3%
Income (loss) from operations	\$ 5,960	\$ 2,522	\$ 10,480	\$ (7,573)
As a % of full year	52.3%	22.1%	92.0%	(66.5)%
As a % of net sales	8.8%	3.4%	11.6%	(9.0)%
Income before income taxes and minority interest	\$ 6,299	\$ 2,679	\$ 10,495	\$ (2,138)
As a % of net sales	9.3%	3.7%	11.6%	(2.5)%
Net income	\$ 4,988	\$ 2,236	\$ 8,248	\$ 422
As a % of net sales	7.4%	3.1%	9.1%	0.5%
Diluted earnings per share	\$ 0.20	\$ 0.09	\$ 0.33	\$ 0.02
Weighted average shares and equivalents outstanding	24,917	24,683	24,629	24,642

#### 2004

	First	Second	Third	Fourth
(In thousands, except per share data)	Quarter	Quarter	Quarter	Quarter
Net sales	\$73,986	\$109,395	\$206,083	\$184,802
As a % of full year	12.9%	19.0%	35.9%	32.2%
Gross profit	\$30,466	\$ 41,281	\$ 81,801	\$ 72,459
As a % of full year	13.5%	18.3%	36.2%	32.1%
As a % of net sales	41.2%	37.7%	39.7%	39.2%
Income (loss) from operations	\$ 4,885	\$ 8,321	\$ 29,915	\$ 10,604
As a % of full year	9.1%	15.5%	55.7%	19.7%
As a % of net sales	6.6%	7.6%	14.5%	5.7%
Income before income taxes and minority interest	\$ 4,764	\$ 7,637	\$ 30,042	\$ 16,649
As a % of net sales	6.4%	7.0%	14.6%	9.0%
Net income	\$ 3,791	\$ 6,004	\$ 23,255	\$ 10,508
As a % of net sales	5.1%	5.5%	11.3%	5.7%
Diluted earnings per share	\$ 0.15	\$ 0.22	\$ 0.75	\$ 0.36
Weighted average shares and equivalents outstanding	30,676	31,123	31,919	31,855

Due to the restatement in 2003 relating to the accounting of the Toymax, Trendmasters and P&M acquisition and to rounding, some of the figures above may differ from our previously filed Quarterly Reports on Form 10-Q.

During the first quarter of 2002, we recorded a charge which impacted operating income by approximately \$6.6 million relating to the restructuring of Toymax and Kidz Biz.

During the second quarter of 2002, we recorded a charge which impacted operating income by approximately \$1.5 million relating to the recall of one of our products.

During the fourth quarter of 2002, we reversed \$2.1 million of the restructuring charge recorded in the first quarter of 2002 and recorded an additional charge of approximately \$0.7 million relating to the recall of one of our products, the net of which favorably impacted operating income by approximately \$1.4 million. In addition, our effective tax rate for the year 2002 was reduced from 26% to 19%.

# Management's Discussion and Analysis of Financial Condition and Results of Operations (cont.)

During the second quarter of 2003, we recorded a charge which impacted operating income by approximately \$2.7 million relating to the recall of one of our products.

During the third quarter of 2003, we recovered \$0.7 million of the recall costs, recorded in the second quarter of 2003, from one of our factories.

During the fourth quarter of 2003, we recorded a non-cash charge of \$8.4 million which impacted operating income relating to the grant of restricted stock and a charge of \$2.1 million to provision for bad debt impacting operating income relating to the bankruptcy filing of several of our customers, including Kay Bee Toys.

During the fourth quarter of 2004, we recorded non-cash charges, which impacted operating income, of \$5.6 million relating to the grant of restricted stock and \$8.6 million relating to the amortization of short-lived intangible assets acquired in connection with the Play Along acquisition.

#### **Recent Accounting Standards**

In January 2003 and as revised in December 2003, the Financial Accounting Standards Board ("FASB") issued FASB Interpretation No. 46, "Consolidation of Variable Interest Entities" ("Interpretation 46") and FASB Interpretation No. 46R ("Interpretation 46R"). Interpretations 46 and 46R require companies with a variable interest in a variable interest entity to apply the guidance contained in such Interpretations as of the beginning of the first reporting period after December 15, 2003. If applicable, the application of the guidance could result in the consolidation of a variable interest entity. Interpretations 46 and 46R are not applicable to us, as we are not the beneficiary of any variable interest entities.

In May 2003, the FASB issued Statement of Financial Accounting Standards No. 150, "Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity" ("SFAS 150"). SFAS 150 establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. The provisions of SFAS 150 were adopted effective June 9, 2003. The adoption of SFAS 150 did not have a material effect on our financial position or results of operations.

We use the intrinsic-value method of accounting for stock options granted to employees. As required by our existing stock plans, stock options are granted at, or above, the fair market value of our stock, and, accordingly, no compensation expense is recognized for these grants in the consolidated statement of operations. We record compensation expense related to other stock-based awards, such as restricted stock grants, over the period the award vests. On December 16, 2004, the FASB issued SFAS 123 (revised 2004), "Share-Based Payment" ("SFAS 123R"), which amends SFAS 123, "Accounting for Stock-Based Compensation" and SFAS 95 "Statement of Cash Flows." SFAS 123R requires companies to measure all employee stock-based compensation awards using a fair value method and record such expense in its consolidated financial statements. In addition, the adoption of SFAS 123R requires additional accounting and disclosure related to the income tax and cash flow effects resulting from share-based payment arrangements. SFAS 123R is effective for us as of July 1, 2005. The adoption of SFAS 123R's fair value method will have an impact on our results of operations, although it will have no impact on our overall financial position. While we cannot estimate the level of share-based payments to be issued in the future, based on the stock options that are currently outstanding, we expect that the adoption of SFAS 123R will result in a charge to operations in the second half of 2005 of approximately \$1.5 million.

In accordance with Emerging Issues Task Force ("EITF") Issue 04-8, "The Effect of Contingently Convertible Instruments on Diluted Earnings Per Share," which we adopted in December 2004, diluted earnings per share for 2003 was restated to reflect the dilutive effect of the assumed conversion of our convertible senior notes due in 2023. The

diluted earnings per share calculations for the two fiscal years ended December 31, 2004 include adjustments to add back to earnings the interest expense, net of tax, incurred on the convertible senior notes, and to include in diluted weighted average shares the shares potentially issuable as if the contingent conversion features were met. There was no effect on 2003 diluted earnings per share.

#### Liquidity and Capital Resources

As of December 31, 2004, we had working capital of \$229.5 million, as compared to \$232.6 million as of December 31, 2003. This decrease was primarily attributable to disbursements relating to the acquisition of certain assets of Play Along offset in part by operating activities.

Operating activities provided net cash of \$131.4 million in the year ended December 31, 2004, as compared to \$7.4 million in 2003. Net cash was provided primarily by net income and non-cash charges, including compensation from stock option grants and restricted stock grants, acquisition earn-out expense, depreciation and amortization and loss on disposal of property and equipment, as well as increases in accounts payable, accrued expenses, reserve for sales returns and allowances, income taxes payable and deferred income taxes and a decrease in inventory, which were offset in part by an increase in accounts receivable, prepaid expenses and other and an increase in the cash received from the preferred return from our joint venture. Our accounts receivable turnover as measured by days sales outstanding in accounts receivable decreased from approximately 92 days as of December 31, 2003 to approximately 50 days as of December 31, 2004 primarily due to a shift in sales from domestic sales origin to FOB China, which carry shorter payment terms, a shift in domestic sales to customers with shorter payment terms and overall improved collection efforts and results. Other than open purchase orders, issued in the normal course of business, we have no obligations to purchase finished goods from our manufacturers. As of December 31, 2004, we had cash and cash equivalents of \$176.5 million and marketable securities of \$19.0 million.

Our investing activities used cash of \$73.3 million in the year ended December 31, 2004, as compared to \$47.3 million in 2003, consisting primarily of the purchase of office furniture and equipment and molds and tooling used in the manufacture of our products, the purchase of other assets and the goodwill and other intangible assets acquired in the acquisition of Play Along, partially offset by the sale of marketable securities. In 2003, our investing activities consisted primarily of the purchase of molds and tooling used in the manufacture of our products, the purchase of other assets, the goodwill and other intangible assets acquired in the acquisition of P&M, the purchase of marketable securities, partially offset by the repayment of notes receivable from officers. As part of our strategy to develop and market new products, we have entered into various character and product licenses with royalties ranging from 1% to 18% payable on net sales of such products. As of December 31, 2004, these agreements required future aggregate minimum guarantees of \$27.2 million, exclusive of \$9.1 million in advances already paid.

Our financing activities provided net cash of \$1.6 million in the year ended December 31, 2004, as compared to \$90.0 million in 2003. In 2004, cash was primarily provided from the exercise of stock options, partially offset by the repayment of long-term debt. In 2003, cash was primarily provided from the sale of our convertible senior notes and from the exercise of stock options, partially offset by the repurchase of \$6.1 million of our common stock and the repayment of debt.

# Management's Discussion and Analysis of Financial Condition and Results of Operations (cont.)

The following is a summary of our significant contractual cash obligations for the periods indicated that existed as of December 31, 2004 and is based on information appearing in the notes to the consolidated financial statements (in thousands):

	2005	2006	2007	2008	2009	Thereafter	Total
Long-term debt	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 98,000	\$ 98,000
Operating leases	6,543	5,714	4,723	2,819	2,804	6,603	29,206
Minimum guaranteed license/royalty payments	13,635	8,868	1,795	1,427	1,435	_	27,160
Employment contracts	5,069	4,557	4,248	2,180	2,230	2,280	20,564
Total contractual cash obligations	\$25,247	\$19,139	\$10,766	\$6,426	\$6,469	\$106,883	\$174,930

In December 2001, we acquired all of the outstanding capital stock of Kidz Biz Limited, a United Kingdom company, and an affiliated Hong Kong company, Kidz Biz Far East Limited, for an aggregate purchase price of approximately \$12.4 million. Total consideration was paid on the closing of the transaction in cash in the amount of \$6.4 million and the issuance of 308,992 shares of our common stock at a value of \$6.0 million. In addition, we agreed to pay an earn-out for each of 2002, 2003, 2004 and 2005, based on the achievement of certain financial performance criteria, payable by delivery of up to 25,749 shares of our common stock per year. In 2002, 2003 and 2004, no earn-outs were earned because the criteria were not met. However, we paid the 2005 earn-out at a value of \$0.5 million during 2004 upon the termination of employment of a principal of the seller, which was charged to expense in 2004.

In October 2001, we and all of our domestic subsidiaries jointly and severally secured a syndicated line of credit totaling \$50.0 million with a consortium of banks ("Line of Credit"). On August 6, 2004, we and all of our domestic subsidiaries notified the banks that we were terminating the Line Credit effective August 13, 2004. There have never been any outstanding borrowings under the Line of Credit since its inception.

In February 2003, our Board of Directors approved a buyback of up to \$20.0 million of our common stock. During 2003, we repurchased and retired 554,500 shares of our common stock for a total of approximately \$6.1 million. No shares were repurchased in 2004.

In May 2003, we purchased certain product lines, related assets and assumed certain liabilities of P&M. The total purchase price of approximately \$22.0 million consisted of cash paid in the amount of \$20.7 million and liabilities assumed of \$1.3 million and resulted in goodwill of \$13.5 million. Results of operations have included P&M from the date of acquisition.

On June 10, 2004, we purchased substantially all of the assets and assumed certain liabilities of Play Along, Inc., Play Along (Hong Kong) Limited and PA Distribution, Inc. (collectively "Play Along"). The total purchase price of \$85.7 million consisted of cash paid in the amount of \$70.8 million and the issuance of 749,005 shares of our common stock valued at \$14.9 million. In addition, we agreed to pay an earn-out of up to \$10.0 million per year for the four calendar years following the acquisition up to an aggregate amount of \$30.0 million based on the achievement of certain financial performance criteria which will be recorded as goodwill when and if earned. For the year ended December 31, 2004, \$10.0 million of the earn-out was earned and recorded as goodwill as of December 31, 2004. Accordingly, the annual maximum earn-out for the remaining three years through December 31, 2007 is approximately \$6.7 million, or an aggregate of \$20.0 million. Results of operations have included Play Along from the date of acquisition.

On October 19, 2004, we were named as defendants in a lawsuit commenced by WWE in the U.S. District Court for the Southern District of New York concerning our toy licenses with WWE and the video game license between WWE and the joint venture company operated by THQ and us, encaptioned World Wrestling Entertainment, Inc. v. JAKKS Pacific, Inc., et al., 1:04-CV-08223-KMK (the "WWE Action"). The complaint also named as defendants THQ, the joint venture, certain of our foreign subsidiaries, Jack Friedman (our Chairman and Chief Executive Officer), Stephen Berman (our Chief Operating Officer, President and Secretary and a member of our Board of Directors), Joel Bennett (our Chief Financial Officer), Stanley Shenker and James Bell.

WWE sought treble, punitive and other damages (including disgorgement of profits) in an undisclosed amount and a declaration that the video game license with the joint venture, which is scheduled to expire in 2009 (subject to joint venture's right to extend that license for an additional five years), and an amendment to our toy licenses with WWE, which are scheduled to expire in 2009, are void and unenforceable. This action alleged violations by the defendants of the Racketeer Influenced and Corrupt Organization Act ("RICO") and the anti-bribery provisions of the Robinson-Patman Act, and various claims under state law.

On February 16, 2005, we filed a motion to dismiss the WWE Action. On March 30, 2005, the day before WWE's opposition to our motion was due, WWE amended its complaint to, among other things, add the Chief Executive Officer of THQ as a defendant and to add a claim under the Sherman Act. On March 31, 2005, the WWE sent a letter to the Court proposing, *inter alia*, a briefing schedule for defendants' motions to dismiss the amended complaint.

In November 2004, several purported class action lawsuits were filed in the United States District Court for the Southern District of New York: (1) Garcia v. JAKKS Pacific, Inc. et al, Civil Action No. 04-8807 (filed on November 5, 2004, (2) Jonco Investors, LLC v. JAKKS Pacific, Inc. et al, Civil Action No. 04-9021 (filed on November 16, 2004), (3) Kahn v. JAKKS Pacific, Inc. et al, Civil Action No. 04-8910 (filed on November 10, 2004), (4) Quantum Equities L.L.C. v. JAKKS Pacific, Inc. et al, Civil Action No. 04-8877 (filed on November 9, 2004), and (5) Irvine v. JAKKS Pacific, Inc. et al, Civil Action No. 04-9078 (filed on November 16, 2004) (the "Class Actions"). The complaints in the Class Actions allege that defendants issued positive statements concerning increasing sales of our WWE licensed products which were false and misleading because the WWE licenses had allegedly been obtained through a pattern of commercial bribery, our relationship with the WWE was being negatively impacted by the WWE's contentions and there was an increase risk that the WWE would either seek modification or nullification of the licensing agreements with us. Plaintiffs also allege that we misleadingly failed to disclose the alleged fact that the WWE licenses were obtained through an unlawful bribery scheme. The plaintiffs in the Class Actions are described as purchasers of our common stock, who purchased from as early as October 26, 1999 to as late as October 19, 2004. The Class Actions seek compensatory and other damages in an undisclosed amount, alleging violations of Section 10(b) of the Securities Exchange Act of 1934 (the "Exchange Act") and Rule 10b-5 promulgated thereunder by each of the defendants (namely the Company and Messrs. Friedman, Berman and Bennett), and violations of Section 20(a) of the Exchange Act by Messrs. Friedman, Berman and Bennett. On January 25, 2005, the Court consolidated the Class Actions under the caption In re JAKKS Pacific, Inc. Shareholders Class Action Litigation, Civil Action No. 04-8807.

# Management's Discussion and Analysis of Financial Condition and Results of Operations (cont.)

We believe that the claims in the WWE Action and the Class Actions are without merit and we intend to defend vigorously against them. However, because these Actions are in their preliminary stages, we cannot assure you as to the outcome of the Actions, nor can we estimate the range of our potential losses.

On February 16, 2005, we filed a motion to dismiss WWE's Complaint in the WWE Action. The motion is currently scheduled to be fully briefed on April 14, 2005, with oral argument to be scheduled thereafter.

On December 2, 2004, a shareholder derivative action was filed in the Southern District of New York by Freeport Partner, LLC against us, nominally, and against Messrs. Friedman, Berman and Bennett, Freeport Partners v. Friedman, et al., Civil Action No. 04-9441 (the "Derivative Action"). The Derivative Action seeks to hold the individual defendants liable for damages allegedly caused to us by their actions and in particular to hold them liable on a contribution theory with respect to any liability we incur in connection with the Class Actions. On or about February 10, 2005, a second shareholder derivative action was filed in the Southern District of New York by David Oppenheim against us, nominally, and against Messrs. Friedman, Berman, Bennett, Blatte, Glick, Miller and Skala, Civil Action 05-2046 (the "Second Derivative Action"). The Second Derivative Action seeks to hold the individual defendants liable for damages allegedly caused to us by their actions as a result of alleged breaches of their fiduciary duties. On or about March 16, 2005, a third shareholder derivative action was filed. It is captioned Warr v. Friedman, Berman, Bennett, Blatte, Glick, Miller, Skala, and JAKKS (as a nominal defendant), and it was filed in the Superior Court of California, Los Angeles County (the "Third Derivative Action"). The Third Derivative Action seeks to hold the individual defendants liable for (1) damages allegedly caused to us by their alleged breaches of fiduciary duty, abuse of control, gross mismanagement, waste of corporate assets and unjust enrichment; and (2) restitution to us of profits, benefits and other compensation obtained by them.

On March 1, 2005, we delivered a Notice of Breach of Settlement Agreement and Demand for Indemnification to WWE (the "Notification"). The Notification asserted that WWE's filing of the WWE Action violated A Covenant Not to Sue contained in a January 15, 2004 Settlement Agreement and General Release ("General Release") entered into between WWE and us and, therefore, that we were demanding indemnification, pursuant to the Indemnification provision contained in the General Release, for all losses that the WWE's actions have caused or will cause to us and our officers, including but not limited to any losses sustained by us in connection with the Class Actions. On March 4, 2005, in a letter from its outside counsel, WWE asserted that the General Release does not cover the claims in the WWE Action.

Pursuant to the terms of a Purchase Agreement, dated June 9, 2003, we sold an aggregate of \$98 million of 4.625% Convertible Senior Notes due June 15, 2023. The holders of the notes may convert the notes into shares of our common stock at any time at an initial conversion price of \$20.00 per share, subject to certain circumstances described in the notes. We will pay cash interest on the notes at an annual rate of 4.625% of the principal amount at issuance, from the issue date to June 15, 2010, payable on June 15 and December 15 of each year, commencing on December 15, 2003. After June 15, 2010, we will not pay cash interest on the notes. At maturity, on June 15, 2023, we will redeem the notes at their accreted principal amount, which will be equal to \$1,811.95 (181.195%) per \$1,000 principal amount at issuance.

We may redeem the notes at our option in whole or in part beginning on June 15, 2010, at 100% of their accreted principal amount plus accrued and unpaid interest (including contingent interest and additional amounts), if any, payable in cash. Holders of the notes may also require us to repurchase all or part of their notes on June 15, 2010, for cash, at a repurchase price of 100% of the principal amount per note plus accrued and unpaid interest (including contingent interest and additional amounts), if any. Holders of the notes may also require us to repurchase all or part of their notes on June 15, 2013 and June 15, 2018 at a repurchase price of 100% of the accreted principal amount per note plus accrued and unpaid interest (including contingent interest and additional amounts), if any. Any repurchases at June 15, 2013 and June 15, 2018 may be paid in cash, in shares of common stock or a combination of cash and shares of common stock.

We believe that our cash flows from operations, cash and cash equivalents on hand and marketable securities will be sufficient to meet our working capital and capital expenditure requirements and provide us with adequate liquidity to meet our anticipated operating needs for at least the next 12 months. Although operating activities are expected to provide cash, to the extent we grow significantly in the future, our operating and investing activities may use cash and, consequently, this growth may require us to obtain additional sources of financing. There can be no assurance that any necessary additional financing will be available to us on commercially reasonable terms, if at all. We intend to finance our long-term liquidity requirements out of net cash provided by operations, marketable securities and cash on hand.

#### **Exchange Rates**

Sales from our United States and Hong Kong operations are denominated in U.S. dollars and our manufacturing costs are denominated in either U.S. or Hong Kong dollars. Domestic sales from our United Kingdom operations and operating expenses of all of our operations are denominated in local currency, thereby creating exposure to changes in exchange rates. Changes in the Hong Kong dollar or British Pound/U.S. dollar exchange rate may positively or negatively affect our gross margins, operating income and retained earnings. The exchange rate of the Hong Kong dollar to the U.S. dollar has been fixed by the Hong Kong government since 1983 at HK\$7.80 to US\$1.00 and, accordingly, has not represented a currency exchange risk to the U.S. dollar. We cannot assure you that the exchange rate between the United States and Hong Kong currencies will continue to be fixed or that exchange rate fluctuations between the United States and Hong Kong and United Kingdom currencies will not have a material adverse effect on our business, financial condition or results of operations.

## Consolidated Balance Sheets

December 31, (In thousands, except share data)	2003	2004
Assets		
Current assets		
Cash and cash equivalents	\$118,182	\$176,544
Marketable securities	19,345	19,047
Accounts receivable, net of allowance for uncollectible accounts		
of \$7,877 and \$7,058, respectively	86,120	102,266
Inventory, net of reserves of \$5,025 and \$8,042, respectively	44,400	50,000
Prepaid and other	16,763	24,682
Total current assets	284,810	372,539
Property and equipment		
Office furniture and equipment	6,563	6,823
Molds and tooling	34,481	28,818
Leasehold improvements	2,429	2,572
Total	43,473	38,213
Less accumulated depreciation and amortization	31,751	27,273
Property and equipment, net	11,722	10,940
Intangibles and other, net	18,172	27,368
Investment in joint venture	9,097	9,816
Goodwill, net	190,728	258,331
Trademarks, net	15,468	17,768
Total assets	\$529,997	\$696,762
Liabilities and Stockholders' Equity		
Current liabilities		
Accounts payable	\$ 31,610	\$ 53,643
Accrued expenses	10,805	55,333
Reserve for sales returns and allowances	7,753	23,173
Current portion of long-term debt	19	
Income taxes payable	2,021	10,847
Total current liabilities	52,208	142,996
Long-term debt, net of current portion	98,042	98,000
Deferred income taxes	1,847	4,281
Total liabilities	152,097	245,277
Commitments and contingencies		
Stockholders' equity		
Preferred shares, \$.001 par value; 5,000,000 shares authorized; nil outstanding	_	_
Common stock, \$.001 par value; 100,000,000 shares authorized;		
24,926,826 and 26,234,016 shares issued and outstanding, respectively	25	26
Additional paid-in capital	246,008	276,642
Retained earnings	133,005	176,564
Deferred compensation from restricted stock grants	(789)	_
Accumulated other comprehensive loss	(349)	(1,747)
Total stockholders' equity	377,900	451,485
Total liabilities and stockholders' equity	\$529,997	\$696,762

See notes to consolidated financial statements.

## Consolidated Statements of Operations

Year Ended December 31, (In thousands, except per share amounts)	2002	2003	2004
Net sales	\$310,016	\$315,776	\$574,266
Cost of sales	180,173	189,334	348,259
Gross profit	129,843	126,442	226,007
Selling, general and administrative expenses	98,111	113,053	172,282
Acquisition shut-down and product recall costs	6,718	2,000	_
Income from operations	25,014	11,389	53,725
Profit from joint venture	(8,004)	(7,351)	(7,865)
Interest, net	(1,141)	1,405	2,498
Income before provision for income taxes and minority interest	34,159	17,335	59,092
Provision for income taxes	6,466	1,440	15,533
Income before minority interest	27,693	15,895	43,559
Minority interest	(237)	_	_
Net income	\$ 27,930	\$ 15,895	\$ 43,559
Basic earnings per share	\$ 1.27	\$ 0.66	\$ 1.69
Diluted earnings per share	\$ 1.23	\$ 0.66	\$ 1.49

See notes to consolidated financial statements.

## Consolidated Statements of Other Comprehensive Income

Year Ended December 31, (In thousands)	2002	2003	2004
Other comprehensive income:			
Net income	\$27,930	\$15,895	\$43,559
Foreign currency translation adjustment		(349)	(1,398)
Other comprehensive income	\$27,930	\$15,546	\$42,161

See notes to consolidated financial statements.

## Consolidated Statements of Stockholders' Equity

	Commo	n Stock				Deferred Compensation	Accumulated	
	Number		Additional			from	Other	Total
December 31, 2002, 2003 and 2004	of		Paid-In	Treasury	Retained	Restricted	Comprehensive	Stockholders'
(In thousands)	Shares	Amount	Capital	Stock	Earnings	Stock Grants	Loss	Equity
Balance, December 31, 2001	18,827	\$20	\$168,115	\$(12,911)	\$ 89,180	\$ —	\$ —	\$244,404
Exercise of options and warrants	955	1	5,883	_	_	_	_	5,884
Compensation for fully								
vested stock options	_	_	(1,308)	_	_	_	_	(1,308)
Retirement of treasury stock	_	(1)	(12,910)	12,911	_	_	_	_
Fair value of outstanding stock								
options in acquisition	_	_	3,151	_	_	_	_	3,151
Issuance of common stock for cash	3,525	3	59,091	_	_	_	_	59,094
Issuance of common stock for Toymax	1,166	1	18,080	_		_	_	18,081
Net income			_		27,930			27,930
Balance, December 31, 2002	24,473	24	240,102	_	117,110	_	_	357,236
Exercise of options	312	_	1,777	_	_	_	_	1,777
Restricted stock grants	696	1	9,152	_	_	(789)	_	8,364
Issuance of warrants	_	_	1,057	_	_	_	_	1,057
Compensation for fully								
vested stock options	_	_	6	_	_	_	_	6
Repurchase and retirement								
of common stock	(554)	_	(6,086)	_	_	_	_	(6,086)
Net income	_	_	_	_	15,895	_	_	15,895
Foreign currency								
translation adjustment							(349)	(349)
Balance, December 31, 2003	24,927	25	246,008	_	133,005	(789)	(349)	377,900
Exercise of options	192	_	1,699	_	_	_	_	1,699
Stock option income tax benefit	_	_	739	_		_	_	739
Restricted stock grants	340	_	7,487	_	_	789	_	8,276
Compensation for fully								
vested stock options	_	_	5,365	_	_	_	_	5,365
Issuance of common stock								
for Play Along	749	1	14,850	_	_	_	_	14,851
Issuance of common stock								
for Kidz Biz earn-out	26	_	494	_	_	_	_	494
Net income	_	_	_	_	43,559	_	_	43,559
Foreign currency								
translation adjustment			_		_	_	(1,398)	(1,398)
Balance, December 31, 2004	26,234	\$26	\$276,642	\$ <u> </u>	\$176,564	\$ —	\$(1,747)	\$451,485

 $See\ notes\ to\ consolidated\ financial\ statements.$ 

## Consolidated Statements of Cash Flows

Year Ended December 31, (In thousands)	2002	2003	2004
Cash flows from operating activities			
Net income	\$ 27,930	\$ 15,895	\$ 43,559
Adjustments to reconcile net income to net cash provided by operating activities			
Depreciation and amortization	15,456	16,029	21,518
Compensation for fully vested stock options	(1,308)	6	5,365
Acquisition earn-out	· · · —	_	494
Investment in joint venture	(225)	79	(719)
Loss on disposal of property and equipment	· —	_	1,096
Forgiveness of officer note receivable	285	_	_
Restricted stock compensation	_	8,364	8,276
Minority interest	(237)	_	
Changes in operating assets and liabilities			
Net sale (purchase) of marketable securities	37,119	_	
Accounts receivable	(3,307)	(28,224)	(4,333)
Inventory	(10,996)	(2,654)	784
Prepaid expenses and other	507	(5,643)	(3,613)
Accounts payable	(3,698)	16,264	19,192
Accrued expenses	(9,534)	(3,259)	19,742
Income taxes payable	7,056	(1,397)	5,945
Reserve for sales returns and allowances	8,626	(5,827)	13,289
Deferred income taxes	3,879	(2,240)	795
Total adjustments	43,623	(8,502)	87,831
Net cash provided by operating activities	71,553	7,393	131,390
Cash flows from investing activities			
Purchases of property and equipment	(6,594)	(4,472)	(5,917)
Purchases of other assets	(21,159)	(4,936)	(26,863)
Cash paid for net assets	(66,232)	(19,676)	(41,438)
Net (purchases) sales of marketable securities	· · · —	(19,345)	967
Notes receivable—officers	861	1,113	_
Net cash used by investing activities	(93,124)	(47,316)	(73,251)
Cash flows from financing activities			
Proceeds from sale of common stock	59,094	_	
Repurchase of common stock	´ —	(6,086)	_
Proceeds from stock options and warrants exercised	5,884	1,777	1,682
Net proceeds from sale of convertible notes	· —	94,366	_
Repayments of debt	(30)	(16)	(61)
Net cash provided by financing activities	64,948	90,041	1,621
Foreign currency translation adjustment	_	(349)	(1,398)
Net increase in cash and cash equivalents	43,377	49,769	58,362
Cash and cash equivalents, beginning of year	25,036	68,413	118,182
Cash and cash equivalents, end of year	\$ 68,413	\$118,182	\$176,544
Cash paid during the period for:			
Interest	\$ 80	\$ 2,375	\$ 4,534
		, ,- ,-	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Income taxes	\$ 3,235	\$ 9,694	\$ 2,688

 $See\ Note\ 16\ for\ additional\ supplemental\ information\ to\ consolidated\ statements\ of\ cash\ flows.$ 

 $See\ notes\ to\ consolidated\ financial\ statements.$ 

December 31, 2004

#### Note 1—Principal Industry

JAKKS Pacific, Inc. (the "Company") is engaged in the development, production and marketing of toys and related products, some of which are based on highly-recognized entertainment properties and character licenses. The Company commenced its primary business operations in July 1995 through the purchase of substantially all of the assets of a Hong Kong toy company. The Company markets its product lines domestically and internationally.

The Company was incorporated under the laws of the State of Delaware in January 1995.

#### Note 2—Summary of Significant Accounting Policies

**Principles of Consolidation.** The consolidated financial statements include accounts of the Company and its wholly-owned subsidiaries. In consolidation, all significant inter-company balances and transactions are eliminated.

Cash and Cash Equivalents. The Company considers all highly liquid assets, having an original maturity of less than three months, to be cash equivalents. The Company maintains its cash in bank deposits which, at times, may exceed federally insured limits. The Company has not experienced any losses in such accounts. The Company believes it is not exposed to any significant credit risk on cash and cash equivalents.

Use of Estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements, and the reported amounts of revenue and expenses during the reporting periods. Actual future results could differ from those estimates.

Revenue Recognition. Revenue is recognized upon the shipment of goods to customers or their agents, depending on terms, provided that there are no uncertainties regarding customer acceptance, the sales price is fixed or determinable, and collectibility is reasonably assured and not contingent upon resale.

Generally, we do not allow for product returns. We provide a negotiated allowance for breakage or defects to our customers, which is recorded when the related revenue is recognized. However, we do make occasional exceptions to this policy and consequently accrue a return allowance in gross sales based on historic return amounts and management estimates.

We also will occasionally grant credits to facilitate markdowns and sales of slow moving merchandise. These credits are recorded as a reduction of gross sales at the time of occurrence. Our reserve for sales returns and allowances increased by \$15.4 million from \$7.8 million as of December 31, 2003 to \$23.2 million as of December 31, 2004. This increase is due primarily to the significant increase in sales in 2004, the timing of customer deductions and an increase in sales of electronic products which have higher defective rates.

**Inventory.** Inventory, which includes the ex-factory cost of goods, capitalized warehouse costs and in-bound freight and duty, is valued at the lower of cost (first-in, first-out) or market and consists of the following (in thousands):

December 31,	2003	2004
Raw materials	\$ 1,033	\$ 1,557
Finished goods	43,367	48,443
	\$44,400	\$50,000

Marketable Securities. Marketable securities categorized as trading securities were liquidated at December 31, 2002 and related unrealized holding gains or losses are included in earnings. New investments made beginning in 2003 are categorized as available for sale and related unrealized holding gains or losses are included as a component of stockholders' equity. At December 31, 2003 and 2004, cost approximated fair market value.

Fair Value of Financial Instruments. The Company's cash and cash equivalents, marketable securities and accounts receivable represent financial instruments. The carrying value of these financial instruments is a reasonable approximation of fair value. The fair value of the \$98.0 million of convertible senior notes payable at December 31, 2004 was approximately \$131.9 million based on the quoted market price.

Property and Equipment. Property and equipment are stated at cost and are being depreciated using the straight-line method over their estimated useful lives as follows:

Office equipment
Automobiles
Furniture and fixtures
Molds and tooling
Leasehold improvements

5 years
5 years
5 -7 years
2 -4 years
Shorter of length of lease or 10 years

Shipping and Handling Costs. The consolidated financial statements reflect, for all periods presented, the adoption of the classification or disclosure requirements pursuant to Emerging Issues Task Force ("EITF") 00-10, "Accounting for Shipping and Handling Fees and Costs," which was effective in the fourth quarter of fiscal 2000. Consistent with EITF 00-10, the Company has historically classified income from freight charges to customers in "Net sales." The Company classifies shipping and handling costs in "Selling, general and administrative expenses." Such costs amounted to approximately \$8.1 million in 2002, \$5.2 million in 2003 and \$3.6 million in 2004.

Advertising. Production costs of commercials and programming are charged to operations in the year during which the production is first aired. The costs of other advertising, promotion and marketing programs are charged to operations in the year incurred. Advertising expense for the years ended December 31, 2002, 2003 and 2004, was approximately \$12.7 million, \$12.4 million and \$26.4 million, respectively.

The Company also participates in cooperative advertising arrangements with some customers, whereby it allows a discount from invoiced product amounts in exchange for customer purchased advertising that features the Company's products. Typically, theses discounts range from 1% to 5% of gross sales, and are generally based on product purchases or on specific advertising campaigns. Such amounts are accrued when the related revenue is recognized or when the advertising campaign is initiated. These cooperative advertising arrangements are accounted for as direct selling expenses.

Income Taxes. The Company does not file a consolidated return with its foreign subsidiaries. The Company files Federal and state returns and its foreign subsidiaries each file Hong Kong returns and United Kingdom returns, as applicable. Deferred taxes are provided on a liability method whereby deferred tax assets are recognized as deductible temporary differences and operating loss and tax credit carryforwards and deferred tax liabilities are recognized for taxable temporary differences. Temporary differences are the differences between the reported amounts of assets and liabilities and

December 31, 2004

their tax basis. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment.

Translation of Foreign Currencies. Monetary assets and liabilities denominated in Hong Kong dollars or British Pounds Sterling are translated into United States dollars at the rate of exchange ruling at the balance sheet date. Transactions during the period are translated at the rates ruling at the dates of the transactions.

Profits and losses resulting from the above translation policy are recognized in the consolidated statements of operations and statements of other comprehensive income.

Accounting for the Impairment of Long-Lived Assets. Long-lived assets, which include property and equipment, goodwill and intangible assets other than goodwill, are evaluated at least annually for impairment when events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable through the estimated undiscounted future cash flows from the use of these assets. When any such impairment exists, the related assets will be written down to fair value.

Goodwill and Other Intangible Assets. In July 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards "SFAS" No. 141, "Business Combinations" ("SFAS 141") and SFAS 142, "Goodwill and Other Intangible Assets" ("SFAS 142"). SFAS 141 is effective for business combinations initiated after June 30, 2001, and requires that all business combinations completed after its adoption be accounted for under the purchase method of accounting and establishes specific criteria for the recognition of intangible assets separately from goodwill. SFAS 142 was effective for the Company on January 1, 2002 and primarily addresses the accounting for goodwill and intangible assets subsequent to their acquisition. With the adoption of SFAS 142, goodwill and certain other intangible assets are no longer amortized and are tested for impairment at least annually at the reporting unit level. Losses in value are recorded when and as material impairment has occurred in the underlying assets or when the benefits of the identified intangible assets are realized. As of December 31, 2004, there was no impairment to the underlying value of goodwill or intangible assets other than goodwill.

The carrying value of goodwill is based on management's current assessment of recoverability. Management evaluates recoverability using both objective and subjective factors. Objective factors include management's best estimates of projected future earnings and cash flows and analysis of recent sales and earnings trends. Subjective factors include competitive analysis and the Company's strategic focus.

Intangible assets other than goodwill consist of product technology rights, trademarks, acquired backlog, customer relationships, product lines and license agreements. Intangible assets other than trademarks are amortized over the estimated economic lives of the related assets. Accumulated amortization as of December 31, 2003 and 2004 was \$16.5 million and \$30.2 million, respectively.

Stock Option Plans. In December 2002, the FASB issued SFAS 148 "Accounting for Stock-Based Compensation—Transition and Disclosure, an amendment of FASB Statement No. 123" ("SFAS 148"). SFAS 148 Statement amends SFAS 123, "Accounting for Stock-Based Compensation" ("SFAS 123"), to provide alternative methods of transition for an entity

that voluntarily changes to the fair value based method of accounting for stock-based employee compensation. It also amends the disclosure provisions of that Statement to require prominent disclosure about the effects on reported net income of an entity's accounting policy decisions with respect to stock-based employee compensation. Finally, SFAS 148 amends APB Opinion No. 28, "Interim Financial Reporting," to require disclosure about those effects in interim financial information.

At December 31, 2004, the Company had stock-based employee compensation plans, which are described more fully in Note 14. The Company accounts for those plans under the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees," and related Interpretations. No stock-based employee compensation cost is reflected in net income, as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of grant. However, certain options had been repriced resulting in compensation adjustments, which have been reflected in net income. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS 123, to stock-based employee compensation.

In 2002, 2003 and 2004 the fair value of each employee option grant was estimated on the date of grant using the Black-Scholes option-pricing model with the following assumptions used: risk-free rate of interest of 4%, 4% and 2.25%, respectively; dividend yield of 0%; with volatility of 87%, 82% and 136.9% respectively; and expected lives of five years.

Year Ended December 31, (In thousands, except per share data)	2002	2003	2004
Net income, as reported	\$27,930	\$15,895	\$43,559
Add (Deduct): Stock-based employee compensation expense (income) included in reported net income net of related tax effects  Deduct: Total stock-based employee compensation expense determined	(1,061)	5	3,970
under fair value method for all awards net of related tax effects	(2,034)	(2,796)	(2,999)
Pro forma net income	\$24,835	\$13,104	\$44,530
Earnings per share: Basic—as reported	\$ 1.27	\$ 0.66	\$ 1.69
Basic—pro forma	\$ 1.13	\$ 0.54	\$ 1.73
Diluted—as reported	\$ 1.23	\$ 0.66	\$ 1.49
Diluted—pro forma	\$ 1.09	\$ 0.55	\$ 1.52

Earnings Per Share. The following table is a reconciliation of the weighted average shares used in the computation of basic and diluted earnings per share ("EPS") for the periods presented (in thousands, except per share data):

2002

		2002	
	Income	Weighted Average Shares	Per Share
Basic EPS Income available to common stockholders	\$27,930	21,963	\$1.27
Effect of dilutive securities Options and warrants	_	784	
Diluted EPS Income available to common stockholders plus assumed exercises	\$27,930	22,747	\$1.23

December 31, 2004

		2003	
	Income	Weighted Average Shares	Per Share
Basic EPS Income available to common stockholders	\$15,895	24,262	\$0.66
Effect of dilutive securities Convertible senior notes payable Options and warrants	2,114	2,760 415	
Diluted EPS Income available to common stockholders plus assumed exercises	\$18,009	27,437	\$0.66
		2004	
	Income	Weighted Average Shares	Per Share
Basic EPS Income available to common stockholders	\$43,559	25,797	\$1.69
Effect of dilutive securities Convertible senior notes payable Options and warrants	3,354	4,900 709	
Diluted EPS Income available to common stockholders plus assumed exercises	\$46,913	31,406	\$1.49

Included in diluted EPS in 2003 and 2004 is the assumed conversion of \$98.0 million of convertible senior notes payable (Note 8). In accordance with EITF Issue 04-8, "The Effect of Contingently Convertible Instruments on Diluted Earnings Per Share," which the Company adopted in December 2004, diluted earnings per share for 2003 was restated to reflect the dilutive effect of the assumed conversion of the Company's convertible senior notes due 2023. The diluted earnings per share calculations for the two fiscal years ended December 31, 2004 include adjustments to add back to earnings the interest expense, net of tax, incurred on the convertible senior notes and to include in diluted weighted average shares the shares potentially issuable as if the contingent conversion features were met. There was no effect on 2003 diluted earnings per share.

Recent Accounting Standards. In January 2003 and as revised in December 2003, the FASB issued FASB Interpretation No. 46, "Consolidation of Variable Interest Entities" ("Interpretation 46") and FASB Interpretation No. 46R ("Interpretation 46R"). Interpretations 46 and 46R require companies with a variable interest in a variable interest entity to apply the guidance contained in such Interpretations as of the beginning of the first reporting period after December 15, 2003. If applicable, the application of the guidance could result in the consolidation of a variable interest entity. Interpretations 46 and 46R are not applicable to the Company, as it is not the beneficiary of any variable interest entities.

In May 2003, the FASB issued SFAS 150, "Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity" ("SFAS 150"). SFAS 150 establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. The provisions of SFAS 150 were adopted effective June 9, 2003. The adoption of SFAS 150 did not have a material effect on the Company's financial position or results of operations.

The Company uses the intrinsic-value method of accounting for stock options granted to employees. As required by the Company's existing stock plans, stock options are granted at, or above, the fair market value of the Company's stock, and, accordingly, no compensation expense is recognized for these grants in the consolidated statement of operations. The Company records compensation expense related to other stock-based awards, such as restricted stock grants, over the period the award vests. On December 16, 2004, the FASB issued SFAS 123 (revised 2004), "Share-Based Payment" ("SFAS 123R"), which amends SFAS 123, "Accounting for Stock-Based Compensation" and SFAS 95 "Statement of Cash Flows." SFAS 123R requires companies to measure all employee stock-based compensation awards using a fair value method and record such expense in its consolidated financial statements. In addition, the adoption of SFAS 123R requires additional accounting and disclosure related to the income tax and cash flow effects resulting from share-based payment arrangements. SFAS 123R is effective for the Company as of July 1, 2005. The adoption of SFAS 123R's fair value method will have an impact on the Company's results of operations, although it will have no impact on its overall financial position. While the Company cannot estimate the level of share-based payments to be issued in the future, based on the stock options that are currently outstanding, the Company expects that the adoption of SFAS 123R will result in a charge to operations in the second half of 2005 of approximately \$1.5 million.

In accordance with EITF Issue 04-8, "The Effect of Contingently Convertible Instruments on Diluted Earnings Per Share," which the Company adopted in December 2004, diluted earnings per share for 2003 was restated to reflect the dilutive effect of the assumed conversion of the Company's convertible senior notes due in 2023. The diluted earnings per share calculations for the two fiscal years ended December 31, 2004 include adjustments to add back to earnings the interest expense, net of tax, incurred on the convertible senior notes and to include in diluted weighted average shares the shares potentially issuable as if the contingent conversion features were met. There was no effect on 2003 diluted earnings per share.

Reclassifications. Certain reclassifications have been made to prior year balances in order to conform to the current year presentation.

#### Note 3—Business Segments, Geographic Data, Sales by Product Group, and Major Customers

The Company is a worldwide producer and marketer of children's toys and related products, principally engaged in the design, development, production and marketing of traditional toys, including boys action figures, vehicles and playsets, craft and activity products, writing instruments, compounds, girls toys, and infant and preschool toys. The Company's reportable segments are North America Toys, International and Other.

December 31, 2004

The North America Toys segment, which includes the United States and Canada, and the International toy segment, which includes sales to non-North American markets, include the design, development, production and marketing of children's toys and related products. The Company also has an additional segment classified as Other, which sells various products to the specialty markets in the United States.

Segment performance is measured at the operating income level. All sales are made to external customers, and general corporate expenses have been attributed to the North America Toy segment, which is a dominant segment. Segment assets are comprised of accounts receivable and inventories, net of applicable reserves and allowances.

The accounting policies of the segments are described in Note 2.

Results are not necessarily those that would be achieved were each segment an unaffiliated business enterprise. Information by segment and a reconciliation to reported amounts for the three years ended December 31, 2004 are as follows (in thousands):

Year Ended December 31,	2002	2003	2004
Net Sales			
North America Toys	\$263,314	\$272,317	\$521,292
International	46,251	43,424	52,805
Other	451	35	169
	\$310,016	\$315,776	\$574,266
Year Ended December 31,	2002	2003	2004
Operating Income			
North America Toys	\$ 21,246	\$ 9,821	\$ 48,770
International	3,732	1,566	4,940
Other	36	2	15
	\$ 25,014	\$ 11,389	\$ 53,725
December 31,		2003	2004
Assets			
North America Toys		\$457,056	\$632,489
International		72,884	64,069
Other		57	204
		\$529,997	\$696,762

The following tables present information about the Company by geographic area as of and for the three years ended December 31, 2004 (in thousands):

December 31,		2003	2004
Long-Lived Assets			
United States		\$197,751	\$278,734
Hong Kong		32,382	30,484
Europe		4,011	2,783
		\$234,144	\$312,001
Year Ended December 31,	2002	2003	2004
Net Sales by Geographic Area			
United States	\$256,799	\$271,051	\$505,803
Europe	39,414	35,547	37,700
Canada	6,966	5,125	15,658
Hong Kong	324	1,275	4,410
Other	6,513	2,778	10,695
	\$310,016	\$315,776	\$574,266
Year Ended December 31,	2002	2003	2004
Net Sales by Product Group			
Traditional Toys	\$103,429	\$106,963	\$406,023
Craft/Activities/Writing Products	153,370	164,087	99,779
Seasonal Products	53,217	44,726	68,464
	\$310,016	\$315,776	\$574,266

Major Customers. Net sales to major customers, which are part of our North American Toys segment, were approximately as follows (in thousands, except for percentages):

	2	2002		2003		2004	
	Amount	Percentage of Net Sales	Amount	Percentage of Net Sales	Amount	Percentage of Net Sales	
Wal-Mart	\$ 46,396	15.0%	\$ 91,378	28.9%	\$193,776	33.7%	
Target	34,018	11.0	30,371	9.6	74,429	13.0	
Toys "R" Us	41,506	13.4	30,009	9.5	68,279	11.9	
Kmart	34,773	11.2	17,996	5.7	27,274	4.8	
Kay Bee Toys	16,077	5.1	12,670	4.0	12,756	2.2	
	\$172,770	55.7%	\$182,424	57.7%	\$376,514	65.6%	

Wal-Mart has increased its percentage of the toy industry's sales at retail and the increase in our sales to Wal-Mart is consistent with this change. No other customer accounted for more than 2% of our total net sales.

December 31, 2004

#### Note 4—Acquisitions and Joint Venture

The Company owns a fifty percent interest in a joint venture with a company that develops, publishes and distributes interactive entertainment software for the leading hardware game platforms in the home video game market. The joint venture has entered into a license agreement with an initial license period expiring December 31, 2009 under which it acquired the exclusive worldwide right to publish video games on all hardware platforms. The Company's investment is accounted for using the cost method due to the financial and operating structure of the venture and our lack of control over the joint venture. The Company's basis consists primarily of organizational costs, license costs and recoupable advances and is being amortized over the term of the initial license period. The joint venture agreement provides for the Company to receive guaranteed preferred returns through June 30, 2006 at varying rates of the joint venture's net sales depending on the cumulative unit sales and platform of each particular game. For periods after June 30, 2006, the amount of the preferred return will be subject to renegotiation between the parties. The preferred return is accrued in the quarter in which the licensed games are sold and the preferred return is earned. The Company's joint venture partner retains the financial risk of the joint venture and is responsible for the day-to-day operations, including development, sales and distribution, for which they are entitled to any remaining profits. During 2002, 2003 and 2004, the Company earned \$8.0 million, \$7.4 million and \$7.9 million, respectively, in profit from the joint venture.

In December 2001, the Company acquired all the outstanding stock of Kidz Biz Ltd., a United Kingdom company, and Kidz Biz Far East Limited, an affiliated Hong Kong corporation, (collectively "Kidz Biz"), for an aggregate purchase price of approximately \$12.4 million, which was paid by the issuance of 308,992 shares of the Company's common stock at a value of \$6.0 million and cash of \$6.4 million. In addition, we agreed to pay an earn-out for each of 2002, 2003, 2004 and 2005, based on the year over year increase in Kidz Biz sales, payable by delivery of up to 25,749 shares of our common stock per year. In 2002, 2003 and 2004, no earn-outs were earned. However, the 2005 earn-out at a value of \$0.5 million was paid during 2004 upon the termination of employment of a principal of the seller, which was charged to expense in 2004. Both the United Kingdom and Hong Kong based companies are distributors of toys and related products in the United Kingdom, Ireland and the Channel Islands.

The Company acquired the following entities to further enhance its existing product lines and to continue diversification into other toy categories and seasonal businesses.

In March 2002, the Company purchased a controlling interest in Toymax International, Inc. ("Toymax") and on October 25, 2002, the Company completed that acquisition by acquiring the remaining outstanding common shares in a merger transaction. This acquisition expanded the product offerings in the Company's traditional toy category. The total purchase price of approximately \$62.8 million consisted of 1,166,360 shares of the Company's common stock, 598,697 options and approximately \$41.0 million in cash. This transaction has been accounted for by the Company under the purchase method of accounting, and the Company's results of operations have included Toymax from March 12, 2002; however, for the period from March 12, 2002 through October 25, 2002, the minority interest's share of Toymax's earnings were excluded.

In November 2002, the Company purchased certain product lines, assets and assumed certain specific liabilities from Trendmasters, Inc. ("Trendmasters"). This acquisition expanded the product offerings in the Company's seasonal business, including outdoor and holiday. The total purchase price of approximately \$19.2 million consisted of all cash. This transaction has been accounted for by the Company under the purchase method of accounting, and the Company's results of operations have included Trendmasters from the date of acquisition.

In May 2003, the Company purchased the product lines and related assets and assumed certain liabilities from P&M Products USA, Inc. and an affiliated United Kingdom company, P&M Products Limited, (collectively "P&M"). The total purchase price of approximately \$22.0 million consisted of cash paid in the amount of \$20.7 million and liabilities assumed of \$0.6 million and resulted in goodwill of \$13.5 million. Additionally, the patent for Blopen, one of P&M's significant product lines, was purchased for \$1.8 million in cash in a separate transaction with the patent owner that previously licensed Blopen to P&M. This acquisition expanded the product offerings in the Company's activities category. This transaction has been accounted for by the Company under the purchase method of accounting, and the Company's results of operations have included P&M from the date of acquisition.

In determining the purchase price allocation of the P&M acquisition, the Company considered the acquired intangible assets that arose from contractual or other legal rights, including trademarks, copyrights, patents and license agreements, as well as potential noncontractual intangible assets, including customer lists and customer-related relationships. The Company consummated this acquisition because of the additional value of the expected synergies that would result from combining the operations of P&M into the operations of the Company.

On June 10, 2004, the Company purchased substantially all of the assets and assumed certain liabilities of Play Along. The total purchase price of \$85.7 million consisted of cash paid in the amount of \$70.8 million and the issuance of 749,005 shares of the Company common stock valued at \$14.9 million and resulted in goodwill of \$67.8 million. In addition, the Company agreed to pay an earn-out of up to \$10.0 million per year for the three calendar years following the acquisition up to an aggregate amount of \$30.0 million based on the achievement of certain financial performance criteria which will be recorded as goodwill when and if earned. For the year ended December 31, 2004, \$10.0 million of the earn-out was earned and recorded as goodwill as of December 31, 2004. Accordingly, the annual maximum earn-out for the remaining three years through December 31, 2007 is approximately \$6.7 million, or an aggregate of \$20.0 million. Play Along designs and produces traditional toys, which it distributes domestically and internationally. This acquisition expands our product offerings in the preschool area and brings new product development and marketing talent to the Company. This transaction has been accounted for by the Company under the purchase method of accounting, and the Company's results of operations have included Play Along from the date of acquisition.

In determining the purchase price allocation of the Play Along acquisition, the Company considered the acquired intangible assets that arise from contractual or other legal rights, including trademarks, copyrights, patents and license agreements, potential noncontractual intangible assets, including customer lists and customer-related relationships, as well as the value of synergies that will result from combining the operations of Play Along into the operations of the Company.

December 31, 2004

The total purchase price of these acquisitions was allocated to the estimated fair value of assets acquired and liabilities assumed as set forth in the following table (in thousands):

Estimated fair value:         Current assets       \$ 5,616       \$ 24,063       \$ 29,675         Property and equipment, net       17       546       563         Other assets       11       3,184       3,195         Liabilities assumed       (1,378)       (31,995)       (33,373         Intangible assets other than goodwill       2,900       22,100       25,000         Goodwill       13,541       67,788       81,329			Play		
Current assets       \$ 5,616       \$ 24,063       \$ 29,679         Property and equipment, net       17       546       565         Other assets       11       3,184       3,195         Liabilities assumed       (1,378)       (31,995)       (33,373         Intangible assets other than goodwill       2,900       22,100       25,000         Goodwill       13,541       67,788       81,329		P&M	Along	Total	
Property and equipment, net       17       546       563         Other assets       11       3,184       3,193         Liabilities assumed       (1,378)       (31,995)       (33,373         Intangible assets other than goodwill       2,900       22,100       25,000         Goodwill       13,541       67,788       81,329	Estimated fair value:				
Other assets       11       3,184       3,195         Liabilities assumed       (1,378)       (31,995)       (33,373         Intangible assets other than goodwill       2,900       22,100       25,000         Goodwill       13,541       67,788       81,329	Current assets	\$ 5,616	\$ 24,063	\$ 29,679	
Liabilities assumed       (1,378)       (31,995)       (33,373)         Intangible assets other than goodwill       2,900       22,100       25,000         Goodwill       13,541       67,788       81,329	Property and equipment, net	17	546	563	
Intangible assets other than goodwill         2,900         22,100         25,000           Goodwill         13,541         67,788         81,329	Other assets	11	3,184	3,195	
Goodwill 13,541 67,788 81,329	Liabilities assumed	(1,378)	(31,995)	(33,373)	
	Intangible assets other than goodwill	2,900	22,100	25,000	
\$20,707 \$ 85,686 \$106,393	Goodwill	13,541	67,788	81,329	
		\$20,707	\$ 85,686	\$106,393	

Approximately \$10.8 million of the Toymax goodwill, \$23.2 million of Trendmasters goodwill, \$14.1 million of the P&M goodwill and \$67.8 million of the Play Along goodwill is expected to be deductible for tax purposes.

The following unaudited pro forma information represents the Company's consolidated results of operations as if the acquisitions of P&M and Play Along had occurred on January 1, 2003 and after giving effect to certain adjustments including the elimination of certain general and administrative expenses and other income and expense items not attributable to ongoing operations, interest expense, and related tax effects. Such pro forma information does not purport to be indicative of operating results that would have been reported had the acquisitions of P&M and Play Along actually occurred on January 1, 2003 or on future operating results.

Year Ended December 31, (In thousands, except per share data)	2003	2004
Net sales	\$326,105	\$618,952
Net income	\$ 13,693	\$ 44,391
Basic earnings per share	\$ 0.56	\$ 1.69
Weighted average shares outstanding	24,262	26,239
Diluted earnings per share	\$ 0.55	\$ 1.65
Weighted average shares and equivalents outstanding	24,677	26,947

#### Note 5—Concentration of Credit Risk

Financial instruments that subject the Company to concentration of credit risk are cash and cash equivalents and accounts receivable. Cash equivalents consist principally of short-term money market funds. These instruments are short-term in nature and bear minimal risk. To date, the Company has not experienced losses on these instruments.

The Company performs ongoing credit evaluations of its customers' financial condition, but does not require collateral to support domestic customer accounts receivables. Most goods shipped FOB Hong Kong or China are secured with irrevocable letters of credit.

At December 31, 2004 and 2003, the Company's five largest customers accounted for approximately 65.1% and 74.6%, respectively, of net accounts receivable. The concentration of the Company's business with a relatively small number of customers may expose the Company to material adverse effects if one or more of its large customers were to experience financial difficulty. The Company performs ongoing credit evaluations of its top customers and maintains an allowance for potential credit losses.

#### Note 6—Accrued Expenses

Accrued expenses consist of the following (in thousands):

	2003	2004
Royalties and sales commissions	\$ 5,043	\$20,527
Bonuses	1,357	9,720
Acquisition earn-out	_	10,000
Other	4,405	15,086
	\$10,805	\$55,333

#### Note 7—Related Party Transactions

A director of the Company is a partner in the law firm that acts as counsel to the Company. The Company incurred legal fees and expenses to the law firm in the amount of approximately \$2.7 million in 2002, \$4.6 million in 2003 and \$3.3 million in 2004.

#### Note 8—Long-Term Debt

Long-term debt consists of the following (in thousands):

	2003	2004
Convertible senior notes (1)	\$98,000	\$98,000
Loan payable, due in sixty monthly payments with the final payment		
due December 4, 2006, with interest at 6.7% per annum	61	_
	98,061	98,000
Less current portion of long-term debt	(19)	_
Long-term debt, net of current portion	\$98,042	\$98,000

(1) Pursuant to the terms of a Purchase Agreement, dated June 9, 2003, the Company sold an aggregate of \$98.0 million of 4.625% Convertible Senior Notes due June 15, 2023. The holders of the notes may convert the notes into shares of the Company's common stock at any time at an initial conversion price of \$20.00 per share, subject to certain circumstances described in the notes. The Company will pay cash interest on the notes at an annual rate of 4.625% of the principal amount at issuance, from the issue date to June 15, 2010, payable on June 15 and December 15 of each year, commencing on December 15, 2003. After June 15, 2010, the Company will not pay cash interest on the notes. At maturity, on June 15, 2023, the Company will redeem the notes at their accreted principal amount, which will be equal to \$1,811.95 (181.195%) per \$1,000 principal amount at issuance.

The Company may redeem the notes at its option in whole or in part beginning on June 15, 2010, at 100% of their accreted principal amount plus accrued and unpaid interest (including contingent interest and additional amounts), if any, payable in cash. Holders of the notes may also require the Company to repurchase all or part of their notes on June 15, 2010, for cash, at a repurchase price of 100% of the principal amount per note plus accrued and unpaid interest (including contingent interest and additional amounts), if any. Holders of the notes may also require the Company to repurchase all or part of their notes on June 15, 2013 and June 15, 2018 at a repurchase price of 100% of the accreted principal amount per note plus accrued and unpaid interest (including contingent interest and additional amounts), if any. Any repurchases at June 15, 2013 and June 15, 2018 may be paid in cash, in shares of common stock or a combination of cash and shares of common stock.

December 31, 2004

The following is a schedule of payments for the long-term debt (in thousands):

2005	\$ —
2006	_
2007	_
2008	_
2009	_
2009 Thereafter	98,000
	\$98,000

#### Note 9—Income Taxes

The Company does not file a consolidated return with its foreign subsidiaries. The Company files Federal and state returns and its foreign subsidiaries file Hong Kong and United Kingdom returns. Income taxes reflected in the accompanying consolidated statements of operations are comprised of the following (in thousands):

	2002	2003	2004
Federal	\$ 2,241	\$ 608	\$ 696
State and local	270	55	1,088
Foreign	6,105	3,017	12,954
	8,616	3,680	14,738
Deferred	(2,150)	(2,240)	795
	\$ 6,466	\$ 1,440	\$15,533

The components of deferred tax assets/(liabilities) are as follows (in thousands):

The components of deterred tax assets/(natificities) are as ionows (in thousands).	2003	2004
Net deferred tax assets/(liabilities):		
Current:		
Reserve for sales allowances and possible losses	\$ 1,114	\$ 1,940
Accrued expenses	182	1,044
Restricted stock grant	3,094	136
Foreign tax credit, net of valuation	_	2,166
Other	132	875
	4,522	6,161
Long-Term:		
Undistributed earnings	(7,191)	(7,191)
Property and equipment	(1,088)	(983)
Original issue discount interest	(925)	(2,761)
Deductible goodwill	(2,783)	(2,004)
Other	2,152	242
Federal net operating loss carryforwards	7,321	8,416
State net operating loss carryforwards	667	_
	(1,847)	(4,281)
Total net deferred tax assets/(liabilities)	\$ 2,675	\$ 1,880

The current portion of deferred tax assets is included in prepaid expenses and other.

Income tax expense varies from the U.S. Federal statutory rate. The following reconciliation shows the significant differences in the tax at statutory and effective rates:

	2002	2003	2004
Federal income tax expense	35%	35%	35%
State income tax expense, net of federal tax effect	0.5	0.2	1.3
Effect of differences in U.S. and foreign statutory rates	(18.9)	(30.6)	(12.1)
Other	2.3	3.7	1.8
	18.9%	8.3%	26%

Deferred taxes result from temporary differences between tax bases of assets and liabilities and their reported amounts in the consolidated financial statements. The temporary differences result from costs required to be capitalized for tax purposes by the U.S. Internal Revenue Code ("IRC"), and certain items accrued for financial reporting purposes in the year incurred but not deductible for tax purposes until paid.

As of December 31, 2004, the Company has federal and state net operating loss carryforwards of \$19.3 million and \$20.4 million, respectively, expiring through 2023. These carryforwards resulted from the acquisitions of Pentech and Toymax. The utilization of these losses to offset future income is limited under IRC\$382. The Company's management concluded that a deferred tax asset valuation allowance was not necessary.

The components of income before provision for income taxes and minority interest are as follows (in thousands):

	2002	2003	2004
Domestic	\$ (3,433)	\$ (5,255)	\$(22,669)
Foreign	37,592	22,590	81,761
	\$34,159	\$17,335	\$ 59,092

On October 22, 2004, the American Jobs Creation Act of 2004 (the "AJC Act") was signed into law. The AJC Act creates a one-time incentive for U.S. corporations to repatriate undistributed earnings from their international subsidiaries by providing an 85% dividends-received deduction for certain international earnings. The deduction is available to corporations during the tax year that includes October 22, 2004 or in the immediately subsequent tax year. The Company is in the process of evaluating whether it will repatriate any international earnings under the provisions of the AJC Act.

#### Note 10-Credit Facility

In October 2001, the Company and all of its subsidiaries jointly and severally secured a syndicated line of credit totaling \$50.0 million with a consortium of banks ("Line of Credit"). The Company terminated the Line of Credit effective August 13, 2004. There had never been any outstanding borrowings under the Line of Credit since its inception.

December 31, 2004

#### Note 11—Leases

The Company leases office, warehouse and showroom facilities and certain equipment under operating leases. Rent expense for the three years ended December 31, 2004 totaled \$4.0 million, \$5.2 million and \$5.8 million, respectively. The following is a schedule of minimum annual lease payments (in thousands).

2005	\$ 6,543
2006	5,714
2007	4,723
2008	2,819
2009	2,804
Thereafter	6,603
	\$29,206

#### Note 12-Common Stock, Preferred Stock and Warrants

The Company has 105,000,000 authorized shares of stock consisting of 100,000,000 shares of \$.001 par value common stock and 5,000,000 shares of \$.001 par value preferred stock. In February 2003, the Company's Board of Directors approved a buyback of up to \$20.0 million of the Company's common stock. During 2003, the Company repurchased and retired 554,500 shares of its common stock at an aggregate cost of \$6.1 million. No shares were repurchased during 2004.

During 2004, the Company issued 749,005 shares of common stock at a value of \$14.9 million in connection with the Play Along acquisition, 25,749 shares of common stock at a value of \$0.5 million in connection with the Kidz Biz acquisition, and 4,310 shares of restricted stock to five non-employee directors of the Company at a value of approximately \$59,000. The Company also issued 192,129 shares of common stock on the exercise of options for a total of \$1.7 million.

During 2003, the Company awarded 2,760,000 shares of restricted stock to four executive officers of the Company pursuant to its 2002 Stock Award and Incentive Plan, of which 636,000 were earned during 2003, 396,000 were earned during 2004, 288,000 were canceled upon the termination of employment of one of our executive officers in October 2004, and the balance may be earned through 2010 based upon the achievement of certain financial criteria and continuing employment. A charge of \$8.4 million was recorded as of December 31, 2003 relating to this award. The Company also issued 312,491 shares of common stock on the exercise of options for a total of \$1.8 million.

During 2002, the Company issued 954,770 shares of common stock on the exercise of options and warrants for a total of \$5.9 million, 1,166,360 shares of common stock at a value of \$18.1 million in connection with the Toymax acquisition and 3,525,000 shares of common stock in connection with an underwritten public offering for net proceeds of approximately \$59.1 million.

During 2003, the Company issued 100,000 fully vested warrants, expiring in 2013, in connection with license costs relating to its investment in the joint venture. The fair market value of these warrants was approximately \$1.1 million and has been included in the basis of the joint venture (Note 4). The Company also issued \$98.0 million of convertible senior notes payable that may be converted into an aggregate of 4.9 million shares of the Company's common stock (Note 8).

Warrant activity is summarized as follows:

	Number of Shares	Weighted Average Exercise Price
Outstanding, December 31, 2001	166,875	\$ 6.67
Exercised	(166,875)	6.67
Outstanding, December 31, 2002	_	_
Granted	100,000	11.35
Exercised		
Outstanding, December 31, 2003 and 2004	100,000	\$11.35

#### Note 13—Commitments

The Company has entered into various license agreements whereby the Company may use certain characters and properties in conjunction with its products. Such license agreements call for royalties to be paid at 1% to 18% of net sales with minimum guarantees and advance payments. Additionally, under three separate licenses, the Company has committed to spend 12.5% of related net sales up to \$1.0 million, 8% of related net sales and 5% of related net sales on advertising per year on such licenses. We estimate that our minimum commitment for advertising in fiscal 2005 will be \$7.4 million.

Future annual minimum royalty guarantees as of December 31, 2004 are as follows (in thousands):

2005	\$13,635
2006	8,868
2007	1,795
2008 2009	1,427
2009	1,435
Thereafter	_
	\$27,160

The Company has entered into employment agreements with certain executives expiring through December 31, 2010. The aggregate future annual minimum guaranteed amounts due under those agreements as of December 31, 2004 are as follows (in thousands):

2005	\$ 5,069
2006	4,557
2007	4,248
2008	2,180
2009	2,230
Thereafter	2,280
	\$20,564

December 31, 2004

#### Note 14-Stock Award and Incentive Plan

Under its 2002 Stock Award and Incentive Plan ("the Plan"), which incorporated its Third Amended and Restated 1995 Stock Option Plan, the Company has reserved 6,025,000 shares of its common stock for issuance upon the exercise of options granted under the Plan, as well as for the awarding of restricted stock. Under the Plan, employees (including officers), non-employee directors and independent consultants may be granted options to purchase shares of common stock and shares of restricted stock (Note 12).

As of December 31, 2004, 1,728,523 shares were available for future grant. Additional shares may become available to the extent that options presently outstanding under the Plan terminate or expire unexercised. Stock option activity pursuant to the Plan is summarized as follows:

	Number of Shares	Weighted Average Exercise Price
Outstanding, December 31, 2001	2,313,556	\$ 9.97
Granted	1,124,197	11.06
Exercised	(787,836)	6.71
Canceled	(42,030)	15.00
Outstanding, December 31, 2002	2,607,887	11.35
Granted	184,500	13.31
Exercised	(312,491)	11.78
Canceled	(214,630)	12.71
Outstanding, December 31, 2003	2,265,266	12.15
Granted	287,644	19.49
Exercised	(192,129)	8.89
Canceled	(287,775)	13.76
Outstanding, December 31, 2004	2,073,006	\$13.22

The weighted average fair value of options granted to employees in 2002, 2003 and 2004 was \$10.65, \$13.28 and \$19.48 per share, respectively.

The following table summarizes information about stock options outstanding and exercisable at December 31, 2004:

		Outstanding			Exercisable		
Option Price Range	Number of Shares	Weighted Average Life in Years	Weighted Average Exercise Price	Number of Shares	Weighted Average Exercise Price		
\$7.875-\$9.125	740,941	1.38	\$ 7.92	658,903	\$ 7.93		
\$11.35-\$16.25	998,925	4.38	\$14.29	489,600	\$13.93		
\$17.26-\$20.94	433,144	5.52	\$19.52	164,044	\$19.05		

#### Note 15—Employee Pension Plan

The Company sponsors for its U.S. employees, a defined contribution plan under Section 401(k) of the Internal Revenue Code. The plan provides that employees may defer up to 15% of their annual compensation, and that the Company will make a matching contribution equal to 50% of each employee's deferral, up to 5% of the employee's annual compensation. Company matching contributions, which vest equally over a five year period, totaled \$0.3 million, \$0.3 million and \$0.4 million for 2002, 2003 and 2004, respectively.

#### Note 16—Supplemental Information to Consolidated Statements of Cash Flows

In 2004, 749,005 shares of common stock valued at approximately \$14.9 million were issued in connection with the acquisition of Play Along and 25,749 shares of common stock valued at approximately \$0.5 million were issued in connection with the 2001 Kidz Biz acquisition (Note 4). Additionally, the Company recognized a \$0.7 million tax benefit from the exercise of stock options.

In 2003, the Company issued 100,000 warrants valued at approximately \$1.1 million in connection with license costs relating to its investment in the joint venture (Note 12).

In 2002, 1,166,360 shares of common stock valued at approximately \$18.1 million and 598,697 options valued at \$3.2 million were issued in connection with the acquisition of Toymax (Note 4).

Note 17—Selected Quarterly Financial Data (Unaudited)

Selected unaudited quarterly financial data for the years 2003 and 2004 are summarized below:

	2003			2004				
	First	Second	Third	Fourth	First	Second	Third	Fourth
(In thousands, except per share data)	Quarter	Quarter	Quarter	Quarter	Quarter	Quarter	Quarter	Quarter
Net sales	\$67,759	\$73,290	\$90,308	\$84,419	\$73,986	\$109,395	\$206,083	\$184,802
Gross profit	\$27,442	\$27,906	\$36,226	\$34,868	\$30,466	\$ 41,281	\$ 81,801	\$ 72,459
Income (loss) from operations	\$ 5,960	\$ 2,522	\$10,480	\$ (7,573)	\$ 4,885	\$ 8,321	\$ 29,915	\$ 10,604
Income before income taxes and								
minority interest	\$ 6,299	\$ 2,679	\$10,495	\$ (2,138)	\$ 4,764	\$ 7,637	\$ 30,042	\$ 16,649
Net income	\$ 4,988	\$ 2,236	\$ 8,248	\$ 422	\$ 3,791	\$ 6,004	\$ 23,255	\$ 10,508
Basic earnings per share	\$ 0.20	\$ 0.09	\$ 0.34	\$ 0.02	\$ 0.15	\$ 0.24	\$ 0.89	\$ 0.40
Weighted average shares outstanding	24,430	24,175	24,177	24,304	25,276	25,502	26,167	26,232
Diluted earnings per share Weighted average shares and	\$ 0.20	\$ 0.09	\$ 0.28	\$ 0.01	\$ 0.15	\$ 0.22	\$ 0.75	\$ 0.36
equivalents outstanding	24,917	25,814	29,529	29,542	30,676	31,123	31,919	31,855

During the second quarter of 2003, the Company recorded a charge which impacted operating income by approximately \$2.7 million relating to the recall of one of its products.

During the third quarter of 2003, we recovered \$0.7 million of recall costs, recorded in the second quarter of 2003, from one of our factories.

During the fourth quarter of 2003, the Company recorded a non-cash charge of \$8.4 million which impacted operating income relating to the grant of restricted stock and a charge of \$2.1 million to provision for bad debt impacting operating income relating to the bankruptcy filing of several of its customers, including Kay Bee Toys.

During the fourth quarter of 2004, the Company recorded non-cash charges, which impacted operating income, of \$5.6 million relating to the grant of restricted stock and \$8.6 million relating to the amortization of short-lived intangible assets acquired in connection with the Play Along acquisition.

December 31, 2004

#### Note 18—Litigation

On October 19, 2004, the Company was named as defendants in a lawsuit commenced by WWE in the U.S. District Court for the Southern District of New York concerning our toy licenses with WWE and the video game license between WWE and the joint venture company operated by THQ and the Company, encaptioned World Wrestling Entertainment, Inc. v. JAKKS Pacific, Inc., et al., 1:04-CV-08223-KMK (the "WWE Action"). The complaint also named as defendants THQ, the joint venture, certain of the Company's foreign subsidiaries, Jack Friedman (the Company's Chairman and Chief Executive Officer), Stephen Berman (the Company's Chief Operating Officer, President and Secretary and a member of the Company's Board of Directors), Joel Bennett (the Company's Chief Financial Officer), Stanley Shenker and Associates, Inc., Bell Licensing, LLC, Stanley Shenker and James Bell.

WWE sought treble, punitive and other damages (including disgorgement of profits) in an undisclosed amount and a declaration that the video game license with the joint venture, which is scheduled to expire in 2009 (subject to joint venture's right to extend that license for an additional five years), and an amendment to our toy licenses with WWE, which are scheduled to expire in 2009, are void and unenforceable. This action alleged violations by the defendants of the Racketeer Influenced and Corrupt Organization Act ("RICO") and the anti-bribery provisions of the Robinson-Patman Act, and various claims under state law.

On February 16, 2005, the Company filed a motion to dismiss the WWE Action. On March 30, 2005, the day before WWE's opposition to the Company's motion was due, WWE amended its complaint to, among other things, add the Chief Executive Officer of THQ as a defendant and to add a claim under the Sherman Act. On March 31, 2005, the WWE sent a letter to the Court proposing, *inter alia*, a briefing schedule for defendants' motions to dismiss the amended complaint.

In November 2004, several purported class action lawsuits were filed in the United States District Court for the Southern District of New York: (1) Garcia v. JAKKS Pacific, Inc. et al., Civil Action No. 04-8807 (filed on November 5, 2004), (2) Jonco Investors, LLC v. JAKKS Pacific, Inc. et al., Civil Action No. 04-9021 (filed on November 16, 2004), (3) Kahn v. JAKKS Pacific, Inc. et al., Civil Action No. 04-8910 (filed on November 10, 2004), (4) Quantum Equities L.L.C. v. JAKKS Pacific, Inc. et al., Civil Action No. 04-8877 (filed on November 9, 2004), and (5) Irvine v. JAKKS Pacific, Inc. et al., Civil Action No. 04-9078 (filed on November 16, 2004) (the "Class Actions"). The complaints in the Class Actions allege that defendants issued positive statements concerning increasing sales of our WWE licensed products which were false and misleading because the WWE licenses had allegedly been obtained through a pattern of commercial bribery, our relationship with the WWE was being negatively impacted by the WWE's contentions and there was an increased risk that the WWE would either seek modification or nullification of the licensing agreements with us. Plaintiffs also allege that we misleadingly failed to disclose the alleged fact that the WWE licenses were obtained through an unlawful bribery scheme. The plaintiffs in the Class Actions are described as purchasers of our common stock, who purchased from as early as October 26, 1999 to as late as October 19, 2004. The Class Actions seek compensatory and other damages in an undisclosed amount, alleging violations of Section 10(b) of the Securities Exchange Act of 1934 (the "Exchange Act") and Rule 10b-5 promulgated thereunder by each of the defendants (namely the Company and

Messrs. Friedman, Berman and Bennett), and violations of Section 20(a) of the Exchange Act by Messrs. Friedman, Berman and Bennett. On January 25, 2005, the Court consolidated the Class Actions under the caption In re JAKKS Pacific, Inc. Shareholders Class Action Litigation, Civil Action No. 04-8807.

The Company believes that the claims in the WWE Action and the Class Actions are without merit and we intend to defend vigorously against them. However, because these Actions are in their preliminary stages, the Company cannot assure you as to the outcome of the Actions, nor can we estimate the range of our potential losses.

On February 16, 2005, the Company filed a motion to dismiss WWE's Complaint in the WWE Action. The motion is currently scheduled to be fully briefed on April 14, 2005, with oral argument to be scheduled thereafter.

On December 2, 2004, a shareholder derivative action was filed in the Southern District of New York by Freeport Partner, LLC against the Company, nominally, and against Messrs. Friedman, Berman and Bennett, Freeport Partners v. Friedman, et al., Civil Action No. 04-9441 (the "Derivative Action"). The Derivative Action seeks to hold the individual defendants liable for damages allegedly caused to the Company by their actions and in particular to hold them liable on a contribution theory with respect to any liability the Company incurs in connection with the Class Actions. On or about February 10, 2005, a second shareholder derivative action was filed in the Southern District of New York by David Oppenheim against us, nominally, and against Messrs. Friedman, Berman, Bennett, Blatte, Glick, Miller and Skala, Civil Action 05-2046 (the "Second Derivative Action"). The Second Derivative Action seeks to hold the individual defendants liable for damages allegedly caused to the Company by their actions as a result of alleged breaches of their fiduciary duties. On or about March 16, 2005, a third shareholder derivative action was filed. It is captioned Warr v. Friedman, Berman, Bennett, Blatte, Glick, Miller, Skala, and JAKKS (as a nominal defendant), and it was filed in the Superior Court of California, Los Angeles County (the "Third Derivative Action"). The Third Derivative Action seeks to hold the individual defendants liable for (1) damages allegedly caused to the Company by their alleged breaches of fiduciary duty, abuse of control, gross mismanagement, waste of corporate assets and unjust enrichment; and (2) restitution to the Company of profits, benefits and other compensation obtained by them.

On March 1, 2005, the Company delivered a Notice of Breach of Settlement Agreement and Demand for Indemnification to WWE (the "Notification"). The Notification asserted that WWE's filing of the WWE Action violated A Covenant Not to Sue contained in a January 15, 2004 Settlement Agreement and General Release ("General Release") entered into between WWE and the Company and, therefore, that the Company was demanding indemnification, pursuant to the Indemnification provision contained in the General Release, for all losses that the WWE's actions have caused or will cause to the Company and its officers, including but not limited to any losses sustained by us in connection with the Class Actions. On March 4, 2005, in a letter from its outside counsel, WWE asserted that the General Release does not cover the claims in the WWE Action.

The Company is a party to, and certain of its property is the subject of, various other pending claims and legal proceedings that routinely arise in the ordinary course of its business, but the Company does not believe that any of these claims or proceedings will have a material effect on its business, financial condition or results of operations.

## Schedule II — Valuation and Qualifying Accounts Year Ended December 31, 2002, 2003 and 2004

Allowances are deducted from the assets to which they apply, except for sales returns and allowances.

(In thousands)	Balance at Beginning of Period	Charged to Costs and Expenses	Charged to Other Accounts	Deductions	Balance at End of Period
Year ended December 31, 2002:		*			
Allowance for:					
Uncollectible accounts	\$ 7,273	\$ 2,373	\$ —	\$ 2,865	\$ 6,781
Reserve for potential product obsolescence	2,590	4,085	_	1,893	4,782
Reserve for sales returns and allowances	4,953	31,917	7,500 <sup>(a)</sup>	30,790	13,580
	\$14,816	\$38,375	\$7,500	\$35,548	\$25,143
Year ended December 31, 2003:					
Allowance for:					
Uncollectible accounts	\$ 6,781	\$ 2,896	\$ —	\$ 1,800	\$ 7,877
Reserve for potential product obsolescence	4,782	4,288	_	4,045	5,025
Reserve for sales returns and allowances	13,580	27,064	_	32,891	7,753
	\$25,143	\$34,248	\$ —	\$38,736	\$20,655
Year ended December 31, 2004:					
Allowance for:					
Uncollectible accounts	\$ 7,877	\$ 2,903	<b>\$</b> —	\$ 3,722	\$ 7,058
Reserve for potential product obsolescence	5,025	5,342	_	2,325	8,042
Reserve for sales returns and allowances	7,753	49,956	_	34,536	23,173
	\$20,655	\$58,201	\$ —	\$40,583	\$38,273

<sup>(</sup>a) Obligations assumed in conjunction with the asset acquisitions of Trendmasters and Dragon Ball Franchise.



Our management is responsible for establishing and maintaining adequate internal control over financial reporting. Our internal control system was designed to provide reasonable assurance to management and our board of directors regarding the preparation and fair presentation of published financial statements.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

Our management assessed the effectiveness of our internal control over financial reporting as of December 31, 2004. In making this assessment, it used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control—Integrated Framework*. We believe that, as of December 31, 2004, our internal control over financial reporting is effective based on those criteria.

On June 11, 2004, we completed an asset purchase of Play Along, Inc., PA Distribution, Inc. and Play Along (Hong Kong) Limited, collectively known as "Play Along." Management's assessment did not include the internal controls of Play Along, due to the limited time between the purchase date and management's assessment. Play Along, Inc. contributed \$165.5 million in net sales and \$32.6 million of net income to our consolidated operations during 2004.

Our independent auditors have issued an attestation report on management's assessment of our internal control over financial reporting. This report appears on page 66.

## Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders JAKKS Pacific, Inc. and Subsidiaries

We have audited the accompanying consolidated balance sheets of JAKKS Pacific, Inc. and Subsidiaries (Company) as of December 31, 2003 and 2004, and the related consolidated statements of operations, other comprehensive income, stockholders' equity and cash flows and the financial statement schedule for each of the years in the three-year period ended December 31, 2004. We also have audited management's assessment, included in the accompanying Management's Annual Report on Internal Control Over Financial Reporting, that the Company maintained effective internal control over financial reporting as of December 31, 2004, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on these financial statements, an opinion on management's assessment, and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audit of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements and schedule referred to above present fairly, in all material respects, the financial position of JAKKS Pacific, Inc. and Subsidiaries as of December 31, 2003 and 2004, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2004 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, management's assessment that JAKKS Pacific, Inc. and Subsidiaries maintained effective internal control over financial reporting as of December 31, 2004, is fairly stated, in all material respects, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Furthermore, in our opinion, JAKKS Pacific, Inc. and Subsidiaries maintained, in all material respects, effective internal control over financial reporting as of December 31, 2004, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

In conducting their evaluation of the effectiveness of internal control over financial reporting, management of the Company did not include the internal controls of Play Along, Inc., PA Distribution, Inc. and Play Along (Hong Kong) Limited (collectively "Play Along") which the Company acquired on June 11, 2004. The acquired entities constituted approximately 26% of total consolidated assets of the Company as of December 31, 2004 and approximately 29% of consolidated net sales and approximately 75% of consolidated net income for the year ended December 31, 2004. Refer to Note 4 to the consolidated financial statements for a further discussion of the acquisitions and their impact on the Company's consolidated financial statements. Our audit of internal control over financial reporting of the Company also excluded an evaluation of the internal control over financial reporting of Play Along.

PKF

PKF
Certified Public Accountants
A Professional Corporation
Los Angeles, California
February 21, 2005, except Notes 2, 4 and 18 for which the date is March 29, 2005

## Shareholder Information

#### Legal Counsel

Feder, Kaszovitz, Isaacson, Weber, Skala, Bass & Rhine LLP 750 Lexington Avenue New York, NY 10022

#### **Independent Auditors**

**PKF** 

400 South Hope Street, Suite 710 Los Angeles, CA 90017

#### Investor Relations

Integrated Corporate Relations, Inc. 525 Broadway, Suite 210 Santa Monica, CA 90401 Tel: 310-395-2215

Fax: 310-395-2217

#### Transfer Agent

U.S. Stock Transfer Corp. 1745 Gardena Avenue, 2nd Floor Glendale, CA 91204

#### Stock Exchange Listing

Common stock trading on the Nasdaq National Market System under the symbol "JAKK." As of May 3, 2005, there were approximately 118 holders of record and approximately 5,800 beneficial owners of the Company's common

stock. The Company has not paid cash dividends and does not anticipate paying cash dividends in the foreseeable future.

#### **Annual Report**

A copy of the Company's annual report on Form 10-K, as filed with the Securities and Exchange Commission, will be furnished to stockholders and interested investors free of charge upon written request to the Company, Attention: Corporate Secretary, 22619 Pacific Coast Highway, Malibu, CA 90265.

#### Common Stock Price Data

High	Low
\$14.49	\$ 9.50
\$14.49	\$10.22
\$14.04	\$10.05
\$13.77	\$ 11.74
\$16.25	\$12.72
\$21.00	\$14.48
\$23.22	\$18.71
\$25.55	\$12.75
\$23.96	\$ 17.25
	\$14.49 \$14.49 \$14.04 \$13.77 \$16.25 \$21.00 \$23.22 \$25.55

#### Products mentioned in this report are covered by the following trademarks:

JAKKS Pacific®, Child Guidance®, Flying Colors®, Pentech®, Road Champs®, Go Fly a Kite®, Fly Wheels™, Funnoodle®, Color Workshop™, Play Along®, Laser Challenge™, Ultra Colors®, Fireworks®, Focus®, Syntech™, BloPens®, Vivid Velvet®, ROC Writers™, TV Games™, NRG Paintball™, Storm®, Creepy Crawlers®, and Air Creations® are trademarks of either JAKKS Pacific, Inc. or its subsidiaries.

The following trademarks are used by JAKKS Pacific, Inc. and/or its subsidiaries under license: Nickelodeon®, Gak Splat™, Goooze®, Blue's Clues®, Dora the Explorer™, Nicktivities®, SpongeBob SquarePants™, and all related titles, logos, and characters are trademarks of Viacom International Inc.; Hello Kitty® is a trademark of Sanrio Co., Ltd.; Finding Nemo™ is a trademark of The Walt Disney Company Limited; Winnie the Poob characters are trademarks of Disney Enterprises; World Wrestling Entertainment™, its logos and all character likenesses are trademarks of World Wrestling Entertainment, Inc.; THQ® and logo are trademarks of THQ Inc.; Nintendo Game Cube™ and Nintendo Game Boy Advance™ and logos are trademarks of Nintendo of America, Inc.; PlayStation 2™ and the PlayStation® logos are trademarks of Sony Corporation of America; Xbox™ is a trademark of Microsoft Corporation; Activision® is a trademark of Activision, Inc.; Atari® is a trademark of Atari Interactive, Inc.; Namco®, Pac-Man®, Ms. Pac-Man® and Galaga® are trademarks of Namco Hometek, Inc.; Dragon Ball®, Dragon Ball GT™, and Dragon Ball Z® are trademarks of FUNimation Productions, Ltd.; Cabbage Patch Kids® is a trademark of Original Appalachian Artworks, Inc.; World Poker Tour® is a trademark of World Poker Tour, LLC; Capcom® is a trademark of Capcom Co., Ltd.; Care Bears™ is a trademark of Those Characters From Cleveland, Inc.; Star Wars® is a trademark of Lucasfilm Ltd.; Marvel®, Spiderman® and the distinctive likenesses thereof are trademarks of Marvel Characters, Inc.; Batman® and Justice League of America® are trademarks of DC Comics; Shrek 2™ is a trademark of DreamWorks LLC; Teletubbies® is a trademark of Ragdoll, Inc.; Miduay® is a trademark of Miduay Games, Inc.; Ford Mustang® is a trademark of Ford Motor Company Corporation; EA Sports® is a trademark of Mark Goodson Productions, LLC; Price is Right® is a trademark of FremantleMedia Operations B.V. All Rights Reserved in the foregoing words by their respective owners.

All other product names and associated designs mentioned or shown in this annual report are trademarks and copyrighted properties of their respective owners. © 2005 JAKKS Pacific, Inc.

# designed by curran & connors, inc. / www.curran-connors.com

## Executive Management

#### **Board of Directors**

Jack Friedman Chairman Chief Executive Officer JAKKS Pacific, Inc.

Stephen G. Berman President and Secretary Chief Operating Officer JAKKS Pacific, Inc.

Dan Almagor Chairman ACG Inc.

David C. Blatte Managing Director Centre Partners Management LLP

Robert E. Glick Apparel Manufacturing Executive

Michael G. Miller Advertising Executive

Murray L. Skala Partner Feder, Kaszovitz, Isaacson, Weber, Skala, Bass & Rhine LLP

#### **Corporate Officers**

Jack Friedman
Chief Executive Officer

Stephen G. Berman

President

Chief Operating Officer

Joel M. Bennett Executive Vice President Chief Financial Officer

#### Senior Executive Team

Michael Bernstein Senior Vice President, Marketing—Boys Action

Jim Christianson Senior Vice President, Sales—Go Fly A Kite

Mike Dwyer Vice President, General Counsel— JAKKS Pacific

Charlie Emby Co-President, Play Along

Jay Foreman Co-President, Play Along

Larry Geller Senior Vice President, General Counsel— Play Along

Wills Hon Managing Director, Asia

David Johnston Senior Vice President, National Accounts

Bruce Katz Senior Vice President, Sales

Irene Li Managing Director, Play Along Hong Kong

Jack McGrath Senior Vice President, Operations

Ken Price Senior Vice President, Sales Jennifer Richmond Senior Vice President, Licensing and Media

Carmine Russo Senior Vice President, International Sales

J.R. Shatley
Senior Vice President,
Sales—Play Along

Tamre Sutphen Senior Vice President, Marketing and Sales— Girls Toys and Activities

Rick Watkins
Senior Vice President,
Product Development—
Play Along

#### **Corporate Offices**

Corporate Headquarters 22619 Pacific Coast Highway Suite 250 Malibu, CA 90265 Tel: 310-456-7799

Fax: 310-317-8527

New York Sales Office and Showroom 200 Fifth Avenue, Suite 634 and Suite 1434 New York, NY 10010 Tel: 212-929-9222 Fax: 212-929-9278 JAKKS Distribution Center Warehouse 21558 Ferrero Parkway Walnut, CA 91789 Tel: 909-594-1379 Fax: 909-594-2179

Hong Kong Headquarters New World Centre, Room 718, 20 Salisbury Road, Tsimshatsui, Kowloon, Hong Kong Tel: 852-2-311-1386 Fax: 852-2-366-8247

Go Fly A Kite
Box AA, Route 151
East Haddam, CT 06423
Tel: 800-243-3370
Fax: 860-873-8724

Play Along 800 Fairway Drive, Suite 295 Deerfield Beach, FL 33441 Tel: 954-596-2210 Fax: 954-596-8710

Play Along Hong Kong 10F, Blk B. Chung Mei Centre No. 15 Hing Yip Street Kwun Tong, Kowloon, Hong Kong

Tel: 852-2-797-8844 Fax: 852-2-797-2468



22619 Pacific Coast Highway, Suite 250 Malibu, California 90265 T: 310-456-7799 F: 310-317-8527 www.jakkspacific.com