

Fourth Quarter and Year End 2018
Earnings Conference Call Presentation February 26, 2019

## Participant Dial in:1(800) 708-4540

International Dial in: 1(847) 619-6397
Passcode \#: 48199182

## EXECUTIVE TEAM ON THE CALL

## STEPHEN BERMAN

Chairman \& Chief Executive Officer
BRENT NOVAK
Executive Vice President \& Chief Financial Officer

## SAFE HARBOR STATEMENT

The Company would like to point out that any comments made about JAKKS Pacific's future performance, events or circumstances, including 2019 estimates of sales and/or EBITDA growth, as well as any other forward-looking statements concerning 2019 and beyond are subject to Safe Harbor protection under Federal securities laws. These statements reflect the Company's best judgment based on current market trends and conditions today, and are subject to certain risks and uncertainties, which could cause actual results to differ materially from those projected in forward-looking statements. For details concerning these and other such risks and uncertainties, you should consult JAKKS' most recent 10-K and 10-Q filings with the SEC, as well as the Company's other reports, subsequently filed with the SEC from time to time. As a reminder, this conference is being recorded.

## CEO OVERVIEW

Net Sales down approximately 3\% in Q4 and 7\% full year

- Excluding sales to TRU, our sales were up 12\% in Q4 and 1\% for the full year.
- Q4 saw strong performances for online sales and International segment


## Industry Disruption:

- TRU bankruptcy/liquidation had a significant adverse impact on 2018
- NPD reported total sales in the US were down 2\% - mainly due to the fact that retailers were unable to make up the lost TRU sales
- Bankruptcy/liquidation of global retail partners disrupted the broader retail market


## Actual Relative to Forecast:

- Delivered net sales and adjusted EBITDA for the quarter that exceeded our internal forecasts for the second consecutive quarter
- Nice product performances from Harry Potter, MorfBoard, and TP Blaster
- Increase in sales to online retailers


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## CEO OVERVIEW

## Q4 Product Performance

Products that performed well in Q4 include:


- Incredibles 2
- Fancy Nancy
- Harry Potter wands
- MorfBoard
- Disney Princess Style Collection
- Toilet Paper Blaster
- Daniel Tiger
- Nintendo
- Perfectly Cute (private label)



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## Q4 2018 RESULTS

(In US \$000's except per share data)

|  | Q4 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | \$ $\Delta$ | \% $\Delta$ |
| Net Sales | 132,326 | 136,628 | $(4,302)$ | (3\%) |
| Gross Profit \% | 30.6\% | 22.1\% | 850 bps |  |
| Net Income (Loss) Attributable to JAKKS | $(3,247)$ | $(30,413)$ | 27,166 | NM |
| Diluted Earnings (Loss) Per Share | (0.14) | (1.33) | 1.19 | NM |
| Adjusted EBITDA | $(1,572)$ | $(6,847)$ | 5,275 | NM |

## PRODUCT CATEGORIES - NET SALES

(In US \$ millions)

|  | Q4 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | \$ $\Delta$ | \% $\Delta$ |
| Girls | 72.9 | 85.2 | (12.3) | (14\%) |
| Boys \& Other | 28.8 | 21.1 | 7.7 | 36\% |
| Seasonal | 19.9 | 22.5 | (2.6) | (12\%) |
| Halloween | 6.8 | 5.7 | 1.1 | 19\% |
| Preschool | 3.9 | 2.1 | 1.8 | 86\% |
| Total | 132.3 | 136.6 | (4.3) | (3\%) |

## PRODUCT CATEGORIES



Q4 2017 Net Sales As \% of Total


## 

## SEGMENT RESULTS

(In US \$ millions)
Q4 Net Sales


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## Q4 2018 RESULTS

(In US \$000's except per share data)

|  | Q4 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | \% of Sales | 2017 | \% of Sales | \% $\Delta$ |
| Net sales | 132,326 | 100\% | 136,628 | 100\% | (3\%) |
| Cost of sales | 91,840 | 69\% | 106,468 | 78\% | (14\%) |
| Gross profit | 40,486 | 31\% | 30,160 | 22\% | 34\% |
| SG\&A | 44,904 | 34\% | 56,740 | 41\% | (21\%) |
| Operating loss | $(4,418)$ | (3\%) | $(26,580)$ | (19\%) | NM |
| Interest expense, net | $(2,992)$ | (2\%) | $(2,322)$ | (2\%) | 29\% |
| Other income (expense), net | 5,310 | 4\% | (869) | (1\%) | NM |
| Provision for income taxes | 1,243 | 1\% | 716 | 0\% | 74\% |
| Net loss attributable to non-controlling interests | (96) | (0\%) | (74) | (0\%) | NM |
| Net loss attributable to JAKKS Pacific, Inc. | $(3,247)$ | (2\%) | $(30,413)$ | (22\%) | NM |
| Loss per share - diluted | \$ (0.14) |  | \$ (1.33) |  | NM |
| Adjusted EBITDA | $(1,572)$ | (1\%) | $(6,847)$ | (5\%) | NM |

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## Q4 2018 RESULTS

(in US \$ millions)

|  | Q4 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | \$ $\Delta$ | \% $\Delta$ |
| Cash Flow From Operations | (3.3) | 17.6 | (20.9) | (119\%) |
| Free Cash Flow | (5.5) | 13.1 | (18.6) | (142\%) |

## BALANCE SHEET HIGHLIGHTS

(In US \$ millions)

|  | As of December 31 |  | \$ $\Delta$ |
| :---: | :---: | :---: | :---: |
|  | 2018 | 2017 |  |
| Cash \& Cash Equivalents and Restricted Cash | 58.2 | 65.0 | (6.8) |
| Accounts Receivable, net | 122.3 | 142.5 | (20.2) |
| Inventory | 53.9 | 58.4 | (4.5) |
| Accounts Payable and Accrued Liabilities | 116.9 | 109.7 | 7.2 |
| Working Capital | 106.0 | 146.9 | (40.9) |

## 2019 OUTLOOK

- We expect more of the TRU business to be picked up by other retailers and we expect the big winners to be customers we have strong relationships with. We still have to anniversary shipments to TRU in the first quarter of 2018, but after that, the comparisons are easier
- 2019 is shaping up to be a content-rich year and we have licenses that we expect will drive sales
- We continue to focus on expanding our own IP, consistent with our strategic goal of having our own IP constitute a higher portion of our total sales
- Projected net sales to be up by approximately $5 \%$ with improved Adjusted EBITDA


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## 2019 LICENSED PRODUCT DRIVERS



Fancy Nancy


Toy Story 4


Little Mermaid


Frozen


Harry Potter


Becca's Bunch


Gigantosaurus


Godzilla


MegaMan


Sonic the Hedgehog


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## 2019 PRODUCT DRIVERS - JAKKS IP



TP Blaster Sheet Storm

Slap Ninja



MorfBoard E-Scoot


X-Power Dozer



THANK YOU

