FORM 10-QSB
(MARK ONE)
/X/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTER ENDED SEPTEMBER 30, 1996

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM $\qquad$ то $\qquad$

COMMISSION FILE NUMBER 0-28104
JAKKS PACIFIC, INC.
(EXACT NAME OF SMALL BUSINESS ISSUER AS SPECIFIED IN ITS CHARTER)

DELAWARE
(STATE OR OTHER JURISDICTION OF INCORPORATION OR ORGANIZATION)

24955 PACIFIC COAST HWY., \#B202, MALIBU, CA (ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)

95-4527222
(I.R.S. EMPLOYER IDENTIFICATION NO.)

90265
(ZIP CODE)
ISSUER'S TELEPHONE NUMBER, INCLUDING AREA CODE: (310) 456-7799
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Check whether the issuer (1) filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the past 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes X No

The number of shares outstanding of the Issuer's common stock is 3,984,949 (as of November 8, 1996).

FORM 10-QSB
September 30, 1996
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Condensed Consolidated Balance Sheet September 30, 1996 (Unaudited)

Assets

| assets |  |
| :---: | :---: |
| Cash | \$ 6,491, 311 |
| Accounts receivable | 2,212,048 |
| Inventory | 75,263 |
| Prepaid expenses and other | 1,449,200 |
| Total current assets | 10,227, 822 |
| Property and equipment, at cost | 1,098,438 |
| Less accumulated depreciation and amortization | 181, 582 |
| Net property and equipment | 916, 856 |
| Organization costs, net | 38,171 |
| Goodwill, net | 2,559,955 |
| Other | 29,486 |
| Total assets | \$13, 772, 290 |
| Liabilities and Stockholders' Equity |  |
| Current liabilities |  |
| Accounts payable and accrued expenses | \$ 1,625,638 |
| Reserve for returns and allowances | 244,386 |
| Income taxes payable | 281, 271 |
| Total current liabilities | 2,151,295 |
| Acquisition debt | 185, 367 |
| Deferred income taxes | 32,655 |
| Total liabilities | 2,369,317 |
| Commitments |  |
| Stockholders' equity |  |
| Preferred stock, \$.001 par value; 5,000 shares authorized, no shares issued | -- |
| Common stock, $\$ .001$ par value; 25,000,000 shares authorized; 3,984,949 shares issued and outstanding | 3,985 |
| Additional paid-in capital | 10,321, 295 |
| Retained earnings | 1,286,162 |
| Less unearned compensation from stock option grants | $\begin{array}{r} 11,611,442 \\ 208,469 \end{array}$ |
| Net stockholders' equity | 11,402,973 |
| Total liabilities and stockholders' equity | \$13, 772, 290 |

See accompanying notes to condensed consolidated financial statements.

|  | Three Months Ended 1995 | $\begin{gathered} \text { September 30, } \\ 1996 \end{gathered}$ | Nine Months |
| :---: | :---: | :---: | :---: |
| Net sales | \$3, 769, 000 | \$4,458, 458 | \$7,674, 958 |
| Cost of sales | 2,780, 000 | 2,654,552 | 4,614,510 |
| Gross profit | 989,000 | 1,803,906 | 3,060,448 |
| Selling, general and administrative expenses | 553, 000 | 1,144,306 | 2,240,805 |
| Income from operations | 436,000 | 659,600 | 819,643 |
| Other (income) and expense: |  |  |  |
| Interest expense | -- | 4,606 | 58,530 |
| Interest income | -- | (74, 782 ) | $(121,921)$ |
| Income before benefit from income taxes | 436,000 | 729,776 | 883, 034 |
| Provision for income taxes | 77,000 | $(101,333)$ | $(33,243)$ |
| Net income | \$ 359,000 | \$ 628,443 | \$ 849,791 |
| Net income per share | \$ 0.16 | \$ 0.15 | \$ 0.26 |
| Weighted average number of common and common equivalent shares outstanding | 2,191,923 | 4, 217, 722 | 3,271,999 |

See accompanying notes to condensed consolidated financial statements.


See accompanying notes to condensed consolidated financial statements.

The unaudited condensed consolidated financial statements as of September 30, 1996 and for the three and nine months then ended included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. However, the Company believes that the disclosures are adequate to prevent the information presented from being misleading. These financial statements should be read in conjunction with the financial statements and the notes thereto included in the Company's Form SB-2, which contains financial information for the period from April 1, 1995 (inception) through December 31, 1995, as filed with the SEC (file number 333-2048-LA) on May 1, 1996.

The information provided in this report reflects all adjustments (consisting solely of normal recurring accruals) that are, in the opinion of management, necessary to present fairly the results of operations for this period. The results for this period are not necessarily indicative of the results to be expected for the full year.

## Note 1 - Acquisition

Effective July 1, 1995, the Company acquired substantially all of the assets constituting the toy business of Justin Products Limited, a Hong Kong Corporation ("Justin"). Total consideration paid of $\$ 2,965,353$ consisted of cash, assumption of liabilities and the issuance of 89,600 shares of the Company's common stock.

Other consideration included percentage payments equal to $5 \%$ of the net sales of the acquired product lines during each of the calendar years 1995, 1996, and 1997, with minimums of $\$ 250,000$ for each of 1995 and 1996 , and $2.5 \%$ of net sales for each of the calendar years 1998 and 1999. Such payments are subject to offset against $\$ 500,000$ in cash consideration paid. The 1996 minimum payment has been discounted at $10 \%$ and is presented at net as a long-term liability.

Note 2 - Long-term debt
\$1,300,000 principal amount unsecured convertible promissory notes originally issued in February 1996 pursuant to a private placement were converted into 469,300 shares of the Company's common stock on the consummation of the initial public offering of the Company's common stock in May 1996. (See Note 5.)

Note 3 - Notes payable to officers
"Notes payable to officers" relates to officers and stockholders of the Company who advanced cash to the Company. Such notes bore interest at approximately 6\%, which was equal to the Applicable Federal Rate, as defined, in effect on the date of each advance. The notes were paid prior to their March 31, 1997 maturity.

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Notes to Condensed Consolidated Financial Statements (continued)
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    September 30, 1996
    Note 4 - Commitments
The Company entered into various license agreements whereby the Company may use certain entertainment properties in conjunction with its products. Such license agreements call for royalties to be paid at 10 to $12 \%$ of net sales with minimum guarantees and advance payments. Additionally, under one such license, the Company has committed to spend $12.5 \%$ of related net sales, not to exceed \$1,000,000, on advertising per year.

Future minimum royalty guarantees are as follows:

| 1996 | $\$ 190,000$ |
| :--- | ---: |
| 1997 | 284,000 |
| 1998 | 10,000 |
|  | $---\cdots-$ |
| Total | $\$ 484,000$ |

## Note 5 - Initial Public Offering

In May 1996, the Company issued $1,502,000$ shares of its Common Stock at a price of $\$ 6.25$ per share in connection with its Public Offering. Additional issued shares included 469,300 for the conversion of \$1,300,000 of unsecured subordinated convertible promissory notes and 13,649 shares issued to Justin. Net proceeds to the Company were $\$ 7,654,263$ after related issuance costs.

Note 6 - Road Champs, Inc. Asset Acquisition-Letter of Intent
The Company has signed a letter of intent to acquire certain of the assets comprising the toy business of Road Champs, Inc., a developer and marketer of die cast toy and collectible vehicle products. The terms of the transaction are not finalized and are subject to due diligence and continuing negotiations.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 1995 AND 1996

The following discussion and analysis should be read together with the Company's Condensed Consolidated Financial Statements and Notes thereto and Justin Product Limited's Condensed Financial Statements and Notes thereto which appear elsewhere herein.

## Overview

The Company commenced operations July 1, 1995 through the acquisition of substantially all of the assets comprising the toy business of Justin Products Limited ("Justin"), a Hong Kong Corporation, and the Company has included the results of the operations acquired from Justin in its consolidated financial statements from the effective date of the acquisition, July 1, 1995. In the absence of operating results prior to July 1, 1995, the inception date of the Company, the results of operations of the Company for the nine months ended September 30, 1996 are analyzed against pro forma results which include the results of Justin, the predecessor company, for the six month period ended June 30, 1995 due to the vast similarity in operations and product lines.

Results of Operations
Three Months Ended September 30, 1995 and 1996
Net income for the three months ended September 30, 1996 totaled $\$ 628,443$, or $\$ .15$ per share, compared to net income of $\$ 359,000$, or $\$ .16$ per share, for the comparable period in 1995. This variance is attributable to the following:

Net Sales. Net sales were $\$ 4,458,458$ in 1996 and $\$ 3,769,000$ in 1995, an increase of $\$ 689,458$ or $18.3 \%$. This increase in net sales was primarily the result of continued sales of Starr Model Agency dolls and accessories, youth electronics, and the new World Wrestling Federation action figures, as well as the launch of the Power Rangers ZEO products.

Gross Profit. Gross profit increased as a percentage of net sales from $26.2 \%$ in 1995 to $40.5 \%$ in 1996. This increase as a percentage of net sales was due to the increased sales of higher-margin dolls and action figures in 1996 as compared to 1995.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were $\$ 553,000$ in 1995 and $\$ 1,144,306$ in 1996, constituting $14.7 \%$ and $25.7 \%$ of net sales, respectively. The increase as a percentage of net sales was due primarily to the increase in the fixed portion of these expenses, predominantly staffing and infrastructure in support of increased operations. The overall dollar increase from 1995 to 1996 of $\$ 591,306$ was due to the increase in variable selling
expenses, including freight, sales commission and travel expenses, which is attributable to the significant increase in net sales, as well as to staffing and infrastructure additions for the Company.

Interest Expense. The Company had various interest-bearing notes outstanding during 1996, whereas there were none in 1995. Such notes included those issued pursuant to a private offering and notes issued to certain officers of the Company for cash advanced in the start-up of the Company.

Nine Months Ended September 30, 1995 and 1996
Net income for the nine months ended September 30, 1996 totaled \$849,791, or $\$ .26$ per share, compared to net income of $\$ 419,372$, or $\$ 383,743$ ( $\$ .18$ per share) on a pro forma basis which excludes non-recurring other income of $\$ 35,899$, for the comparable period in 1995. This variance is attributable to the following:

Net Sales. Net sales were $\$ 7,674,958$ in 1996 and $\$ 5,622,115$ in 1995, an increase of $\$ 2,052,583$, or $36.5 \%$. This increase in net sales was primarily the result of continued sales of Starr Model Agency dolls and accessories and youth electronics, as well as the introduction of new products including the new World Wrestling Federation action figures and the Power Rangers ZEO vehicles with figures.

Gross Profit. Gross profit increased as a percentage of net sales from $27.8 \%$ in 1995 to $39.9 \%$ in 1996. This increase as a percentage of net sales was due to the lower sales of lower-margin electronics and increased sales of higher-margin dolls and action figures in 1996 as compared to 1995.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were \$1,053,885 in 1995 and \$2,240, 805 in 1996, constituting $18.7 \%$ and $29.2 \%$ of net sales, respectively. The increase as a percentage of net sales was due primarily to the increase in the fixed portion of these expenses, predominantly staffing and infrastructure in support of increased operations. The overall dollar increase from 1995 to 1996 of $\$ 1,186,920$ was due primarily to the increase in variable selling expenses, including freight, sales commission and travel expenses, which is attributable to the significant increase in net sales, as well as to staffing and infrastructure additions for the Company.

Interest Expense. The Company had various interest-bearing notes outstanding during 1996, whereas there were none in 1995. Such notes included those issued pursuant to a private offering and notes issued to certain officers of the Company for cash advanced in the start-up of the Company.

Interest Income. The Company maintained significant cash balances in 1996, on which interest is earned as compared to 1995. Such balances resulted primarily from proceeds from the Company's initial public offering.

## Liquidity and Capital Resources

As of September 30, 1996 the Company had working capital of $\$ 8,076,527$ as compared to a deficit of $\$ 620,802$ at December 31, 1995. The improvement was due to the issuance of the convertible notes payable pursuant to a private offering and the issuance of the Company's common stock for cash pursuant to its initial public offering. During the nine months ended September 30, 1996, operating activities of the Company used cash of $\$ 1,017,941$, which resulted from an increase of $\$ 1,636,559$ in accounts receivable due to higher sales at the end of the third quarter of 1996 as compared to the end of fourth quarter of 1995, offset by net income and non-cash charges to income of $\$ 849,791$ and $\$ 213,117$, respectively. Such accounts receivable are primarily letters of credit in the process of collection.

Financing activities for the nine month period ended September 30, 1996 provided cash of $\$ 8,130,211$, due primarily to the issuance of convertible notes payable in the principal amount of $\$ 1,300,000$ and the gross proceeds from the issuance of the Company's common stock of $\$ 9,387,500$ in the Company's initial public offering. Offsetting the proceeds of these offerings were offering costs related to the notes as well as the initial public offering and the payment of acquisition debt related to the Justin acquisition and debt to officers of the Company. The convertible notes payable were converted in full at the consummation of the initial public offering.

The Company's investing activities for the nine month period ended September 30, 1996 were primarily related to the purchase of molds and tooling for its new line of World Wrestling Federation action figures and Power Ranger ZEO vehicles with figures. The Company, in keeping with its strategy to develop and market new products using entertainment properties and characters, is continually pursuing licenses for such usage and expects to continue to invest in this area.

Management believes that the existing cash resources and working capital and cash expected to be provided from operations will be sufficient to meet the cash needs of the Company for at least eighteen months. Although operating activities are expected to provide cash, to the extent the Company grows significantly in the future, its operating and investing activities may use cash and, consequently, such growth may require the Company to obtain additional sources of financing.

Item 1. Legal Proceedings
None
Item 2. Changes in Securities
None
Item 3. Defaults upon Senior Securities
None
Item 4. Submission of Matters to a Vote of Security Holders
None
Item 5. Other Information
None
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibit No
Description
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* 3.1 Restated Certificate of Incorporation of the Company
* 3.2 By-Laws of the Company
* 4.1 Form of certificate evidencing shares of Common Stock
* 4.2 Form of Representative's Warrant Agreement
* 4.3 Private Placement Financing Converted Shares

Registration Rights Agreement
Condensed Financial Statements of Justin Products
Limited, a Hong Kong Corporation, predecessor company of the Company

* Filed as an Exhibit to the Company's Registration Statement on Form SB-2 (File No. 333-2048-LA), or the Amendments thereto, and incorporated herein by reference.
(b) Reports on Form 8-K

No reports on Form 8-K were filed during the quarter ended September 30, 1996.

Pursuant to the requirements of the Securities Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

JAKKS PACIFIC, INC.
By: /s/ Joel M. Bennett
$\qquad$
Joel M. Bennett Chief Financial Officer

By: /s/ Jack Friedman

Jack Friedman President and Chief Executive Officer

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE COMPANY'S CONDENSED CONSOLIDATED BALANCE SHEET AND CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

9-MOS
DEC-31-1996
JAN-01-1996
SEP-30-1996
6, 491, 311
0
2,212,048
75,263
10, 227, 822
1, 098,438
181, 582
13,772, 290
2,151,295
185,367
0
0
3,985
11,398,988
13,772,290
$7,674,958$
7,674,958
$4,614,510$
4, 614,510
2,240,805
58,530
883, 034
33, 243
849, 791
0
0
849,791
0.26
0.26

# CONDENSED FINANCIAL STATEMENTS OF JUSTIN PRODUCTS LIMITED, A HONG KONG 

 CORPORATION, PREDECESSOR COMPANY OF THE REGISTRANTJUSTIN PRODUCTS LIMITED
Condensed Balance Sheet June 30, 1995 (Unaudited)

Assets

| Current Assets |  |
| :---: | :---: |
| Cash | \$ 115,401 |
| Accounts receivable, net | 785, 262 |
| Accounts receivable from related companies | 579,861 |
| Prepaid expenses | 19,661 |
| Total current assets | 1,500,185 |
| Property and equipment, net | 182,504 |
| Total assets | \$1, 682, 689 |
| Liabilities and Shareholders' Equity |  |
| Current liabilities |  |
| Accounts payable and accrued expenses | \$ 772,462 |
| Accounts payable to related companies | 321,441 |
| Total current liabilities | 1,093,903 |
| Shareholders' equity |  |
| Share capital - ordinary shares of HK\$1, 3,000,000 authorized; 2,300,000 issued and outstanding | 297,158 |
| Retained earnings | 291, 628 |
| Total shareholders' equity | 588,786 |
| Total liabilities and shareholders' equity | \$1, 682, 689 |

[^0]| Net sales | \$1, 853, 115 |
| :---: | :---: |
| Cost of sales | 1,280, 014 |
| Gross profit on sales | 573,101 |
| Selling, general and administrative expenses | 522,496 |
| Operating income | 50,605 |
| Other income |  |
| Interest income | 86 |
| Other | 35,899 |
|  | 35,985 |
| Net income | \$ 86,590 |

See accompanying notes to condensed financial statements.

| Operating activities |  |
| :---: | :---: |
| Net income | \$ 86,590 |
| Adjustments to reconcile net income to cash provided by operating activities |  |
| Depreciation | 60,876 |
| Net change in operating assets and liabilities | $(86,692)$ |
| Total adjustments | $(25,816)$ |
| Net cash provided by operating activities | 60,774 |
| Investing and financing activities | 0 |
| Net increase in cash | 60,774 |
| Cash in bank, beginning of period | 54,627 |
| Cash in bank, end of period | \$115, 401 |

See accompanying notes to condensed financial statements.

## JUSTIN PRODUCTS LIMITED

Notes to Condensed Financial Statements
September 30, 1995
The unaudited condensed financial statements of Justin Products Limited, a Hong Kong Corporation and predecessor of JAKKS Pacific, Inc., as of June 30, 1995 and for the six months then ended included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. However, the Company believes that the disclosures are adequate to prevent the information presented from being misleading. These financial statements should be read in conjunction with the financial statements and the notes thereto included as an exhibit in Form SB-2 of JAKKS Pacific, Inc., which contains financial information for the period from January 1, 1995 through June 30, 1995, as filed with the SEC (file number 333-2048-LA).

The information provided in this report reflects all adjustments (consisting solely of normal recurring accruals) that are, in the opinion of management, necessary to present fairly the results of operations for this period. The results for this period is not necessarily indicative of the results to be expected for the full year.


[^0]:    See accompanying notes to condensed financial statements.

