# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# Form 10-Q

(Mark one)

 $\checkmark$ 

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2005

or

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission file number: 0-28104

# **JAKKS Pacific, Inc.**

(Exact name of registrant as specified in its charter)

**Delaware** 

(State or other jurisdiction of incorporation or organization)

**95-4527222** (I.R.S. Employer Identification No.)

22619 Pacific Coast Highway Malibu, California (Address of principal executive offices)

90265

(Zip Code)

Registrant's telephone number, including area code: (310) 456-7799

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\square$  No o

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  $\square$  No or Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No  $\square$ 

The number of shares outstanding of the issuer's common stock is 26,924,523 (as of November 8, 2005).

## JAKKS PACIFIC, INC. AND SUBSIDIARIES

# INDEX TO QUARTERLY REPORT ON FORM 10-Q Quarter Ended September 30, 2005

# **ITEMS IN FORM 10-Q**

		Page
Facing page		
Part I	FINANCIAL INFORMATION	
<u>Item 1</u>	<u>Financial Statements</u>	2
	Condensed consolidated balance sheets — December 31, 2004 and September 30, 2005 (unaudited)	2
	Condensed consolidated statements of income for the three and nine months ended September 30, 2004	
	and 2005 (unaudited)	3
	Condensed consolidated statements of cash flows for the nine months ended September 30, 2004 and	
	<u>2005 (unaudited)</u>	4
	Notes to condensed consolidated financial statements (unaudited)	5
<u>Item 2</u>	Management's Discussion and Analysis of Financial Condition and Results of Operations	15
Item 3	Quantitative and Qualitative Disclosures About Market Risk	20
<u>Item 4</u>	Controls and Procedures	20
Part II	OTHER INFORMATION	
<u>Item 1</u>	<u>Legal Proceedings</u>	21
<u>Item 2</u>	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	None
Item 3	<u>Defaults Upon Senior Securities</u>	None

Item 4Submission of Matters to a Vote of Security Holders23Item 5Other Information23Item 6Exhibits24Signatures25EX-31.1EX-31.2

EX-32.1 EX-32.2

# DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

This report includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1934 and Section 21E of the Securities Exchange Act of 1934. For example, statements included in this report regarding our financial position, business strategy and other plans and objectives for future operations, and assumptions and predictions about future product demand, supply, manufacturing, costs, marketing and pricing factors are all forward-looking statements. When we use words like "intend," "anticipate," "believe," "estimate," "plan" or "expect," we are making forward-looking statements. We believe that the assumptions and expectations reflected in such forward-looking statements are reasonable, based on information available to us on the date hereof, but we cannot assure you that these assumptions and expectations will prove to have been correct or that we will take any action that we may presently be planning. We are not undertaking to publicly update or revise any forward-looking statement if we obtain new information or upon the occurrence of future events or otherwise.

# CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except share amounts)

	Dece	ember 31, 2004 (*)		mber 30, 2005 (naudited)
ASSETS	S	()	(	and and a second
Current assets				
Cash and cash equivalents	\$	176,544	\$	228,053
Marketable securities		19,047		
Accounts receivable, net of allowances for uncollectible accounts of \$7,058				
and \$2,766, respectively		102,266		144,334
Inventory, net		50,000		73,876
Prepaid expenses and other current assets		24,682		30,830
Total current assets		372,539		477,093
Property and equipment		<u> </u>		
Office furniture and equipment		6,823		7,253
Molds and tooling		28,818		31,059
Leasehold improvements		2,572		3,584
Total		38,213		41,896
Less accumulated depreciation and amortization		27,273		30,095
Property and equipment, net		10,940		11,801
Investment in video game joint venture		9,816		3,609
Goodwill, net		258,331		262,880
Trademarks, net		17,768		17,768
Intangibles and other, net		27,368		20,835
Total assets	\$	696,762	\$	793,986
LIABILITIES AND STOCK	noi dei	DC' EQUITY		
Current liabilities	HOLDEI	NS EQUIII		
Accounts payable	\$	53,641	\$	56.900
Accrued expenses	Ψ	55,335	Ψ	69,457
Reserve for sales returns and allowances		23,173		27,400
Income taxes payable		10,847		30,162
Total current liabilities	_	142,996		183,919
Deferred income taxes		4,281		4,237
Convertible senior notes		98,000		98,000
Total liabilities		245,277	<del></del>	286.156
Stockholders' equity		240,277	<u></u>	200,130
Preferred stock, \$.001 par value; 5,000,000 shares authorized; nil				
outstanding		_		
Common stock, \$.001 par value; 100,000,000 shares authorized; 26,234,016				
and 26,918,994 shares issued and outstanding, respectively		26		27
Additional paid-in capital		276,642		281,229
Retained earnings		176,564		231,043
Deferred compensation from restricted stock				(2,434)
Accumulated comprehensive loss		(1,747)		(2,035)
Total stockholders' equity		451,485		507,830
Total liabilities and stockholders' equity	\$	696,762	\$	793,986
	Ψ	050,702	Ψ	7 33,333

<sup>\*)</sup> Derived from audited financial statements

See accompanying notes to condensed consolidated financial statements.

# CONDENSED CONSOLIDATED STATEMENTS OF INCOME (In thousands, except per share data)

	Three Months Ended September 30, (Unaudited)			_	Nine Months Ended September 30, (Unaudited)			
		2004		2005		2004		2005
Net sales	\$	206,083	\$	233,500	\$	389,464	\$	495,266
Cost of sales		124,282		140,048		235,916		299,529
Gross profit		81,801		93,452		153,548		195,737
Selling, general and administrative expenses		51,884		46,234		110,426		120,229
Income from operations		29,917		47,218		43,122		75,508
Profit from video game joint venture		911		238		1,275		1,541
Other expense		_		(1,401)		_		(1,401)
Interest, net		(785)		251		(1,954)		17
Income before provision for income taxes		30,043		46,306		42,443		75,665
Provision for income taxes		6,788		13,553		9,393		21,186
Net income	\$	23,255	\$	32,753	\$	33,050	\$	54,479
Earnings per share — basic	\$	0.89	\$	1.22	\$	1.29	\$	2.04
Earnings per share — diluted	\$	0.76	\$	1.05	\$	1.14	\$	1.77

See accompanying notes to condensed consolidated financial statements.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)

	Nine Months Ended September 30, (Unaudited)				
		2004		2005	
CASH FLOWS FROM OPERATING ACTIVITIES					
Net income	\$	33,050	\$	54,479	
Adjustments to reconcile net income to net cash provided by operating activities:					
Depreciation and amortization		9,859		11,344	
Compensation for fully vested stock options		5,857		(2,355)	
Restricted stock compensation		2,695		1,542	
Write-off of investment in Chinese joint venture		_		1,401	
Loss on disposal of property and equipment		59		103	
Change in operating assets and liabilities					
Accounts receivable		(31,109)		(40,437)	
Inventory		1,468		(20,418)	
Prepaid expenses and other current assets		(3,531)		(1,795)	
Investment in video game joint venture		4,832		6,207	
Accounts payable		15,794		2,856	
Accrued expenses		38,328		23,867	
Reserve for sales returns and allowances		2,666		4,009	
Income taxes payable		7,380		19,315	
Deferred income taxes		(978)		(4,295)	
Total adjustments		53,320		1,344	
Net cash provided by operating activities		86,370		55,823	
CASH FLOWS FROM INVESTING ACTIVITIES					
Cash paid for net assets acquired, net of cash acquired		(68,063)		(20,610)	
Purchase of property and equipment		(4,565)		(5,491)	
Purchase of other assets		(2,137)		92	
Net sale (purchase) of marketable securities		(78)		19,047	
Net cash used by investing activities		(74,843)		(6,962)	
CASH FLOWS FROM FINANCING ACTIVITIES			-		
Proceeds from stock options exercised		2,148		2,968	
Repayment of long-term debt		(61)		_	
Net cash provided by financing activities		2,087		2,968	
Foreign currency translation adjustment				(320)	
Net increase (decrease) in cash and cash equivalents		13,614		51,509	
Cash and cash equivalents, beginning of period		118,182		176,544	
Cash and cash equivalents, end of period	\$	131,796	\$	228,053	
Supplemental disclosure of cash flow information:	<u> </u>		_		
Cash paid during the period for:					
Income taxes	\$	707	\$	7,792	
				<del></del> _	
Interest	\$	2,267	\$	2,267	

Non cash investing and financing activity:

In June 2004, the Company issued 749,005 shares of its common stock valued at approximately \$14.9 million in connection with the acquisition of Play Along, and in August 2004, the Company issued 25,749 shares of its common stock valued at approximately \$0.5 million in connection with the 2001 acquisition of Kidz Biz.

In September 2005, two executive officers acquired 215,982 shares of common stock in a cashless exercise through their surrender of an aggregate of 101,002 shares of restricted stock at a value of \$1.7 million. This restricted stock was subsequently retired by the Company.

See accompanying notes to condensed consolidated financial statements.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) September 30, 2005

### Note 1 — Basis of Presentation

The accompanying unaudited interim condensed consolidated financial statements included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations. However, the Company believes that the disclosures are adequate to prevent the information presented from being misleading. These financial statements should be read in conjunction with Management's Discussion and Analysis and the financial statements and the notes thereto included in the Company's Form 10-K/A, which contains financial information for the three years in the period ended December 31, 2004.

The information provided in this report reflects all adjustments (consisting solely of normal recurring items and the write-off of the investment in a Chinese joint venture) that are, in the opinion of management, necessary to present fairly the financial position and the results of operations for the periods presented. Interim results are not necessarily indicative of results to be expected for a full year.

The condensed consolidated financial statements include the accounts of JAKKS Pacific, Inc. and its wholly-owned subsidiaries.

### Note 2 — Business Segments, Geographic Data, Sales by Product Group, and Major Customers

The Company is a worldwide producer and marketer of children's toys and related products, principally engaged in the design, development, production and marketing of traditional toys, including boys' action figures, vehicles and playsets, craft and activity products, writing instruments, compounds, girls' toys, plush, construction toys, and infant and preschool toys, as well as pet treats, toys and related pet products. The Company's reportable segments are North America Toys, Pet Products and International.

The North America Toys segment, which includes the United States and Canada, and the International segment, which includes sales to non-North American markets, include the design, development, production and marketing of children's toys and related products, and Pet Products includes the design, development, production and marketing of pet treats, toys and related pet products.

Segment performance is measured at the operating income level. All sales are made to external customers, and general corporate expenses have been attributed to the North America Toy segment, which is a dominant segment. Segment assets are comprised of all assets, net of applicable reserves and allowances.

Results are not necessarily those that would be achieved were each segment an unaffiliated business enterprise. Information by segment and a reconciliation to reported amounts for the three and nine months ended September 30, 2004 and 2005 and as of December 31, 2004 and September 30, 2005 are as follows (in thousands):

	Three Months Ended September 30,				Nine Months Ended September 30,				l 
	2004 2005		2005	2004		2005		2005	
Net Sales									
North America Toys	\$ 185,731	\$	203,963		\$	351,000		\$	423,830
Pet Products	_		3,514			_			4,595
International	20,352		26,023			38,464			66,841
	\$ 206,083	\$	233,500		\$	389,464		\$	495,266

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

	Three Months Ended September 30,				Nine Months Ended September 30,		
	 2004 2005			2004		2005	
Operating Income							
North America Toys	\$ 26,962	\$	41,245	\$	38,863	\$	64,904
Pet Products	_		711		_		835
International	2,955		5,262		4,259		9,769
	\$ 29,917	\$	47,218	\$	43,122	\$	75,508

	De	ecember 31, 2004	Se	ptember 30, 2005
Assets				
North America Toys	\$	632,693	\$	693,549
Pet Products		_		11,949
International		64,069		88,488
	\$	696,762	\$	793,986

The following tables present information about the Company by geographic area as of December 31, 2004 and September 30, 2005 and for the three and nine months ended September 30, 2004 and 2005 (in thousands):

	1	December 31, 2004	ember 30, 2005
Long-lived Assets			
United States	\$	278,734	\$ 278,853
Hong Kong		30,484	33,539
Europe		2,783	 <u> </u>
	\$	312,001	\$ 312,392

		Three Months Ended September 30,			 Nine Months Ended September 30,		
	2	004		2005	 2004		2005
Net Sales by Geographic Area							
United States	\$	177,568	\$	198,369	\$ 340,063	\$	412,547
Europe		14,892		13,481	29,016		32,889
Canada		8,164		9,108	10,936		15,878
Hong Kong		1,226		6,830	2,469		20,431
Other		4,233		5,712	6,980		13,521
	\$	206,083	\$	233,500	\$ 389,464	\$	495,266

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

	 Three Months Ended September 30,				Nine Months Ended September 30,			
	 2004	004 2005		2004			2005	
Net Sales by Product Group								
Traditional Toys	\$ 182,523	\$	210,713	9	301,054	\$	426,230	
Craft/Activities/Writing Products	22,321		17,989		67,414		47,976	
Seasonal Products	1,239		1,284		20,996		16,465	
Pet Products	_		3,514		_		4,595	
	\$ 206,083	\$	233,500	5	389,464	\$	495,266	

# **Major Customers**

Net sales to major customers for the three and nine months ended September 30, 2004 and 2005 were approximately as follows (in thousands, except for percentages):

		Three Months End	ed September 30,			Nine Months Ended September 30,					
	20	2004		005	2	004	2005				
	Amount	Percentage of Net Sales	Amount	Percentage of Net Sales	Amount	Percentage of Net Sales	Amount	Percentage of Net Sales			
Wal-Mart	\$ 70,522	34.2%	\$ 75,604	32.4%	\$ 108,218	27.8%	\$ 131,545	26.6%			
Toys 'R' Us	24,677	12.0	34,553	14.8	39,580	10.2	54,831	11.1			
Target	18,597	9.0	21,493	9.2	26,722	6.9	50,060	10.1			
	\$ 113,796	55.2%	\$ 131,650	56.4%	\$ 174,520	44.9%	\$ 236,436	47.8%			

Wal-Mart accounts for a large percentage of the toy industry's sales at retail and the proportion of the Company's sales to Wal-Mart is consistent with this. No other customer accounted for more than 10% of the Company's total net sales.

At September 30, 2005 and December 31, 2004, the Company's three largest customers accounted for approximately 62.5% and 58.1%, respectively, of net accounts receivable. The concentration of the Company's business with a relatively small number of customers may expose the Company to material adverse effects if one or more of its large customers were to experience financial difficulty. The Company performs ongoing credit evaluations of its top customers and maintains an allowance for potential credit losses.

### Note 3 — Marketable Securities

At September 30, 2005, the Company had no marketable securities. At December 31, 2004 the cost of marketable securities approximated fair market value.

#### Note 4 — Inventories

Net inventories include the ex-factory cost of goods, in-bound freight, duty and warehouse costs and are stated at the lower of cost (first-in, first-out) or market and consist of the following (in thousands):

	December 31, 2004	September 30, 2005
Raw materials	\$ 1,	557 \$ 5,344
Finished goods	48,4	443 68,532
	\$ 50,0	9000 \$ 73,876

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### Note 5 — Revenue Recognition and Reserve for Sales Returns and Allowances

Revenue is recognized upon the shipment of goods to customers or their agents, depending on terms, provided that there are no uncertainties regarding customer acceptance, the sales price is fixed or determinable, and collectibility is reasonably assured and not contingent upon resale.

Generally, the Company does not allow for product returns. It provides a negotiated allowance for breakage or defects to its customers, which is recorded when the related revenue is recognized. However, the Company does make occasional exceptions to this policy and consequently accrues a return allowance in gross sales based on historic return amounts and management estimates. The Company also will occasionally grant credits to facilitate markdowns and sales of slow moving merchandise. These credits are recorded as a reduction of gross sales at the time of occurrence.

The Company also participates in cooperative advertising arrangements with some customers, whereby it allows a discount from invoiced product amounts in exchange for customer purchased advertising that features the Company's products. Typically, these discounts range from 1% to 6% of gross sales, and are generally based on product purchases or on specific advertising campaigns. Such amounts are accrued when the related revenue is recognized or when the advertising campaign is initiated. These cooperative advertising arrangements are accounted for as direct selling expenses.

The Company's reserve for sales returns and allowances amounted to \$27.4 million as of September 30, 2005, compared to \$23.2 million as of December 31, 2004. The increase was due primarily to the overall increase in net sales including an increase in sales of electronic products which have higher defective rates than the Company's other products.

#### Note 6 — Convertible Senior Notes

In June 2003, the Company sold an aggregate of \$98.0 million of 4.625% Convertible Senior Notes due June 15, 2023 and received net proceeds of approximately \$94.4 million. The notes may be converted at the option of the holders into shares of the Company's common stock at any time at an initial conversion price of \$20.00 per share, subject to certain circumstances. The notes provide for the cash payment of interest at an annual rate of 4.625% of the principal amount at issuance, from the issue date to June 15, 2010, payable on June 15 and December 15 of each year. After June 15, 2010, interest will accrue on the outstanding notes until maturity. At maturity, the Company will redeem the notes at their accreted principal amount, which will be equal to \$1,811.95%) per \$1,000 principal amount at issuance.

The Company may redeem the notes at its option in whole or in part beginning on June 15, 2010, at 100% of their accreted principal amount plus accrued and unpaid interest, if any, payable in cash. Holders of the notes may also require the Company to repurchase all or part of their notes on June 15, 2010, for cash, at a repurchase price of 100% of the principal amount per note plus accrued and unpaid interest, if any. Holders of the notes may also require the Company to repurchase all or part of their notes on June 15, 2013 and June 15, 2018 at a repurchase price of 100% of the accreted principal amount per note plus accrued and unpaid interest, if any, and may be paid in cash, in shares of common stock or a combination of cash and shares of common stock.

## Note 7 — Income Taxes

Provision for income taxes included Federal, state and foreign income taxes at effective tax rates of 22.1% in 2004 and 28.0% in 2005, benefiting from a flat 17.5% Hong Kong Corporation Tax on the Company's income arising in, or derived from, Hong Kong for each of 2004 and 2005. The increase in the effective tax rate in 2005 is due to a greater proportion of taxable income generated in the United States. As of September 30, 2005, the Company had net deferred tax assets of approximately \$6.2 million for which no

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

allowance has been provided since, in the opinion of management, realization of the future benefit is probable. In October 2004, the American Jobs Creation Act of 2004 (the "AJC Act") was signed into law. The AJC Act creates a one-time incentive for U.S. corporations to repatriate undistributed earnings from their international subsidiaries by providing an 85% dividends-received deduction for certain international earnings. The deduction is available to corporations during the tax year that includes October 2004 or in the immediately subsequent tax year. The Company is in the process of evaluating how much, if any, of its international earnings it will repatriate under the provisions of the AJC Act.

# Note 8 — Earnings Per Share

The following table is a reconciliation of the weighted average shares used in the computation of basic and diluted earnings per share for the periods presented (in thousands, except per share data):

		Three Months	Ended September 30,			
	2004			2005		
Income	Weighted Average Shares	Per-Share	Income	Weighted Average Shares	Per-	Share
\$ 23,255	26,167	\$ 0.89	\$ 32,753	26,778	\$	1.22
877	4,900		801	4,900		
_	852		_	410		
\$ 24,132	31,919	\$ 0.76	\$ 33,554	32,088	\$	1.05
		Ni M	E d- d C			
	2004	Nine Months I	Ended September 30,	2005		
Income	Weighted Average Shares	Per-Share	Income	Weighted Average Shares	Per-	Share
\$ 33,050	25,650	\$ 1.29	\$ 54,479	26,673	\$	2.04
2,648	4,900		2,448	4,900		
_ <u></u>	693			609		
	· ·					
\$ 35,698	31,243	\$ 1.14	\$ 56,927	32,182	ф	1.77
	\$ 23,255  877 ——  \$ 24,132  Income  \$ 33,050  2,648 ——	Neighted Average	Tricome   Shares   Per-Share	Income         Weighted Average Shares         Per-Share         Income           \$ 23,255         26,167         \$ 0.89         \$ 32,753           877         4,900         801           —         852         —           \$ 24,132         31,919         \$ 0.76         \$ 33,554           Nine Months Ended September 30,         2004           Weighted Average Shares         Per-Share         Income           \$ 33,050         25,650         \$ 1.29         \$ 54,479           2,648         4,900         2,448           —         693         —	Tricome   Shares   Per-Share   Income   Shares   Per-Share   Income   Shares   Per-Share   Income   Shares   Shares   Per-Share   Income   Shares   Shares	The color of the

Basic earnings per share has been computed using the weighted average number of common shares outstanding. Diluted earnings per share has been computed using the weighted average number of common shares and common share equivalents outstanding (which consist of warrants, options, and convertible debt to the extent they are dilutive).

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### Note 9 — Common Stock and Preferred Stock

The Company has 105,000,000 authorized shares of stock consisting of 100,000,000 shares of \$.001 par value common stock and 5,000,000 shares of \$.001 par value preferred stock.

During the nine months ended September 30, 2005, the Company issued 245,000 shares of restricted stock to two executive officers and five non-employee directors of the Company at a value of approximately \$5.2 million. The Company also issued 540,980 shares of common stock on the exercise of options for a total of \$4.7 million, including 215,982 shares of common stock acquired by two executive officers in a cashless exercise through their surrender of an aggregate of 101,002 shares of restricted stock at a value of \$1.7 million. This restricted stock was subsequently retired by the Company.

In August 2004, the Company issued 25,749 shares of its common stock valued at approximately \$0.5 million in connection with the 2001 acquisition of Kidz Biz.

In June 2004, the Company issued 749,005 shares of its common stock valued at \$14.9 million in connection with the acquisition of the assets of Play Along, Inc., Play Along (Hong Kong) Limited and PA Distribution, Inc. (collectively, "Play Along") (Note 10).

In February 2003, the Company's Board of Directors approved a buyback of up to \$20.0 million of its common stock. During 2003, the Company repurchased and retired 554,500 shares of its common stock at an aggregate cost of approximately \$6.1 million. Although there were no common stock repurchases during 2004 and 2005, the Company evaluates buyback opportunities on an ongoing basis and will buy back the approximately \$13.9 million of common stock still available under the buyback program if and when it deems such a repurchase to be in the Company's best interests.

### Note 10 — Business Combinations and Chinese Joint Venture

On June 13, 2005, the Company purchased substantially all of the operating assets and assumed certain liabilities relating to the Pet Pal line of pet products, including toys, treats and related pet products. The total initial purchase price of \$10.6 million was paid in cash. In addition, the Company agreed to pay an earn-out of up to an aggregate amount of \$25.0 million in cash based on the achievement of certain financial performance criteria, which will be recorded as goodwill when and if earned. Goodwill of \$4.3 million arose from this transaction, which represents the excess of the purchase price over the fair value of assets acquired less the liabilities assumed. This acquisition expands the Company's product offerings and distribution channels. The Company's results of operation have included Pet Pal from the date of acquisition. Proforma results of operations are not provided since the amounts are not material to the consolidated results of operations.

In June 2004, the Company purchased substantially all of the assets and assumed certain liabilities of Play Along. The total initial purchase price of \$85.7 million consisted of cash paid in the amount of \$70.8 million and the issuance of 749,005 shares of the Company common stock valued at \$14.9 million and resulted in goodwill of \$57.0 million. In addition, the Company agreed to pay an earn-out of up to \$10.0 million per year for the four calendar years following the acquisition up to an aggregate amount of \$30.0 million based on the achievement of certain financial performance criteria which will be recorded as goodwill when and if earned. For the year ended December 31, 2004, \$10.0 million of the earn-out was earned and recorded as goodwill as of December 31, 2004. Accordingly, the annual maximum earn-out for the remaining three years through December 31, 2007 is approximately \$6.7 million, or an aggregate of \$20.0 million. Play Along designs and produces traditional toys, which it distributes domestically and internationally. This acquisition expands the Company's product offerings in the pre-school area and brings it new product development and marketing talent. The Company's results of operations have included Play Along from the date of acquisition.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

The total amount of goodwill from the Play Along acquisition is expected to be deductible for income tax purposes. The total purchase price, including the earn-out of \$10.0 million earned in 2004, was allocated based on studies and valuations performed to the estimated fair value of assets acquired and liabilities assumed, as set forth in the following table:

Estimated fair value (in thousands):	
Current assets acquired	\$ 24,063
Property and equipment, net	546
Other assets	3,184
Liabilities assumed	(22,250)
Intangible assets other than goodwill	22,100
Goodwill	68,043
	\$ 95,686

The following unaudited pro forma information represents the Company's consolidated results of operations as if the acquisition of Play Along had occurred on January 1, 2004 and after giving effect to certain adjustments including the elimination of certain general and administrative expenses and other income and expense items not attributable to on-going operations, interest expense, and related tax effects. Such pro forma information does not purport to be indicative of operating results that would have been reported had the acquisitions of Play Along occurred on January 1, 2004 or future operating results (in thousands, except per share data).

Nine Months

	Ended tember 30, 2004
Net Sales	\$ 434,150
Net income	\$ 33,719
Earnings per share — basic	\$ 1.29
Weighted average shares outstanding — basic	 26,092
Earnings per share — diluted	\$ 1.16
Weighted average shares and equivalents outstanding — diluted	 31,243

During 2005, the Company wrote off its \$1.4 million investment in a Chinese joint venture to Other Expense based on its determination that none of the value would be realized.

### Note 11 — Goodwill

The changes in the carrying amount of goodwill for the nine months ended September 30, 2005 are as follows (in thousands):

Balance at beginning of period	\$ 258,331
Goodwill acquired during the period (See Note 10)	4,294
Adjustments to goodwill during the period	255
Balance at end of period	\$ 262,880

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

# Note 12 — Intangible Assets

Intangible assets consist primarily of licenses, product lines, debt offering costs from the Company's convertible senior notes and trademarks. Amortized intangible assets are included in the Intangibles and other, net, in the accompanying balance sheets. Trademarks is disclosed separately in the accompanying balance sheets. Intangible assets are as follows (in thousands):

		December 31, 2004					September 30, 2005					
	Useful Lives	s Carrying mount		Accumulated Amortization		Net Gross Carrying Amount Amount		Accumulated Amortization		Net Amount		
Amortized Intangible Assets:												
Licenses	Varies	\$ 22,435	\$	(5,169)	\$ 17,266	\$	23,635	\$	(10,318)	\$ 13,317		
Product lines	Varies	17,700		(16,732)	968		17,700		(17,458)	242		
Customer relationships	Varies	1,300		(389)	911		1,846		(612)	1,234		
Non-compete/ Employment												
contracts	Varies	2,748		(344)	2,404		2,748		(871)	1,877		
Debt offering costs	20 Years	 3,705		(292)	3,413		3,705		(430)	3,275		
Total amortized intangible												
assets		47,888		(22,926)	24,962		49,634		(29,689)	19,945		
Unamortized Intangible												
Assets:												
Trademarks	indefinite	17,768		N/A	17,768		17,768		N/A	17,768		
Total		\$ 65,656	\$	(22,926)	\$ 42,730	\$	67,402	\$	(29,689)	\$ 37,713		

For the three and nine months ended September 30, 2005, the Company's aggregate amortization expense related to intangible assets was \$2.3 million and \$6.7 million, respectively.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

#### Note 13 — Employee Stock-based Compensation

At September 30, 2005, the Company had stock-based employee compensation plans and accounted for those plans under the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees," and related Interpretations. Generally, stock-based employee compensation cost is not reflected in net income, as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of grant. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS 123 to stock-based employee compensation (in thousands, except per share data):

	Three Months Ended September 30,			 Nine Months Ended September 30,			
		2004		2005	2004		2005
Net income, as reported	\$	23,255	\$	32,753	\$ 33,050	\$	54,479
Add(deduct): Stock-based employee compensation expense included in							
reported net income, net of related tax effects		1,088		(669)	4,562		(1,696)
Deduct: Total stock-based employee compensation expense determined							
under fair value method for all awards, net of related tax effects		(1,140)		(677)	(3,285)		(2,132)
Pro forma net income	\$	23,203	\$	31,407	\$ 34,327	\$	50,651
Earnings per share:							
Basic — as reported	\$	0.89	\$	1.22	\$ 1.29	\$	2.04
Basic — pro forma	\$	0.89	\$	1.17	\$ 1.34	\$	1.90
Diluted — as reported	\$	0.76	\$	1.05	\$ 1.14	\$	1.77
Diluted — pro forma	\$	0.75	\$	1.00	\$ 1.18	\$	1.65

In 2004 and 2005, the fair value of each employee option grant was estimated on the date of grant using the Black-Scholes option-pricing model with the following assumptions used: risk-free rate of interest of 1.75% and 3.75%, respectively; dividend yield of 0%, with volatility of 137.9% and 131.7%, respectively; and expected lives of five years.

### Note 14 — Comprehensive Income

The table below presents the components of the Company's comprehensive income for the three and nine months ended September 30, 2004 and 2005 (in thousands):

	Three Months Ended September 30,			_	Nine Months Ended September 30,			
		2004		2005	_	2004		2005
Net income	\$	23,255	\$	32,753	\$	33,050	\$	54,479
Other comprehensive income (loss):								
Foreign currency translation adjustment		67		(105)		(103)		(288)
Other comprehensive income (loss)		67		(105)		(103)		(288)
Comprehensive income	\$	23,322	\$	32,648	\$	32,947	\$	54,191

# Note 15 — Recent Accounting Pronouncement

The Company uses the intrinsic-value method of accounting for stock options granted to employees. As required by the Company's existing stock plans, stock options are granted at or above the fair market value of

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS — (Continued) (Unaudited)

the Company's common stock on the grant date, and, accordingly, no compensation expense is recognized for these grants in the consolidated statements of operations. The Company records compensation expense related to other stock-based awards, such as restricted stock grants, over the vesting period of the award. In December 2004, the FASB issued SFAS 123 (revised 2004), "Share-Based Payment" ("SFAS 123(R)"), which requires companies to measure all employee stock-based compensation using a fair value method and record such expense in its consolidated financial statements, and requires additional accounting and disclosure related to the income tax and cash flow effects resulting from share-based payment arrangements. SFAS 123(R) will be effective for the Company as of January 1, 2006. The adoption of SFAS 123(R)'s fair value method will have an impact on the Company's results of operations, although it will have no impact on its overall financial position. While the Company cannot estimate the level of share-based payments to be issued in the future, based on the stock options that are outstanding as of September 30, 2005, the Company expects that the adoption of SFAS 123(R) will result in a non-cash charge to operations in 2006 of approximately \$3.2 million. In addition, there will be additional expense for options granted in future periods.

### Note 16 — Litigation

In October 2004, the Company was named as a defendant in a lawsuit commenced by WWE (the "WWE Action"). The complaint also named as defendants, among others, the joint venture with THQ Inc., certain of the Company's foreign subsidiaries and the Company's three executive officers. In November 2004, several purported class action lawsuits were filed in the United States District Court for the Southern District of New York (the "Class Actions"), alleging damages associated with the facts alleged in the WWE Action.

The Company believes that the claims in the WWE Action and the Class Actions are without merit and it intends to defend vigorously against them. Because these actions are in their preliminary stages, however, the Company cannot give any assurance as to the outcome of the actions, nor can it estimate the range of its potential losses.

Three shareholder derivative actions have also been filed against the Company, nominally, and against certain of the Company's Board members (the "Derivative Actions"). The Derivative Actions seek to hold the individual defendants liable for damages allegedly caused to the Company by their actions, and, in one of the Derivative Actions, seeks restitution to the Company of profits, benefits and other compensation obtained by them.

The Company is a party to, and certain of its property is the subject of, various other pending claims and legal proceedings that routinely arise in the ordinary course of its business, but the Company does not believe that any of these claims or proceedings will have a material effect on its business, financial condition or results of operations.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of financial condition and results of operations should be read together with our Condensed Consolidated Financial Statements and Notes thereto which appear elsewhere herein.

### **Recent Developments**

On June 13, 2005, we purchased substantially all of the operating assets and assumed certain liabilities relating to the Pet Pal line of pet products, including toys, treats and related pet products. The total initial purchase price of \$10.6 million was paid in cash. In addition, we agreed to pay an earn-out of up to an aggregate amount of \$25.0 million in cash based on the achievement of certain financial performance criteria, which will be recorded as goodwill when and if earned. Goodwill of \$4.3 million arose from this transaction, which represents the excess of the purchase price over the fair value of assets acquired less liabilities assumed. This acquisition expands our product offerings and distribution channels. Our results of operations have included Pet Pal from the date of acquisition.

In June 2004, we purchased substantially all of the assets and assumed certain liabilities from Play Along. The total initial purchase price of \$85.7 million consisted of cash paid in the amount of \$70.8 million and the issuance of 749,005 shares of our common stock valued at \$14.9 million and resulted in goodwill of \$57.0 million. In addition, we agreed to pay an earn-out of up to \$10.0 million per year for the four calendar years following the acquisition up to an aggregate amount of \$30.0 million based on the achievement of certain financial performance criteria which will be recorded as goodwill when and if earned. For the year ended December 31, 2004, \$10.0 million of the earn-out was earned and recorded as goodwill as of December 31, 2004. Accordingly, the annual maximum earn-out for the remaining three years through December 31, 2007 is approximately \$6.7 million, or an aggregate of \$20.0 million. Play Along designs and produces traditional toys, which it distributes domestically and internationally. This acquisition expands our product offerings in the preschool area and brings new product development and marketing talent to us. Our results of operations have included Play Along from the date of acquisition.

# **Results of Operations**

The following unaudited table sets forth, for the periods indicated, certain statement of income data as a percentage of net sales.

	Three Mo Ended September		Nine Mor Endec Septembe	l
	2004	2005	2004	2005
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	60.3	60.0	60.6	60.5
Gross profit	39.7	40.0	39.4	39.5
Selling, general and administrative expenses	25.1	19.8	28.3	24.2
Income from operations	14.6	20.2	11.1	15.3
Profit from video game joint venture	0.4	0.1	0.3	0.3
Other expense	_	(0.6)	_	(0.3)
Interest, net	(0.4)	0.1	(0.5)	
Income before provision for income taxes	14.6	19.8	10.9	15.3
Provision for income taxes	3.3	5.8	2.4	4.3
Net income	11.3%	14.0%	<u>8.5</u> %	11.0%

#### Comparison of the Three Months Ended September 30, 2005 and 2004

Net Sales. Net sales were \$233.5 million in 2005 compared to \$206.1 million in 2004, representing an increase of 13.3%. The increase in net sales was primarily due to an increase in sales of our Traditional Toy products of \$20.3 million, with increases in WWE action figures and accessories, wheels products, Cabbage Patch Kids, Doodle Bear, and Sky Dancers, offset in part by decreases in TV Games, Care Bears and other action figures, and an increase in International sales of \$6.6 million, including an increase in sales of TV Games, partially offset by decreases in sales of our Crafts and Activities and Writing instruments of \$2.8 million. Additionally, net sales included approximately \$3.3 million of the Pet Pal line of products, which we acquired in June 2005.

*Gross Profit.* Gross profit increased \$11.7 million, or 14.2%, to \$93.5 million, or 40.0% of net sales, in 2005 from \$81.8 million, or 39.7% of net sales, in 2004. The overall increase in gross profit was attributable to the increase in net sales. Gross profit margin increased by 0.3% from 2004 due to royalty expense having decreased as a percentage of net sales due to changes in the product mix to more products with lower royalty rates or proprietary products with no royalties, from products with higher royalty rates, offset in part by higher product costs and tool and mold amortization.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were \$46.2 million in 2005 and \$51.9 million in 2004, constituting 19.8% and 25.1% of net sales, respectively. The overall decrease of \$5.7 million in such costs was primarily due to decreases in general and administrative expenses (\$4.1 million) and stock-based compensation (\$3.1 million), offset in part by an increase in other direct selling expenses (\$0.8 million) and amortization expense related to intangible assets other than goodwill acquired in the Play Along acquisition. The decrease in general and administrative expenses is primarily due to a decrease in legal costs (\$4.5 million) and bad debt expense (\$1.1 million), offset in part by an increase in bonus expense (\$1.2 million). Comparable grants of restricted stock awards and the increase in the price of our common stock in 2004 compared to a decrease in the price of our common stock in 2005 resulted in a stock-based compensation benefit of \$0.7 million in 2005 compared to a charge of \$2.5 million in 2004. The increase in direct selling expenses is primarily due to increased sales volume incurred during the quarter, partially offset by a decrease in advertising and promotional expenses of \$0.5 million in 2005 in support of the sell-through of our various products at retail. We produce and air television commercials in support of several of our product lines. From time to time, we may increase or decrease our advertising efforts, if we deem it appropriate for particular products.

*Profit from Video Game Joint Venture.* Profit from our video game joint venture in 2005 was \$0.2 million, as compared to \$0.9 million in 2004, due to the release of one new game and stronger carryover sales of existing titles in 2005, offset by the payment of \$0.8 million to THQ for their share of the profit on our sales of WWE themed TV Games, compared to 2004, in which period one new game was released.

*Other Expense.* Other expense in 2005 of \$1.4 million relates to the write-off of an investment in a Chinese joint venture. There were no such expenses in 2004.

*Interest, Net.* Interest income increased due to higher average cash balances and higher interest rates during 2005 compared to 2004. Interest expense of \$1.1 million for the convertible senior notes payable was comparable to 2004.

Provision for Income Taxes. Provision for income taxes included Federal, state and foreign income taxes at effective tax rates of 22.6% in 2004 and 29.3% in 2005, benefiting from a flat 17.5% Hong Kong Corporation Tax on our income arising in, or derived from, Hong Kong for each of 2004 and 2005. The increase in the effective tax rate in 2005 is due to a greater proportion of taxable income generated in the United States. As of September 30, 2005, we had net deferred tax assets of approximately \$6.2 million for which no allowance has been provided since, in the opinion of management, realization of the future benefit is probable. In October 2004, the American Jobs Creation Act of 2004 (the "AJC Act") was signed into law. The AJC Act creates a one-time incentive for U.S. corporations to repatriate undistributed earnings from their international subsidiaries by providing an 85% dividends-received deduction for certain international earnings. The deduction is available to corporations during the tax year that includes October 2004 or in the immediately subsequent tax year. The Company is in the process of evaluating how much, if any, of its international earnings it will repatriate under the provisions of the AJC Act.

#### Comparison of the Nine Months Ended September 30, 2005 and 2004

Net Sales. Net sales were \$495.3 million in 2005 compared to \$389.5 million in 2004, representing an increase of 27.2%. The increase in net sales was primarily due to an increase in sales of our Traditional Toy products of \$89.0 million, with increases in WWE action figures and accessories and wheels products, offset in part by decreases in TV Games and other action figures, and the addition of \$54.8 million in sales from product lines acquired in our Play Along acquisition, and an increase in International sales of \$33.3 million, including an increase in sales of TV Games, partially offset by decreases in sales of our Crafts and Activities and Writing instruments of \$16.5 million and our Seasonal products of \$4.4 million. Our Funnoodle line was adversely impacted by competition at retail in 2005. The Company has secured alternate sources of manufacturing for the Funnoodle products resulting in lower costs which it expects will enable it to expand distribution of this product line in 2006. Additionally, net sales included approximately \$4.4 million of Pet Pal products.

With the addition of Play Along, in addition to our other on-going initiatives in product development and marketing, we believe that the increased level of net sales of Traditional Toys should continue throughout 2005.

*Gross Profit.* Gross profit increased \$42.2 million, or 27.5%, to \$195.7 million, or 39.5% of net sales, in 2005 from \$153.5 million, or 39.4% of net sales, in 2004. The overall increase in gross profit was attributable to the increase in net sales. Gross profit margin remained comparable to 2004 with royalty expense having increased as a percentage of net sales due to changes in the product mix to more products with higher royalty rates from products with lower royalty rates or proprietary products with no royalties and the write-off of advances and guarantees related to expired or discontinued licenses in 2005, offset in part by lower product costs and tool and mold amortization.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were \$120.2 million in 2005 and \$110.4 million in 2004, constituting 24.2% and 28.3% of net sales, respectively. The overall increase of \$9.8 million in such costs was primarily due to increases in direct selling expenses (\$13.4 million), product development costs (\$2.6 million), general and administrative expenses (\$0.3 million), and amortization expense related to intangible assets other than goodwill. Comparable grants of restricted stock awards and the increase in the price of our common stock in 2004 compared to a decrease in the price of our common stock in 2005 resulted in a stock-based compensation benefit of \$0.8 million in 2005 compared to charges of \$8.5 million in 2004. The increase in general and administrative expenses is primarily due to additional overhead related to the operations of Play Along and an increase in donation expense (\$1.5 million), offset in part by decreases in legal costs (\$3.7 million) and bad debt expense (\$1.9 million). The increase in direct selling expenses is primarily due to an increase in advertising and promotional expenses of \$13.2 million in 2005 in support of the sell-through of our various products at retail. We produce and air television commercials in support of several of our product lines. From time to time, we may increase or decrease our advertising efforts, if we deem it appropriate for particular products.

*Profit from Video Game Joint Venture.* Profit from our video game joint venture in 2005 was \$1.5 million, as compared to \$1.3 million in 2004, due to the release of two new games and stronger sales of existing titles in 2005 offset by the payment of \$0.8 million to THQ for their share of profit on our sales of WWE themed TV Games compared to 2004, in which period one new game was released.

*Other Expense*. Other expense in 2005 of \$1.4 million relates to the write-off of an investment in a Chinese joint venture. There were no such expenses in 2004.

*Interest, Net.* Interest income increased due to higher average cash balances and higher interest rates during 2005 compared to 2004. Interest expense of \$3.4 million for the convertible senior notes payable was comparable to 2004.

*Provision for Income Taxes.* Provision for income taxes included Federal, state and foreign income taxes at effective tax rates of 22.1% in 2004 and 28.0% in 2005, benefiting from a flat 17.5% Hong Kong Corporation Tax on our income arising in, or derived from, Hong Kong for each of 2004 and 2005. The increase in the effective tax rate in 2005 is due to a greater proportion of taxable income generated in the United States. As of September 30, 2005, we had net deferred tax assets of approximately \$6.2 million for

which no allowance has been provided since, in the opinion of management, realization of the future benefit is probable. In October 2004, the American Jobs Creation Act of 2004 (the "AJC Act") was signed into law. The AJC Act creates a one-time incentive for U.S. corporations to repatriate undistributed earnings from their international subsidiaries by providing an 85% dividends-received deduction for certain international earnings. The deduction is available to corporations during the tax year that includes October 2004 or in the immediately subsequent tax year. The Company is in the process of evaluating how much, if any, of its international earnings it will repatriate under the provisions of the AJC Act.

### Seasonality and Backlog

The retail toy industry is inherently seasonal. Generally, our sales have been highest during the third and fourth quarters, and collections for those sales have been highest during the succeeding fourth and first fiscal quarters. Sales of writing instrument products are likewise seasonal with sales highest during the second and third quarters, as are our Go Fly a Kite, Funnoodle and Storm outdoor products, which are largely sold in the first and second quarters. Our working capital needs have been highest during the third and fourth quarters.

While we have taken steps to level sales over the entire year, sales are expected to remain heavily influenced by the seasonality of our toy products. The result of these seasonal patterns is that operating results and demand for working capital may vary significantly by quarter. Orders placed with us for shipment are cancelable until the date of shipment. The combination of seasonal demand and the potential for order cancellation makes accurate forecasting of future sales difficult and causes us to believe that backlog may not be an accurate indicator of our future sales. Similarly, financial results for a particular quarter may not be indicative of results for the entire year.

#### **Recent Accounting Pronouncement**

We use the intrinsic-value method of accounting for stock options granted to employees. As required by our existing stock plans, stock options are granted at or above the fair market value of our common stock on the grant date, and, accordingly, no compensation expense is recognized for these grants in the consolidated statements of operations. We record compensation expense related to other stock-based awards, such as restricted stock grants, over the vesting period of the award. In December 2004, SFAS 123 (revised 2004), "Share-Based Payment" ("SFAS 123(R)") was issued, and it requires companies to measure all employee stock-based compensation awards using a fair value method and record such expense in its consolidated financial statements, and requires additional accounting and disclosure related to the income tax and cash flow effects resulting from share-based payment arrangements. SFAS 123(R) will be effective for us as of January 1, 2006. The adoption of SFAS 123(R)'s fair value method will have an impact on our results of operations, although it will have no impact on our overall financial position. While we cannot estimate the level of share-based payments to be issued in the future, based on the stock options that are outstanding as of September 30, 2005, we expect that the adoption of SFAS 123(R) will result in a non-cash charge to operations in 2006 of approximately \$3.2 million. In addition, there will be additional expense for options granted in future periods.

#### **Liquidity and Capital Resources**

As of September 30, 2005, we had working capital of \$293.2 million compared to \$229.5 million as of December 31, 2004. This increase was primarily attributable to our operating results.

Operating activities provided net cash of \$55.8 million in 2005, as compared to \$86.4 million in 2004. Net cash was provided primarily by net income which was adjusted for non-cash charges and credits, including earned compensation from stock option grants and restricted stock grants, depreciation and amortization and the write-off of our investment in a Chinese joint venture, as well as by the cash received from the preferred return from video game joint venture, increases in accounts payable, accrued expenses, reserve for sales returns and allowances, and income taxes payable, which were offset in part by increases in accounts receivable, inventory and prepaid expenses and other current assets and a decrease in deferred income taxes. Our accounts receivable turnover as measured by days sales for the quarter outstanding in accounts receivable was approximately 56 days as of September 30, 2005, which is comparable to approximately 56 days as of September 30, 2004. Other than open purchase orders issued in the normal course of business, we have no

obligations to purchase finished goods from our manufacturers. As of September 30, 2005, we had cash and cash equivalents of \$228.1 million.

Our investing activities used net cash of \$7.0 million in 2005, as compared to \$74.8 million in 2004, consisting primarily of cash paid for the Play Along earn-out of \$10.0 million, the purchase of net assets in the Pet Pal acquisition and the purchase of office furniture and equipment and molds and tooling used in the manufacture of our products, partially offset by the sale of marketable securities. In 2004, our investing activities consisted primarily of cash paid for the purchase of net assets from Play Along, the purchase of office furniture and equipment and molds and tooling used in the manufacture of our products and other assets, and the purchase of marketable securities. As part of our strategy to develop and market new products, we have entered into various character and product licenses with royalties ranging from 1% to 18% payable on net sales of such products. As of September 30, 2005, these agreements required future aggregate minimum guarantees of \$26.2 million, exclusive of \$18.1 million in advances already paid.

Our financing activities provided net cash of \$3.0 million in 2005, consisting of proceeds from the exercise of stock options. In 2004, financing activities provided net cash of \$2.1 million, consisting of proceeds from the exercise of stock options, partially offset by the repayment of long-term debt.

In February 2003, our Board of Directors approved a buyback of up to \$20.0 million of our common stock. During 2003, we repurchased and retired 554,500 shares of our common stock at an aggregate cost of approximately \$6.1 million. Although there were no common stock repurchases during 2004 and 2005, we evaluate buyback opportunities on an ongoing basis and will buy back the approximately \$13.9 million of common stock still available under our buyback program if and when we deem such a repurchase to be in our best interests.

In June 2003, we sold an aggregate of \$98.0 million of 4.625% Convertible Senior Notes due June 15, 2023 and received net proceeds of approximately \$94.4 million. The notes may be converted at the option of the holders into shares of our common stock at any time at an initial conversion price of \$20.00 per share, subject to certain circumstances. Cash interest on the notes is payable at an annual rate of 4.625% of the principal amount at issuance, from the issue date to June 15, 2010, on June 15 and December 15 of each year. After June 15, 2010, interest will accrue on the outstanding notes until maturity. At maturity, we will redeem the notes at their accreted principal amount, which will be equal to \$1,811.95% per \$1,000 principal amount at issuance.

We may redeem the notes at our option in whole or in part beginning on June 15, 2010, at 100% of their accreted principal amount plus accrued and unpaid interest, if any, payable in cash. Holders of the notes may also require us to repurchase all or part of their notes on June 15, 2010, for cash, at a repurchase price of 100% of the principal amount per note plus accrued and unpaid interest, if any. Holders of the notes may also require us to repurchase all or part of their notes on June 15, 2013 and June 15, 2018 at a repurchase price of 100% of the accreted principal amount per note plus accrued and unpaid interest, if any, and may be paid in cash, in shares of common stock or a combination of cash and shares of common stock.

On June 13, 2005, we purchased substantially all of the operating assets and assumed certain liabilities relating to the Pet Pal line of pet products, including toys, treats and related pet products. The total initial purchase price of \$10.6 million was paid in cash. In addition, we agreed to pay an earn-out of up to an aggregate amount of \$25.0 million in cash based on the achievement of certain financial performance criteria, which will be recorded as goodwill when and if earned. Goodwill of \$4.3 million arose from this transaction, which represents the excess of the purchase price over the fair value of assets acquired less liabilities assumed. This acquisition expands our product offerings and distribution channels. Our results of operations have included Pet Pal from the date of acquisition.

In June 2004, we purchased substantially all of the assets and assumed certain liabilities from Play Along. The total initial purchase price of \$85.7 million consisted of cash paid in the amount of \$70.8 million and the issuance of 749,005 shares of our common stock valued at \$14.9 million and resulted in goodwill of \$57.0 million. In addition, we agreed to pay an earn-out of up to \$10.0 million per year for the four calendar years following the acquisition up to an aggregate amount of \$30.0 million based on the achievement of certain financial performance criteria which will be recorded as goodwill when and if earned. For the year ended

December 31, 2004, \$10.0 million of the earn-out was earned and recorded as goodwill as of December 31, 2004. Accordingly, the annual maximum earn-out for the remaining three years through December 31, 2007 is approximately \$6.7 million, or an aggregate of \$20.0 million. Play Along designs and produces traditional toys, which it distributes domestically and internationally. This acquisition expands our product offerings in the pre-school area and brings new product development and marketing talent to us. Our results of operations have included Play Along from the date of acquisition.

We believe that our cash flow from operations and cash and cash equivalents on hand will be sufficient to meet our working capital and capital expenditure requirements and provide us with adequate liquidity to meet our anticipated operating needs for at least the next 12 months. Although operating activities are expected to provide cash, to the extent we grow significantly in the future, our operating and investing activities may use cash and, consequently, this growth may require us to obtain additional sources of financing. There can be no assurance that any necessary additional financing will be available to us on commercially reasonable terms, if at all. We intend to finance our long-term liquidity requirements out of net cash provided by operations and cash on hand.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Market risk represents the risk of loss that may impact our financial position, results of operations or cash flows due to adverse changes in financial and commodity market prices and rates. We are exposed to market risk in the areas of changes in United States and international borrowing rates and changes in foreign currency exchange rates. In addition, we are exposed to market risk in certain geographic areas that have experienced or remain vulnerable to an economic downturn, such as China. We purchase substantially all of our inventory from companies in China, and, therefore, we are subject to the risk that such suppliers will be unable to provide inventory at competitive prices. While we believe that, if such an event were to occur we would be able to find alternative sources of inventory at competitive prices, we cannot assure you that we would be able to do so. These exposures are directly related to our normal operating and funding activities. Historically and as of September 30, 2005, we have not used derivative instruments or engaged in hedging activities to minimize our market risk.

#### Interest Rate Risk

In June 2003, we issued convertible senior notes payable of \$98.0 million with a fixed interest rate of 4.625% per annum, which remain outstanding as of September 30, 2005. Accordingly, we are not generally subject to any direct risk of loss arising from changes in interest rates.

#### Foreign Currency Risk

We have wholly-owned subsidiaries in Hong Kong and in the United Kingdom. Sales are made by these operations on FOB China or Hong Kong terms and are denominated in U.S. dollars. However, purchases of inventory and Hong Kong operating expenses are typically denominated in Hong Kong dollars and operating expenses incurred in the United Kingdom are typically denominated in British Pounds, thereby creating exposure to changes in exchange rates. Changes in the British Pound or Hong Kong dollar/ U.S. dollar exchange rates may positively or negatively affect our operating results. The British Pound gave rise to the other comprehensive loss in the balance sheet at September 30, 2005. We do not believe that near-term changes in these exchange rates, if any, will result in a material effect on our future earnings, fair values or cash flows, and therefore, we have chosen not to enter into foreign currency hedging transactions. We cannot assure you that this approach will be successful, especially in the event of a significant and sudden change in the value of the Hong Kong dollar or British Pound relative to the U.S. dollar.

### Item 4. Controls and Procedures

(a) Evaluation of disclosure controls and procedures.

Our Chief Executive Officer and Chief Financial Officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e)) as of the end of the period

covered by this Report, have concluded that as of that date, our disclosure controls and procedures were effective.

(b) Changes in internal control over financial reporting.

There were no changes in our internal control over financial reporting identified in connection with the evaluation required by Exchange Act Rules 13a-15(d) that occurred during the period covered by this Report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

On October 19, 2004, we were named as defendants in a lawsuit commenced by WWE in the U.S. District Court for the Southern District of New York concerning our toy licenses with WWE and the video game license between WWE and the joint venture company operated by THQ and us, encaptioned World Wrestling Entertainment, Inc. v. JAKKS Pacific, Inc., et al., 1:04-CV-08223-KMK (the "WWE Action"). The complaint also named as defendants THQ, the joint venture, certain of our foreign subsidiaries, Jack Friedman (our Chairman and Chief Executive Officer), Stephen Berman (our Chief Operating Officer, President and Secretary and a member of our Board of Directors), Joel Bennett (our Chief Financial Officer), Stanley Shenker and Associates, Inc., Bell Licensing, LLC, Stanley Shenker and James Bell.

WWE is seeking treble, punitive and other damages (including disgorgement of profits) in an undisclosed amount and a declaration that the video game license with the joint venture, which is scheduled to expire in 2009 (subject to the joint venture's right to extend that license for an additional five years), and an amendment to our toy licenses with WWE, which are scheduled to expire in 2009, are void and unenforceable. This action alleged violations by the defendants of the Racketeer Influenced and Corrupt Organization Act ("RICO") and the anti-bribery provisions of the Robinson-Patman Act, and various claims under state law.

On February 16, 2005, we filed a motion to dismiss the WWE Action. On March 30, 2005, the day before WWE's opposition to our motion was due, WWE filed an amended complaint seeking, among other things, to add the Chief Executive Officer of THQ as a defendant and to add a claim under the Sherman Act. On March 31, 2005, the WWE sent a letter to the Court proposing, *inter alia*, a briefing schedule for defendants' motions to dismiss the amended complaint. On April 6, 2005, the Court denied WWE's application, ordered WWE to identify how the amended complaint responds to the dispositive motions raised by defendants, and ordered the parties to appear at a conference on April 27, 2005. At the conference, the Court ordered that by May 6, 2005, WWE was to identify how the amended complaint responded to the dispositive motions raised by defendants and to address whether costs should be assessed in connection with legal work required of defendants in these circumstances. WWE filed its letter on May 6, 2005; we responded on May 13, 2005; and WWE replied to that response on May 23, 2005. A court conference was held on August 18, 2005. At the court conference, the Court allowed the filing of the amended complaint and ordered a two-stage resolution of the viability of the complaint, with motions to dismiss the federal jurisdiction claims based on certain threshold issues to proceed and all other matters to be deferred for consideration if the complaint survived scrutiny with respect to the threshold issues. The Court also stayed discovery pending the determination of the motions to dismiss. The motions to dismiss the amended complaint based on these threshold issues have been fully briefed.

In November 2004, several purported class action lawsuits were filed in the United States District Court for the Southern District of New York: (1) Garcia v. Jakks Pacific, Inc. et al., Civil Action No. 04-8807 (filed on November 5, 2004, (2) Jonco Investors, LLC v. Jakks Pacific, Inc. et al., Civil Action No. 04-9021 (filed on November 16, 2004), (3) Kahn v. Jakks Pacific, Inc. et al., Civil Action No. 04-8910 (filed on November 10, 2004), (4) Quantum Equities L.L.C. v. Jakks Pacific, Inc. et al., Civil Action No. 04-9078 (filed on November 16, 2004) (the "Class Actions"). The complaints in the Class Actions allege that defendants issued

positive statements concerning increasing sales of our WWE licensed products which were false and misleading because the WWE licenses had allegedly been obtained through a pattern of commercial bribery, our relationship with the WWE was being negatively impacted by the WWE's contentions and there was an increased risk that the WWE would either seek modification or nullification of the licensing agreements with us. Plaintiffs also allege that we misleadingly failed to disclose the alleged fact that the WWE licenses were obtained through an unlawful bribery scheme. The Class Actions seek compensatory and other damages in an undisclosed amount, alleging violations of Section 10(b) of the Securities Exchange Act of 1934 (the "Exchange Act") and Rule 10b-5 promulgated thereunder by each of the defendants (namely the Company and Messrs. Friedman, Berman and Bennett), and violations of Section 20(a) of the Exchange Act by Messrs. Friedman, Berman and Bennett. On January 25, 2005, the Court consolidated the Class Actions under the caption In re JAKKS Pacific, Inc. Shareholders Class Action Litigation, Civil Action No. 04-8807. On May 11, 2005, the Court appointed co-lead counsels and provided until July 11, 2005, for an amended complaint to be filed; until September 9, 2005 for a motion to dismiss to be filed; until November 8, 2005 for opposition to be filed; and until December 8, 2005 for a reply to be filed. On July 11, 2005, a consolidated amended class action complaint was filed on behalf of purchasers of our common stock between December 3, 1999 and October 19, 2004. A motion to dismiss the complaint has been filed and is in the process of being briefed.

We believe that the claims in the WWE Action and the Class Actions are without merit and we intend to defend vigorously against them. However, because these Actions are in their preliminary stages, we cannot assure you as to the outcome of the Actions, nor can we estimate the range of our potential losses.

On December 2, 2004, a shareholder derivative action was filed in the Southern District of New York by Freeport Partner, LLC against us, nominally, and against Messrs. Friedman, Berman and Bennett, Freeport Partners v. Friedman, et al., Civil Action No. 04-9441 (the "Derivative Action"). The Derivative Action seeks to hold the individual defendants liable for damages allegedly caused to us by their actions and in particular to hold them liable on a contribution theory with respect to any liability we incur in connection with the Class Actions. On or about February 10, 2005, a second shareholder derivative action was filed in the Southern District of New York by David Oppenheim against us, nominally, and against Messrs. Friedman, Berman, Bennett, Blatte, Glick, Miller and Skala, Civil Action 05-2046 (the "Second Derivative Action"). The Second Derivative Action seeks to hold the individual defendants liable for damages allegedly caused to us by their actions as a result of alleged breaches of their fiduciary duties. On or about March 16, 2005, a third shareholder derivative action was filed. It is captioned Warr v. Friedman, Berman, Bennett, Blatte, Glick, Miller, Skala, and Jakks (as a nominal defendant), and it was filed in the Superior Court of California, Los Angeles County (the "Third Derivative Action"). The Third Derivative Action seeks to hold the individual defendants liable for (1) damages allegedly caused to us by their alleged breaches of fiduciary duty, abuse of control, gross mismanagement, waste of corporate assets and unjust enrichment; and (2) restitution to us of profits, benefits and other compensation obtained by them. Stays and/or extensions of time to respond have been negotiated with plaintiffs' counsel in the derivative actions, but plaintiffs' counsel in the Second Derivative Action and the Third Derivative Action have the right to terminate the stay and/or refuse to renew the extension of the time to respond.

On March 1, 2005, we delivered a Notice of Breach of Settlement Agreement and Demand for Indemnification to WWE (the "Notification"). The Notification asserted that WWE's filing of the WWE Action violated A Covenant Not to Sue contained in a January 15, 2004 Settlement Agreement and General Release ("General Release") entered into between WWE and us and, therefore, that we were demanding indemnification, pursuant to the Indemnification provision contained in the General Release, for all losses that the WWE's actions have caused or will cause to us and our officers, including but not limited to any losses sustained by us in connection with the Class Actions. On March 4, 2005, in a letter from its outside counsel, WWE asserted that the General Release does not cover the claims in the WWE Action.

We are a party to, and certain of our property is the subject of, various other pending claims and legal proceedings that routinely arise in the ordinary course of our business, but we do not believe that any of these claims or proceedings will have a material effect on our business, financial condition or results of operations.

#### Item 4. Submission of Matters to a Vote of Security Holders

We mailed a Proxy Statement on or about August 5, 2005 to our stockholders of record as of July 18, 2005 in connection with our 2005 Annual Meeting of Stockholders, which was held on September 9, 2005 at Sherwood County Club, 320 West Stafford Road, Thousand Oaks, California, 91361. At the Meeting, the stockholders voted on two matters, both of which were approved.

The first matter was the election of the members of the Board of Directors. The seven directors were elected and the tabulation of the votes (both in person and by proxy) was as follows:

Nominees for Directors	For	Against	Withheld
Jack Friedman	23,545,105	_	402,270
Stephen Berman	23,545,940	<del>_</del>	401,435
Dan Almagor	23,129,673	_	817,702
David Blatte	23,833,682	_	133,693
Robert Glick	23,830,682	_	116,693
Michael Miller	23,831,182	_	116,193
Murray L. Skala	22,795,642	_	1,151,733

There were no broker held non-voted shares represented at the Meeting with respect to this matter.

The second matter upon which the shareholders voted was the proposal to ratify the appointment by the Board of Directors of PKF, Certified Public Accountants, A Professional Corporation, as independent certified public accountants for the Company for 2005. The tabulation of the votes (both in person and by proxy) was as follows:

For	Against	Abstentions	
23,554,596	379,844	12,935	

There were no broker held non-voted shares represented at the Meeting with respect to this matter.

# Item 5. Other Information

#### **Board Compensation**

On October 24, 2005, our Board of Directors approved changes to our non-employee directors' compensation package, which changes take effect as of January 1, 2006.

Beginning January 1, 2006, and on each January 1 thereafter, non-employee directors will each receive (i) a cash stipend of \$30,000 for serving on the Board (increased from \$15,000 per annum), (ii) \$1,000 for each meeting attended (whether in person or by telephone), and (iii) a grant of restricted shares of our common stock valued at \$121,000 (using a per share value equal to the average closing price of our common stock for the last ten trading days of December in the year preceding the grant date). Directors will also continue to be reimbursed for reasonable expenses incurred in attending meetings. On each January 1, the Chairman of the Audit Committee will receive a cash stipend of \$25,000 for serving in such capacity (increased from \$10,000 per annum) and the Chairmen of the Compensation Committee and the Nominating and Corporate Governance Committee will each receive cash stipends of \$10,000 for serving in such capacities.

Newly-elected non-employee directors will receive a portion of the foregoing annual consideration, pro rated according to the portion of the year in which they serve in such capacity.

Upon the January 1, 2006 commencement of the foregoing compensation package, directors will no longer receive (i) options to purchase 7,500 shares of our common stock on each January 1 and July 1, and (ii) 1,000 restricted shares of our common stock on each January 1. Furthermore, newly elected non-employee directors will no longer receive at the commencement of their terms an option to purchase 10,000 shares of our common stock.

### Item 6. Exhibits

Number	
3.1.1	Restated Certificate of Incorporation of the Company(1)
3.1.2	Certificate of Amendment of Restated Certificate of Incorporation of the Company(2)
3.2.1	By-Laws of the Company(1)
3.2.2	Amendment to By-Laws of the Company(3)
4.1	Indenture, dated as of June 9, 2003, by and between the Registrant and Wells Fargo Bank, N.A.(4)
4.2	Form of 4.625% Convertible Senior Note(4)
4.3	Registration Rights Agreement, dated as of June 9, 2003, by and among the Registrant and Bear, Stearns & Co. Inc.(4)
31.1	Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer(5)
31.2	Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer(5)
32.1	Section 1350 Certification of Chief Executive Officer(5)
32.2	Section 1350 Certification of Chief Financial Officer(5)

- (1) Filed previously as an exhibit to the Company's Registration Statement on Form SB-2 (Reg. No. 333-2048-LA), effective May 1, 1996, and incorporated herein by reference.
- (2) Filed previously as exhibit 4.1.2 of the Company's Registration Statement on Form S-3 (Reg. No. 333-74717), filed on March 9, 1999, and incorporated herein by reference.
- (3) Filed previously as an exhibit to the Company's Registration Statement on Form SB-2 (Reg. No. 333-22583), effective May 1, 1997, and incorporated herein by reference.
- (4) Filed previously as an exhibit to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2003, filed on August 14, 2003, and incorporated herein by reference.
- (5) Filed herewith.

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

JAKKS PACIFIC, INC.

By: /s/ Joel M. Bennett

Joel M. Bennett
Executive Vice President and
Chief Financial Officer
(Duly Authorized Officer and
Principal Financial Officer)

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- (5) Filed herewith.

#### CERTIFICATIONS

#### I, Jack Friedman, certify that:

I have reviewed this quarterly report on Form 10-Q of JAKKS Pacific, Inc. ("Registrant");

Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

- a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By:	/s/ Jack Friedman
<u> </u>	Jack Friedman
	Chairman and Chief Executive Officer

#### I, Joel M. Bennett, certify that:

I have reviewed this quarterly report on Form 10-Q of JAKKS Pacific, Inc. ("Registrant");

Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

- a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ JOEL M. BENNETT

Joel M. Bennett

Chief Financial Officer

Written Statement of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350

Pursuant to 18 U.S.C. Section 1350, the undersigned officer of JAKKS Pacific, Inc. ("Registrant"), hereby certifies that the Registrant's Quarterly Report on Form 10-Q for the three and nine months ended September 30, 2005 (the "Report") fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

/s/ Jack Friedman
Jack Friedman
Chairman and Chief Executive Officer

Written Statement of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350

Pursuant to 18 U.S.C. Section 1350, the undersigned officer of JAKKS Pacific, Inc. ("Registrant"), hereby certifies that the Registrant's Quarterly Report on Form 10-Q for the three and nine months ended September 30, 2005 (the "Report") fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

/s/ Joel M. Bennett

Joel M. Bennett

Chief Financial Officer